Cambridge College undergraduate students learn to communicate effectively; exercise analytical and problem-solving abilities; refine and focus their values to facilitate decision-making; recognize, respect, and appreciate diversity; function effectively in a variety of organizations; and understand local and global issues in the contemporary world.

**General Education Learning Outcomes**
The general education component of the bachelor's degrees at Cambridge College is designed to develop and foster specific skills and attitudes which form the intellectual framework of a well-rounded scholar. The coursework is intentionally distributed across seven topical pillars in order to promote a diversity of perspectives within the student. Specific skills and competencies within the general education portion of the bachelor's degree include:

- Critical thinking, logic and analysis.
- Mathematics and quantitative reasoning.
- Written and oral communication.
- Information literacy and computer applications.
- Understanding of the scope and relevance of the arts and humanities throughout history, and within contemporary society.
- Integration of scientific thought and analysis.
- Understanding of intercultural and intracultural concepts within the social sciences.

**Program Components**

**General education** — Cambridge College students gain academic skills in college-level writing, critical thinking, quantitative thinking, computer applications, research, and presentations. They gain knowledge within the natural, physical, and social sciences, arts and humanities, begin to use their knowledge, and learn to think systemically across disciplines.

**Open electives** — Each student selects unrestricted electives from the full spectrum of the College’s course offerings. Electives may be an eclectic mixture that reflects the student’s unique interests and goals, or may be focused in a particular **concentration** or area of study. See program charts.

**Major** — An in-depth understanding of a field of study, including major themes and issues, historical development, major figures and ideas; analysis, synthesis, and evaluation of ideas across disciplines, from multiple perspectives, and over time.

**Final project** — Near the end of their program, degree candidates complete a Capstone project. Students apply the fruits of their academic experience to a culminating learning project that interests and challenges them, on a topic related to their major and their professional goals. They do original research and develop it into an extended essay demonstrating mastery of key concepts, methods, and terminology in the field.

**Academic Advising**
Academic success coaches/advisors are assigned to each student and serve as an ongoing resource from acceptance to graduation, working with students to stay on track and fulfill their academic and career goals.

Academic success coaches/advisors in the Undergraduate Advising Office:

- Update students’ academic plans.
- Guide students in selecting appropriate courses for completing their degree in a timely manner.
- Monitor students’ academic progress.
- Recommend academic support (tutors) as needed.
- Serve as a resource for creating portfolios and taking standardized tests (ACCUPLACER and CLEP).
- Provide current and accurate information regarding administrative, policy and curriculum changes.
- Provide career counseling services to students.
Orientation occurs before the start of the semester and is mandatory for new students. At Orientation students meet with the dean, faculty and fellow new students to learn about expectations for the academic journey that they will be embarking; establish important connection with faculty and students; and familiarize themselves with the resources and supports that will be available to them.

Writing Assessment, Courses and Tutoring
All new students take a standardized writing assessment prior to registration. Need-specific tutoring is provided by the College. WRT101-102 may be waived if students have taken equivalent courses and assessment indicates proficiency.

Taking Graduate Courses
In consultation with your advisor, and with written permission from the course instructor, undergraduate students who have completed at least 90 credits at an overall GPA of 3.0 or better may take graduate courses at Cambridge College. These graduate courses may be applied towards a bachelor’s degree if they meet current program requirements; they may not be used towards a graduate degree unless specifically identified within an advanced standing program. Licensure courses may not be taken by undergraduate students.

Focused Study
Approval — Some undergraduate courses may be completed in a focused study format if the course has not been offered for several terms and you need the course to graduate on time. A completed application for focused study must be approved by the undergraduate dean.

Cost — The standard undergraduate tuition per credit is charged.

Learning Format — Focused studies meet a minimum of four times. You and your instructor arrange meeting times; you are expected to work independently. A three-credit focused study will require about 90 hours of documented learning activities, meetings, and individual work.

Independent Study
Self-motivated students may earn undergraduate credit through individually designed courses, which may be appropriate in the following situations:

• The field or topic is not offered by Cambridge College.
• A unique learning environment provides opportunity for college-level learning (for example, international travel, participation in a cultural exchange program, involvement in a social or political action project).
• Level of student’s prior knowledge in subject area is sufficient preparation for advanced study.

After identifying a Cambridge College faculty sponsor, the student and sponsor jointly complete an independent study registration form, specifying the department, course title, number of credits, course objectives, planned activities and method of evaluation.

No more than 30 credits of a student’s 120-credit degree program may be earned by way of independent study. Independent studies are placed within the academic plan as free electives, unless explicitly identified as waiving an existing program requirement by the program chair and/or dean.

Cost — The standard undergraduate tuition per credit is charged (see Tuition and Fees Rates on page 28).

Prior Learning Assessment/Portfolios for Credit
Undergraduate students may earn academic credit for prior learning outside the classroom (not simply for prior experience). They may attempt to demonstrate the learning equivalent to college courses that meet their program requirements. Content must not duplicate courses already taken or accepted in transfer. By submitting portfolios, students can save both time and tuition costs.

Portfolio Process
1. Students meet with their academic advisor to verify that credit for this proposed portfolio would fit into their academic program, and to confirm their eligibility to petition for prior learning assessment (PLA)/portfolio credits.

2. Students may be directed by their advisor to contact the coordinator of undergraduate prior learning at 617.868.0141 or jeff.hogan@cambridgecollege.edu to obtain preliminary approval of the PLA proposal and guidance.

3. Students construct their portfolio(s). Portfolios will consist of a professional resume; a body of pertinent documentation; a written learning narrative which details and demonstrates a student’s mastery of the learning outcomes of the course or knowledge area for which they are building the portfolio.

4. Once a portfolio is submitted, Cambridge College will identify a qualified subject matter expert who will review the portfolio and deliver an assessment of student mastery of the learning outcomes. Portfolios maybe recommended for credit, returned for additional work, or declined for no credit.

Portfolios that are denied credit may be appealed in writing to the Dean of the School of Undergraduate Studies.

Cost — Three credit portfolios are charged at the rate of $390 ($130/credit). Block portfolios (5 or more credits) are charged at the flat rate of $650.

Please check with your advisor to ensure that portfolios submitted, if awarded credit, will be accepted as part of your degree plan.

Portfolio submission and review processes are subject to change based on student and institutional demand.
Standardized Examinations for Credit
Undergraduate credit may be awarded to Cambridge College students for CLEP, FLATS foreign language exams, and DANTES DSST exams completed with scores at or above the minimum recommended by the American Council on Education (equivalent to a grade of C). The credits earned are counted as transfer credits.

Undergraduate Certificates
Certificates taken for degree credit may be applied to a Cambridge College bachelor's degree as program requirements allow (see degree program charts). Certificates with academic content and career development goals appropriate to a particular major may count as major electives (see program charts). Certificate credits may also count as open electives.

Certificates can be designed with partnering businesses, organizations, schools, and other institutions of higher education.

Undergraduate Policies and Procedures
Detailed policies and procedures for the School of Undergraduate Studies are posted on the MyCC web portal. Students and faculty may log in to MyCC and click on the Academic Resources tab.
Alcohol & Drug Counseling is for students seeking professional training in substance abuse/addictions treatment, education and prevention, leading to certification or licensure.

**Careers** — Addictions counseling professionals help people through public health agencies, youth services, residential treatment programs, hospitals, outpatient substance abuse programs, and homeless shelters.

**Learning Outcomes** — Students become familiar with addictions counseling, its professional ethics, and its role in society. They learn the 12 core functions of an addictions counselor: screening, intake orientation, assessment, treatment planning, referrals, reports and record keeping, and consultation with other professionals. They know and apply current theory and research in their field, and gain sufficient knowledge for competent interdisciplinary counseling practice. They exhibit socially-conscious behaviors, critical thinking, and effective communication skills in their work with individuals, caregivers, families, staff, and other professionals.

**Courses**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADC 505</td>
<td>Alcohol &amp; Drugs in Society</td>
<td>3</td>
</tr>
<tr>
<td>ADC 510</td>
<td>Ethics &amp; Boundaries for Substance Abuse Professionals</td>
<td>1</td>
</tr>
<tr>
<td>ADC 611</td>
<td>Family Treatment of Substance Abuse</td>
<td>3</td>
</tr>
<tr>
<td>ADC 601</td>
<td>Role of the Professional in Alcohol &amp; Drug Treatment</td>
<td>3</td>
</tr>
<tr>
<td>ADC 625</td>
<td>Psychopharmacology in Addictions Treatment</td>
<td>3</td>
</tr>
<tr>
<td>ADC 642</td>
<td>Addiction Counseling</td>
<td>3</td>
</tr>
</tbody>
</table>

**Practicum**

Includes 300 hours of supervised practical experience in an approved substance abuse treatment program with appropriate supervision in the 12 core functions. The experience and supervisor qualifications must meet 262 CMR criteria to be accepted into an M.Ed.

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADC 521</td>
<td>Practicum Seminar in Alcohol &amp; Drug Counseling</td>
</tr>
</tbody>
</table>

**Admission requirements**: High school diploma/GED, bachelor’s, or higher degree and other School of Psychology & Counseling requirements (see Admissions) including:
- Interview with and approval of the SOPC Admissions Committee.
- Interview with program chair.
- Current résumé.
- Two professional recommendations.

**These courses may be accepted** into a Cambridge College bachelor’s or master’s degree. Courses must meet current program requirements at time of matriculation.

**Program chairs**:

Colleen Goode, M.Ed. • Colleen.Goode@cambridgecollege.edu

See Psychology and Counseling Course Descriptions on page 269.
Bachelor of Science
Criminal Justice
• CIP code 430104 • 120 credits

Program Description
The Bachelor of Science in Criminal Justice provides a comprehensive exploration of criminal behavior and the responses of law enforcement, the court system and corrections. Students will study law enforcement, the court system, and corrections in light of the principles of public safety, current social justice issues, and the constitutional rights of individuals. Students will explore the impact of crime on victims, offenders, and the general public.

The program draws upon the experience of professional practitioners through in-class and in-field education placements; using their classroom knowledge and developing practical skills in community settings.

Program Outcomes
Students will be able to:
• Understand the underlying causes of crime and criminal behavior, and distinctions between various forms of law violations.
• Demonstrate, defend and critique the structure of the criminal justice system and discuss legal and ethical responsibilities and practices.
• Evaluate, defend and critique differing views of national, state and local laws, policies and enforcement practices.
• Know the role of law enforcement in society, the structure and training of its officers and specializations such as community policing, state police, environmental police, federal law enforcement.
• Know the history, structure and role of federal and local courts; designated courts such as drug courts, juvenile courts, mental health courts and the judicial process; the roles of defense, prosecution and judicial professionals.
• Evaluate, defend and critique the role of corrections, correctional facilities and sentenced populations, correctional policies, staffing and roles.
• Research and respond to controversial issues related to law enforcement, sentencing and correctional practices and defend differing views in a scholarly manner.
• Participate thoughtfully in debates on society’s responses to crime: treatment vs. punishment, need for law and respect for human rights, the impact of crime and imprisonment, alternative sentencing and the principles of restorative justice.

Careers and Further Study
Graduates will be well prepared for positions in court probation, case management in juvenile and adult judicial processes, community-based alternative sentencing programs, youth diversion programs, pre-release and community reintegration services, drug treatment, victim advocacy, domestic violence services, and corrections on county and state levels. Graduates will be well prepared for study at the Police Academy and for graduate study in criminology, criminal justice, forensics, public administration, law enforcement, legal studies, human and social sciences, and law.

General Education ............................................. 42 credits
LRN 175 Principles & Processes of Adult Learning .......................... 3
WRT 101 College Writing I ............................................ 3
CTH 225 Foundations of Critical Thinking .................................. 3
MAT 101 College Math I ................................................ 3
CMP 130 Introduction to Computer Applications .......................... 3
CMP 230 Information Literacy ............................................ 3
WRT 102 College Writing II .............................................. 3
MAT 102 College Math II ................................................ 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities .................................................. 6
Natural & Physical Sciences .............................................. 6
Social Sciences ............................................................ 6

Open Electives ..................................................... 34 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Criminal Justice Major ............................................. 44 credits
JUS 200 Crime and Criminal Justice ...................................... 3
JUS 225 Introduction to Social Justice .................................... 3
JUS 304 Foundations of Law Enforcement ............................... 3
JUS 305 Introduction to Criminal Law .................................... 3
JUS 306 Courts and Community ......................................... 3
BHS 300 Domestic Violence: Risks, Trends, Resources ............. 1
BHS 310 Art of Advocacy: Skills for Policy & Service Delivery ...... 1
JUS 310 Women, Crime & Criminal Justice ............................. 3
PSY 328 Forensic Psychology ............................................ 3
JUS 342 Youth and Gangs ................................................ 1
JUS 350 Introduction to Juvenile Justice ................................ 3
BHS 402 Special Topics in Justice Issues ................................ 3
PSY 409 Family Mediation Techniques ................................... 1
JUS 416 History and Current Practices of Corrections ............. 3
JUS 435 Restorative Justice and Alternative Sentencing .......... 3
JUS 470 Criminal Justice Field Education ............................... 4

Capstone
JUS 490 Criminal Justice Capstone ...................................... 3

Degree completion: General education requirements may be satisfied by an associate’s degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.
Program Description
The Bachelor of Science in Cybersecurity equips students with the practical and conceptual means to understand and navigate today’s vast digital security landscape. This expansive program focuses on the National Initiative for Cybersecurity Education (NICE) identified skill sets for the Cybersecurity workforce. The curriculum aligns a wide variety of courses with the technical, legal, social, and investigatory aspects of digital security. Students will emerge with the competencies necessary to compete in a growing global market that demands highly skilled Cybersecurity professionals. Two distinct concentrations enables students to select a range of career paths that fits their interests and goals.

Program Outcomes:
Graduates of the Cybersecurity program will have demonstrated proficiency in the following areas:
- Techniques used to protect the integrity of an organization’s security architecture and safeguard its data against attack, damage or unauthorized access
- Design and develop IT risk and cyber security programs using industry frameworks and methodologies
- Knowledge of cybersecurity regulatory environment and ethics
- Monitor and assess cloud assets and resources for misconfigurations and non-standard deployments
- Meeting the challenges of evolving cyber network threats

The Cambridge College Cybersecurity program is designed to provide the requisite skills and knowledge-base for successful graduates to sit for the following certifications: CompTIA (Cybersecurity Analyst) CSA, CompTIA (Information Security Specialist) Security+.

Careers and Further Study
A Bachelor’s Degree in Cybersecurity from Cambridge College qualifies you for in-demand positions such as:
- Information Security Manager
- Cybersecurity Analyst
- Cybersecurity Consultant
- Network Administrator
- Security and Risk Compliance Analyst
- IT Auditor
- Penetration and Vulnerability Tester

General Education ............................. 42 credits
- LRN 175  Principles & Processes of Adult Learning  ............... 3
- WRT 101  College Writing I  ........................................... 3
- CTH 225  Foundations of Critical Thinking  ......................... 3
- MAT 101  College Math I ................................................. 3
- CMP 130  Introduction to Computer Applications  ................. 3
- CMP 230  Information Literacy ........................................... 3
- WRT 102  College Writing II ............................................. 3
- MAT 102  College Math II ................................................. 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities ................................. 6
- Natural & Physical Sciences ................................. 6
- Social Sciences ....................................................... 6

Open Electives ................................. 36 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Cybersecurity Major .......................... 42 credits
Core courses ...................................... 27 credits
- CMP 250  Fundamentals of Cybersecurity
- CMP 255  Information Security Foundations
- CMP 260  EndPoint & Infrastructure Security
- CMP 270  Operating Systems, Applications & Services
- CMP 280  Introduction to Computer & Network Security Essentials
- CMP 300  Digital Forensics
- CMP 341  Incident Response
- CMP 350  Cybersecurity Communications
- CMP 390  Emerging Technologies

Concentrations .................................... 15 credits
Choose one concentration:
Network Security
- CMP 400  Cloud Networking Security
- CMP 401  Wireless Technology & Security
- CMP 415  Network & Digital Forensics Investigation
- CMP 435  Network Protection & Threat Monitoring
- CMP 450  Machine Learning for Network Intrusion Detection

Information Security & Risk Management
- CMP 302  Cybersecurity Governance Frameworks
- CMP 323  Digital Law – Policies, Regulations, Ethics
- CMP 331  Cybersecurity Audit & Risk Management
- CMP 455  Protecting and Handling Data
- CMP 460  Risk Response & Monitoring

Degree completion: General education requirements may be satisfied by an associate’s degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.

All courses 3 credits except as noted
Program Description — The Information Security & Risk Management Certificate consists of 9 online or on-site courses focused on providing every student with a solid foundational knowledge of how to identify, quantify, respond and maintain IT risk, business continuity, regulatory and compliance protocols for an organization.

Learning Outcomes — Upon completion of the Information Security & Risk Management certificate, students will be able to:

- Identify and evaluate cyber security risks and threats
- Discern the risk appetite of an organization or business
- Design and develop IT risk and cyber security programs using industry frameworks and methodologies
- Understand the legal, policy and regulatory implications for cybersecurity
- Formulate an effective communication strategy by acquiring, evaluating, organizing, managing, and interpreting information

Careers — Graduates of the Information Security & Risk Management Certificate program will be prepared for employment in a variety of industries including Healthcare, Manufacturing, Financial Services, Government Agencies, Education, and Retail. An Information Security and Risk Management Certificate from Cambridge College qualifies you for in-demand positions, such as:

- Cybersecurity Analyst
- IT Audit and Risk Manager
- Security Consultant
- Security Operations Center (SOC) Analyst
- Security & Risk Compliance Analyst
- Cybersecurity Specialist

Courses can be taken online or on-site.

Courses ........................................ 27 credits

Term 1 ...................................... Spring
Introduction to Cybersecurity
CMP 250 Fundamentals of Cybersecurity
CMP 255 Information Security Foundations
CMP 280 Introduction to Computer and Network Security Essentials

Term 2 ...................................... Fall
Governance, Risk & Compliance
CMP 302 Cybersecurity Governance Frameworks
CMP 323 Digital Law - Privacy Policies, Regulations, Ethics
CMP 331 Cybersecurity Audit & Risk Management

Term 3 ...................................... Spring
Communications & Data Handling
CMP 350 Cybersecurity Communications
CMP 455 Protecting and Handling Data
CMP 460 Risk Response & Monitoring

Program Description — The Network Security Certificate provides students with a solid foundational knowledge of network operating systems, network security, digital forensics, and incident response methods.

Learning Outcomes — Upon completion of the Network Security certificate, students will be able to:

- Analyze network and data traffic
- Build simple Local Area Networks (LAN)
- Establish disaster recovery strategies
- Implement and troubleshoot Access control list for IPv4 and IPv6 networks
- Explore network security tools
- Monitor networks for security breaches
- Install, configure and test security hardware and software tools with supporting documentation such as port scanners

Careers — Graduates of the Network Security Certificate program will be prepared for employment in a variety of industries including business, education, healthcare, government, insurance, manufacturing, and retail. Employment opportunities include but are not limited to Computer Network Defense Analyst, Computer Network Defense Infrastructure Support, Computer Network Support Specialist, Network Administrator, Penetration Tester, Red Team Technician, and Systems Administrator.

Courses can be taken online or on-site.

Courses ........................................ 27 credits

Term 1 ...................................... Spring
Introduction to Networking Basics
CMP 250 Fundamentals of Cybersecurity
CMP 280 Introduction to Computer and Network Security Essentials
CMP 205 Basic Network Troubleshooting

Term 2 ...................................... Fall
Network Management
CMP 260 EndPoint & Infrastructure Security
CMP 400 Cloud Network Security
CMP 401 Wireless Technology & Security

Term 3 ...................................... Spring
Protecting & Network Monitoring
CMP 415 Network & Digital Forensics Investigation
CMP 435 Network Protection & Threat Monitoring
CMP 450 Machine Learning for Network Intrusion Detection

All courses 3 credits except as noted.
Program Description
The Bachelor of Arts in Early Childhood Education and Care prepares students to teach within and manage early education and care organizations. This comprehensive curriculum develops the competencies defined by the Massachusetts Department of Early Education and Care as essential for leaders in this growing field. The dynamic course work addresses issues of social justice and inclusion of all children, focusing on special needs, diversity, program planning and leadership within child care settings. Electives enable students to tailor their studies to their particular career goals within the field.

Program Outcomes
Successful graduates will have a demonstrated understanding of the following competencies supporting young children (birth to 8):
• Growth and core development of children.
• Guiding and interacting with children.
• Partnering with families and communities.
• Health, safety and nutrition for young children.
• Learning environments and implementing curriculum.
• Observation, assessment and documentation.
• Program planning, development and implementation.
• Professionalism and leadership.

Careers and Further Study
Our graduates typically progress from entry level to upper level careers in state and private day care centers and pre-schools, Headstart and other agencies focused on underserved populations, and home care. Graduates are also well prepared for graduate study in fields related to young children.

Students enrolling in early childhood education and care will also have an option to be part of an accelerated masters degree leading to early education teacher licensure. The Early Childhood Education & Care program allows students in good academic standing to take courses during their undergraduate program in the graduate program that prepares students for teacher licensure.

General Education ........................................ 42 credits
LRN 175 Principles & Processes of Adult Learning ........ 3
WRT 101 College Writing I .................................. 3
CTH 225 Foundations of Critical Thinking ................. 3
MAT 101 College Math I .................................... 3
CMP 130 Introduction to Computer Applications .......... 3
CMP 230 Information Literacy ................................ 3
WRT 102 College Writing II .................................. 3
MAT 102 College Math II .................................... 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities .......................................... 6
Natural & Physical Sciences ................................ 6
Social Sciences .................................................. 6

Open Electives .............................................. 36 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Early Childhood Major .................................... 42 credits
EMC 210 Introduction to Early Education and Care ...... 3
EMC 301 Integrated Language Arts & Reading ........... 3
EMC 307 Inclusive Teaching in Early Childhood Classrooms .... 3
EMC 308 Observing & Recording in Early Childhood Classrooms .... 3
EMC 315 Developing Curriculum for Young Children .... 3
EMC 316 Effective & Positive Learning Environments in Early Childhood Settings ......................... 3
EMC 317 Educational Perspectives in Early Childhood Growth & Development .................................. 3
EMC 322 Health, Safety & Nutrition for Early Childhood Settings .......... 3
EMC 323 Early Childhood Program Planning & Development ........................................ 3
EMC 324 Partnering with Families & Communities in Early Childhood Settings ......................... 3
EMC 325 Principles of Early Childcare Administration .... 3
EMC 402 Early Education & Care Field Experience ........ 3

One elective in management, human services, educational content or special education, based on your specific career goal and interest in young children ......................................................... 3

Capstone
BAM 490 Early Childhood Capstone .................. 3
Program Description
The Bachelor of Science in Human Services is guided by systemic and holistic thinking, along with an appreciation of research and how it informs practice. A collaborative model of teaching and helping creates an environment where all students are encouraged to reach their potential. We do this by providing opportunities for our students to increase their knowledge and practical skills while recognizing the valuable contributions they are making in their workplaces and in their communities. Our goal is to be an integral part of the change that needs to happen to create a more just and equitable society.

Required courses provide broad-based knowledge of individuals, families and communities, with historical and multicultural perspectives. They present a unique strengths-based, systemic and culturally relevant approach to working with people effectively across many varied settings.

Field Education — Students will apply their knowledge in a variety of community-based settings.

Final Project — Students will complete a Capstone project focusing on an topic related to human services. The project consists of research and written work applying their academic experience to a learning project that interests and challenges them.

Program Outcomes
• Students gain the skills needed to work with people in a way that preserves their dignity and builds on their strengths, empowering them to address their concerns, leading to better outcomes.
• Students learn to identify and work with the strengths inherent in individuals, families and communities.
• Students gain practical skills for assisting people in making positive changes that will improve the quality of their lives.
• Students are prepared for personal and professional growth.
• Students have built a solid base for graduate studies in a wide variety of professional and academic fields.
• Students become effective agents of positive change

Careers and Further Study
The health and human service industry has been identified by the Bureau of Labor Statistics as an area of increasing growth in the 21st century. Students majoring in human services may find themselves working and leading in a variety of settings — with adolescents in residential programs or with the elderly in nursing homes; in the community or in health centers; as program directors; as case managers or outreach workers. They work in prevention or in treatment, in after-school programs or criminal justice programs.

Our graduates are well positioned to enter graduate studies in human services, psychology, counseling, social work and related fields.

General Education ........................... 42 credits
- LRN 175 Principles & Processes of Adult Learning ........ 3
- WRT 101 College Writing I ........................... 3
- CTH 225 Foundations of Critical Thinking ............ 3
- MAT 101 College Math I ........................... 3
- CMP 130 Introduction to Computer Applications ....... 3
- CMP 230 Information Literacy ........................ 3
- WRT 102 College Writing II ........................... 3
- MAT 102 College Math II ........................... 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities ............................... 6
Natural & Physical Sciences ........................... 6
Social Sciences ....................................... 6

Open Electives ................................. 33 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Human Services Major .......................... 45 credits
- JUS 225 Introduction to Social Justice ............... 3
- BHS 305 Introduction to Human Services ........... 3
- BHS 315 Understanding Family & Community Systems ........ 3
- BHS 320 Community Building Principles & Strategies .... 3
- BHS 420 Strategies for Change .................... 3
- BHS 300 Domestic Violence: Risks, Trends, Resources .... 1
- BHS 306 Case Management for Human Services ...... 3
- BHS 310 The Art of Advocacy, Skills for Policy and Service Delivery ......................... 1
- BHS 369 Legal & Ethical Issues in Human Services .... 3
- BHS 400 Family Life Cycle .......................... 3
- BHS 401 Intro to Addictions: Theory and Practice .... 3
- BHS 470 Human Services Field Education I .......... 4
- MAN 350 Principles of Supervision .................. 1

Human Services Electives ....................... 8

Capstone
- BHS 490 Human Services Capstone .................. 3

Degree completion: General education requirements may be satisfied by an associate’s degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.
Bachelor of Science

Human Services Management

- CIP code 440000 • 120 credits

Program Description
The Bachelor of Science in Human Services Management provides students with a comprehensive understanding of human services and the management skills needed to provide oversight and direct the activities of human services-related organizations. Students integrate the knowledge from these two disciplines, to understand the mission and scope of service delivery within multiple program models as well as the management skills necessary for the procurement of contracts and the delivery of services for community-based and residential programs. Current ethical and legal issues will be examined.

Cambridge College integrates classroom learning with applied skills through a field education placement in a community human service agency or program. Students will be introduced to management theory and effective techniques through research, theory and practice.

Program Outcomes
Students will:
- Gain the skills needed to work with people in a way that preserves their dignity and builds on their strengths, empowering them to address their concerns, leading to better outcomes.
- Learn to identify the needs and strengths inherent in individuals, families and communities and work to develop program services that address client needs.
- Gain essential management skills, including effective professional communication, human relations, teamwork, and negotiation while creating work environments that foster corporate social responsibility, sustainability, and long-term growth.
- Gain a theoretical and practical understanding of service delivery, often to very vulnerable persons, and the professional demands of creating and maintaining effective business processes and organizational systems.
- Understand the importance of valuing and respecting diversity, as one manages within the human service agency environment.
- Gain skill in the analysis of complex managerial and organizational situations, taking into account the larger context, strategy, policy, ethics and justice.

Careers and Further Study
Graduates will be prepared for supervisory and mid-level management positions in the rapidly growing human services profession. Graduates will be ready for graduate study in management, human services, and social sciences.

General Education ........................................ 42 credits
- LRN 175 Principles & Processes of Adult Learning .......... 3
- WRT 101 College Writing I .................................. 3
- CTH 225 Foundations of Critical Thinking ................. 3
- MAT 101 College Math I .................................... 3
- CMP 130 Introduction to Computer Applications ........... 3
- CMP 230 Information Literacy ................................ 3
- WRT 102 College Writing II .................................. 3
- MAT 102 College Math II .................................... 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities .......................................... 6
- Natural & Physical Sciences .................................. 6
- Social Sciences ............................................... 6

Open Electives .............................................. 36 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Human Services Management Major ............. 42 credits
- BSM 203 Organizational Communication ................... 3
- BSM 204 Financial Accounting .............................. 3
- BSM 305 Principles of Managing Organizations ........... 3
- BSM 315 Diversity in the Workplace ........................ 3
- BSM 335 Human Resource Management ................... 3
- BSM 402 Grant Writing & Fund-Raising .................... 3
- BSM 410 Entrepreneurship .................................... 3
- BSM 441 Business Ethics ...................................... 3
- BHS 305 Introduction to Human Services .................... 3
- BHS 310 The Art of Advocacy, Skills for Policy
  & Service Delivery ........................................... 1
- BHS 315 Understanding Family & Community Systems .... 3
- BHS 320 Community Building Principles and Strategies .... 3
- JUS 360 Contract Compliance & Risk Management ....... 1
- BHS 470 Human Services Field Education I ............... 4

Capstone
- BHS 490 Human Services Capstone ......................... 3

Degree completion: General education requirements may be satisfied by an associate's degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.
Program Description
The Bachelor of Science in Finance presents a comprehensive financial management curriculum that equips students with the skills necessary to work in the areas of corporate finance, investments, economics, financial management, financial services and financial planning. Our students learn directly from practicing professionals, many of whom are distinguished leaders in their field. The Cambridge College teaching model gives students the opportunity to learn financial management theory in addition to effective, practical financial management techniques. By combining research, theory and practice, graduates will be prepared with the skills that will enable them to manage both people and complex financial projects and operations.

Required courses provide a dynamic academic framework which spans disciplines including corporate finance and investment, general management, strategic data analysis, purchase and sales of assets, dynamics of market forces, and institutional financial functions in different kinds of organizations. Additionally students will develop the analytical skills to understand key principles relating to the investment process within domestic and international markets.

Final Project — Students complete a culminating research project in management related to their own personal and professional interests. Students demonstrate their mastery of financial management content and methodology, and apply their academic experience to a learning project that interests and challenges them.

Program Outcomes
Successful graduates will have a demonstrated understanding of:
- Essential strategic financial planning, effective professional communication, human relations, teamwork, and negotiation.
- Theoretical and practical understanding of business processes and organizational systems.
- Practical business skills in accounting, economics and finance.
- Creating work environments that foster corporate social responsibility, sustainability, and long-term growth.
- The importance of diversity in today’s global business environment, and develop skills to manage diverse organizations.
- The analysis of complex managerial and organizational situations, taking into account the larger context, strategy, policy, and ethics with specific applications in the financial arenas.
- Information systems, databases and Internet technology as finance management tools.

Careers and Further Study
Graduates of the finance degree program will be prepared for employment in a variety of finance-related capacities in corporate, for-profit, and non-profit organizations. Employment opportunities include but are not limited to financial analysis, investments, financial forecasting, and financial data analytics. Graduates will additionally possess a strong academic background to support graduate studies in business, finance, and management.

General Education .................................. 42 credits
LRN 175 Principles & Processes of Adult Learning .... 3
WRT 101 College Writing I .................................. 3
CTH 225 Foundations of Critical Thinking ............... 3
MAT 101 College Math I ...................................... 3
CMP 130 Introduction to Computer Applications ........ 3
CMP 230 Information Literacy ................................ 3
WRT 102 College Writing II .................................. 3
MAT 102 College Math II ..................................... 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge.
WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities ...................................... 6
Natural & Physical Sciences ................................ 6
Social Sciences ............................................. 6

Open Electives ........................................... 36 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Finance Major .......................................... 42 credits
BSM 200 Introduction to Business ......................... 3
BSM 204 Financial Accounting ............................. 3
BSM 225 Fundamentals of Investment Management .... 3
BSM 300 Economics for Managers ........................ 3
BSM 315 Diversity in the Workplace ....................... 3
BSM 356 International Finance ............................ 3
BSM 357 Small Business Finance .......................... 3
BSM 405 Corporate Finance and Investments ............ 3
BSM 412 Money and Banking ............................... 3
BSM 441 Business Ethics .................................... 3
BSM 442 Financial Management ............................ 3
BSM 496 Financial Services Operations ................... 3
MAT 201 Introduction to Statistics .......................... 3

Capstone
BSM 414 Strategic Management ............................ 3

Degree completion: General education requirements may be satisfied by an associate’s degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.
Management Programs

Bachelor of Science
Health Care Management
• CIP code 510701 • 120 credits

Program Description
The Bachelor of Science in Health Care Management presents a comprehensive management curriculum that equips students with the skills necessary to work as managers in health care institutions. This curriculum is aligned with the practical and operational needs of today’s health care institutions. Cambridge College students learn directly from practicing scholar-professionals, many of whom are distinguished health care business leaders. Faculty give students the best opportunity to learn management theory and effective, practical management operations, financial theory, tools and techniques, enabling decision making based on sound financial and managerial principles. By combining research, theory and practice, graduates will be prepared with the skills that will enable them to manage people and complex issues in the health care field.

Program Outcomes
• Critical thinking skills and problem-solving to benefit patients and health care organizations.
• Effective written and oral communication with medical personnel, policy makers, and other colleagues in the health care environment, and the public.
• Leadership and management skills required to lead effectively in 21st century health care settings.
• Informed planning and decision making.
• Ethical, legal, social, political and economic forces affecting the health care industry.
• Health-related issues, disease and public health.
• Health care policies and economics and systems in the U.S. and elsewhere.
• Computer and technology applications to improve efficiency and quality of care.
• Financial operations such as medical insurance, coding, billing, and accounting systems.
• Human resource management needs specific to health care.
• Statistical analysis.

Careers and Further Study
Graduates will be prepared for supervisory positions in health care organizations as team members, managers and administrators. The program also prepares students for graduate study in health care management.

Online courses: 50% or more of this program may be taken as fully-online course work. International students may take only one fully-online course in any term.

Degree completion: General education requirements may be satisfied by an associate's degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.

General Education ........................................ 42 credits
LRN 175 Principles & Processes of Adult Learning ............ 3
WRT 101 College Writing I ....................................... 3
CTH 225 Foundations of Critical Thinking ....................... 3
MAT 101 College Math I .......................................... 3
CMP 130 Introduction to Computer Applications ............... 3
CMP 230 Information Literacy .................................... 3
WRT 102 College Writing II ........................................ 3
MAT 102 College Math II ......................................... 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities ........................................... 6
Natural & Physical Sciences ..................................... 6
Social Sciences ................................................. 6

Open Electives ................................................. 36 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Recommended Electives:
BSM 315 Diversity in the Workplace .......................... 3
BSM 445 Organizational Theory & Behavior ................. 3

Health Care Management Major ............................ 42 credits
BSM 203 Organizational Communication ................... 3
BSM 204 Financial Accounting .................................. 3
BSM 300 Economics for Managers ........................... 3
BSM 305 Principles of Managing Organizations ............ 3
BSM 340 Managing Information Systems & Databases .... 3
BSM 350 Comparative Health Care Systems ................. 3
BSM 351 Human Resource Management in Health Care .... 3
BSM 354 Legal & Ethical Aspects of Health Care ............ 3
BSM 442 Financial Management ................................ 3
HCM 300 Health Insurance & Reimbursement ............... 3
HCM 301 Health Care Policy & Reform ....................... 3
MAT 201 Introduction to Statistics ............................. 3
SCI 339 Epidemiology & Public Health ....................... 3

Capstone
BSM 414 Strategic Management .............................. 3
Management Programs

Bachelor of Science
Management Studies
• CIP code 520201 • 120 credits

Program Description
The Bachelor of Science in Management presents a comprehensive management curriculum that equips students with the skills necessary to work in for-profit and not-for-profit organizations. Our students learn directly from practicing scholar-professionals, many of whom are distinguished area business leaders. The Cambridge College practicing professional teaching model gives students the opportunity to learn both management theory and effective, practical management techniques. By combining research, theory and practice, graduates will be prepared with the skills that will enable them to manage both people and complex issues.

Required courses provide a practical framework to the management curriculum, including the history of management theory, structures of for-profit and not-for-profit organizations, and theories of leadership. Students will gain knowledge of strategic planning, diversity issues in the workplace, financial requirements, human resource planning, and ethics. Along with these skills graduates will be prepared with an understanding of marketing and sales skills, and technological advances in the corporate and not-for-profit environments.

Final Project — Students complete a culminating research project in management related to their own personal and professional interests. Students demonstrate their mastery of management content and methodology, and apply their academic experience to a learning project that interests and challenges them.

Program Outcomes
• Essential management skills, including effective professional communication, human relations, teamwork, and negotiation.
• Theoretical and practical understanding of business processes and organizational systems.
• Practical business skills in accounting, economics and finance.
• Creating work environments that foster corporate social responsibility, sustainability, and long-term growth.
• The importance of diversity in today’s global business environment, and develop skills to manage diverse organizations.
• The analysis of complex managerial and organizational situations, taking into account the larger context, strategy, policy, and ethics.
• Information systems, databases and Internet technology as management tools.

Careers and Further Study
Graduates will be prepared for employment as team members and managers within corporate and non-profit organizations. Areas of employment may include sales, marketing, finance, information technology, e-business, general management, human resources and hospitality.

The undergraduate management program additionally prepares students for graduate study in management, economics, finance, human resources, sales and marketing.

General Education ................................. 42 credits
Lrn 175 Principles & Processes of Adult Learning .................. 3
Wrt 101 College Writing I ...................................... 3
Cth 225 Foundations of Critical Thinking .......................... 3
Mat 101 College Math I ........................................... 3
Cmp 130 Introduction to Computer Applications .................. 3
Cmp 230 Information Literacy .................................... 3
Wrt 102 College Writing II ......................................... 3
Mat 102 College Math II ........................................... 3

Wrt 101-102 and Mat 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. Wrt 201 required if both Wrt 101-102 are waived; not required for students completing Wrt 101-102 at Cambridge. Wrt 090 and Mat 100 required if assessment indicates need.

Arts & Humanities ........................................... 6
Natural & Physical Sciences ........................................ 6
Social Sciences .................................................. 6

Open Electives .............................................. 36 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Management Studies Major ............................... 42 credits
BSM 200 Introduction to Business .................................. 3
BSM 203 Organizational Communication .......................... 3
BSM 204 Financial Accounting .................................... 3
BSM 205 Marketing .................................................. 3
BSM 300 Economics for Managers ................................ 3
BSM 315 Diversity in the Workplace ............................... 3
BSM 320 Operations Management .................................. 3
BSM 335 Human Resource Management ........................ 3
BSM 340 Managing Information Systems & Databases ........... 3
BSM 441 Business Ethics ........................................... 3
BSM 442 Financial Management .................................... 3
BSM 445 Organizational Theory & Behavior ....................... 3
Mat 201 Introduction to Statistics ................................ 3

Capstone
BSM 414 Strategic Management ................................... 3

Online courses: 50% or more of your Cambridge College courses may be fully-online. International students may take only one fully-online course in any term.

Degree completion: General education requirements may be satisfied by an associate’s degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.
Bachelor of Science
Managerial Accounting
• CIP code 520201 • 120 credits

Program Description
The Bachelor of Science in Managerial Accounting gives students the skills and academic background to work in managerial accounting, and to sit for the Institute of Managerial Accountants’ (IMA) Certified Managerial Accountant (CMA) examination*. The curriculum focuses on the practical skills and knowledge-base which the IMA has identified as essential to the field, and these learning outcomes and coursework are directly aligned with the practical experience and academic requirements of the CMA certification examination. Graduates will be well prepared to work in this exciting and growing field, with both the knowledge and application-based training to make important institutional decisions based on sound financial principles.

*Full IMA certification requires an earned bachelor’s degree in finance, accounting or economics, successful passing of the CMA exam, and two years of documented work experience in preparation of financial statements, financial planning and analysis, auditing (external or internal), budget preparation and reporting, corporate investment decision making, or costing analysis (this experience requirement can be earned prior to, or within 7 years of passing the CMA examination).

Program Outcomes
• Planning, budgeting and forecasting
• Performance management
• Cost management
• Internal controls
• Professional ethics for management accounting professionals.
• Financial statement analysis
• Corporate finance
• Decision analysis and risk management
• Investment decision

Careers and Further Study
Graduates of the Managerial Accounting degree are well equipped to work in finance, book-keeping and accounting positions within private, public, profit and non-profit organizations. Additionally, students are prepared for graduate studies in accounting, finance and economics.

Online courses: 50% or more of your Cambridge College courses may be fully-online. International students may take only one fully-online course in any term.

Degree completion: General education requirements may be satisfied by an associate’s degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.

General Education ........................................... 42 credits
LRN 175 Principles & Processes of Adult Learning ............ 3
WRT 101 College Writing I .................................. 3
CTH 225 Foundations of Critical Thinking .................. 3
MAT 101 College Math I ..................................... 3
CMP 130 Introduction to Computer Applications .......... 3
CMP 230 Information Literacy ................................ 3
WRT 102 College Writing II .................................. 3
MAT 102 College Math II ..................................... 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities ........................................... 6
Natural & Physical Sciences .................................. 6
Social Sciences ................................................ 6

Open Electives ............................................... 36 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Managerial Accounting Major ................................ 42 credits
BSM 204 Financial Accounting ................................ 3
BSM 315 Diversity in the Workplace ......................... 3
BSM 355 Performance Management ........................ 3
BSM 405 Corporate Finance and Investments ............. 3
BSM 411 Planning, Budgeting and Forecasting ............ 3
BSM 441 Business Ethics ..................................... 3
BSM 442 Financial Management ............................. 3
BSM 481 Cost Management & Internal Controls .......... 3
BSM 482 Internal and External Auditing .................... 3
BSM 493 Decision Analysis and Risk Management .... 3
BSM 494 Financial Statement Analysis ..................... 3
MAT 201 Introduction to Statistics ......................... 3

Capstone
BSM 414 Strategic Management ............................ 3
Program Description

The Bachelor of Science in Marketing and Sales provides students with focused, relevant training in corporate sales, sales management, marketing, product placement, and branding. Our students learn both theory and dynamic applications directly from practicing professionals, many of whom are distinguished leaders in their field.

Eight required courses form the core of the sales and marketing curriculum, and include topics ranging from marketing and sales strategies, marketing communication practices, processing and evaluation of strategic data, customer relationship management, and effective product placement. In addition, students select 15 credits (5 courses) from the suite of management offerings, including: the history of management; theories of leadership; general economic theory; diversity issues in the workplace; oral presentation skills; accounting and financial management; human resource planning, and ethics.

Final Project — Students complete a culminating research project in sales and marketing related to their own personal and professional interests. Students demonstrate their mastery of marketing and sales content and methodology, and apply their academic experience to a learning project that interests and challenges them.

Program Outcomes

Successful graduates will:
• Demonstrate essential skills in strategic marketing, sales planning, advertising, and public relations management.
• Create and apply effective professional communications.
• Recognize and assess effective human relations, teamwork, and negotiation strategies.
• Develop and employ practical digital media applications.
• Obtain a theoretical and practical understanding of business processes and organizational systems.
• Understand how to create work environments that foster diversity, corporate social responsibility, ethics, sustainability, and long-term growth.
• Assess and employ information systems, databases and Internet technology as marketing management tools.

Careers and Further Study

Graduates of the sales and marketing degree program will be prepared for employment in a variety of sales/marketing-related capacities in corporate, for-profit, and non-profit organizations. Employment opportunities include but are not limited to corporate sales, general marketing, advertising, branding, digital media, and business communications. Graduates will possess a strong academic background to support graduate studies in sales, marketing, business, and management.

Degree completion: General education requirements may be satisfied by an associate’s degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.

General Education ........................................ 42 credits

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<tr>
<th>Course</th>
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<tr>
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<td>Principles &amp; Processes of Adult Learning</td>
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<td>WRT 101</td>
<td>College Writing I</td>
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<td>CTH 225</td>
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<td>CMP 230</td>
<td>Information Literacy</td>
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<td>WRT 102</td>
<td>College Writing II</td>
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Arts & Humanities ........................................ 6

Natural & Physical Sciences ................................ 6

Social Sciences ........................................... 6

Open Electives ........................................... 36 credits

Choose electives and/or concentrations to support your academic interests and professional goals.

Marketing & Sales Major ................................... 42 credits

Core Requirements

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<tbody>
<tr>
<td>BSM 200</td>
<td>Introduction to Business</td>
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<td>BSM 203</td>
<td>Organizational Communication</td>
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<tr>
<td>BSM 204</td>
<td>Financial Accounting</td>
<td>3</td>
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<tr>
<td>BSM 300</td>
<td>Economics for Managers</td>
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<tr>
<td>BSM 315</td>
<td>Diversity in the Workplace</td>
<td>3</td>
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<td>BSM 335</td>
<td>Human Resource Management</td>
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<td>BSM 340</td>
<td>Managing Information Systems &amp; Databases</td>
<td>3</td>
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<tr>
<td>BSM 439</td>
<td>Consumer Behavior</td>
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<td>BSM 441</td>
<td>Business Ethics</td>
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<tr>
<td>BSM 442</td>
<td>Financial Management</td>
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Capstone

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<th>Course</th>
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<tbody>
<tr>
<td>BSM 414</td>
<td>Strategic Management</td>
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</table>
Bachelor of Arts  
Multidisciplinary Studies  
• CIP code 300000  • 120 credits

Program Description  
The baccalaureate program in multidisciplinary studies at Cambridge College is a flexible option for students who are interested in studying across multiple disciplines. The program develops academic and workplace skills for success, and knowledge across a variety of academic fields. It is ideal for students who have broad academic interests and a desire to continue enhancing their knowledge throughout their lives. The program is very flexible, supporting each student's interests with a wide selection of liberal arts courses to choose from.

Required courses provide a practical focus to the curriculum, with courses that build academic skills and broad-based knowledge across the sciences, humanities and general studies.

Final Project — Students will complete a Capstone project focusing on an topic of personal and professional interest. The project consists of research and written work demonstrating their critical thinking and academic knowledge.

Program Outcomes
• Critical thinking, logic and analysis.
• Mathematics and quantitative reasoning.
• Written and oral communication.
• Information literacy and computer sciences.
• Understanding of the scope and relevance of the arts and humanities throughout history, and within contemporary society.
• Integration of scientific thought and analysis.
• Understanding of intercultural and intra-cultural concepts within the social sciences.

Careers and Further Study  
Students will acquire a vocabulary in concepts and methods of critical thinking, and will gain the skills necessary to navigate and manage complex systems, obtain fulfilling employment, and compete in the working world. Students will develop persuasive oral communication and writing skills, and be prepared to utilize them in their employment and graduate study. With these transferrable skills and broad-based knowledge, our graduates will be equipped to take on new and unforeseen challenges in this fast-paced and quickly changing world.

Our graduates go on to a wide variety of careers, often working in schools, community organizations and services, government agencies, and businesses. Many continue on to graduate study in fields ranging from education to law to business management.

General Education  ........................................... 42 credits
LRN 175  Principles & Processes of Adult Learning  .................. 3
WRT 101  College Writing I  ................................... 3
CTH 225  Foundations of Critical Thinking  .......................... 3
MAT 101  College Math I  ....................................... 3
CMP 130  Introduction to Computer Applications  ................. 3
CMP 230  Information Literacy  ..................................... 3
WRT 102  College Writing II  ..................................... 3
MAT 102  College Math II  ........................................ 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities  ........................................... 6
Natural & Physical Sciences  ..................................... 6
Social Sciences  ............................................... 6

Open Electives  ............................................. 36 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Liberal Arts Major  ......................... 42 credits
Upper level courses ( 300 level and above) distributed by area:

Arts & Humanities  ......................... at least 9
Natural & Physical Sciences  ........................ at least 9
Social Sciences  ..................................... at least 9

Capstone
BAM 490  Multidisciplinary Capstone  ......................... 3

Degree completion: General education requirements may be satisfied by an associate's degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.
Program Description
The Natural and Applied Sciences program provides students with applicable training across scientific disciplines, enabling them to integrate scientific thought and analysis throughout their course of study. The degree is composed of courses and laboratories in four major scientific disciplines: life sciences, mathematics, physical sciences, and engineering and technology. The integration of these classical areas of science encourages students to broaden their approach to analysis and scholarship, and to develop a creative perspective in the pursuit of scientific learning and practice.

Program Outcomes
- General education in the life sciences, chemistry, physics, mathematics, and applied sciences.
- Demonstrated understanding of fundamental concepts of scientific thought, data-based reasoning, statistical inference, scientific method, logic, and critical thinking.
- Analysis and application of knowledge of biological systems, life sciences concepts and laboratory procedures, human anatomy and physiology.
- Understanding and creative approaches to the application of mathematical concepts including statistics, statistical inference, probability, and data-based reasoning.
- Understanding and evaluation of the general concepts and procedures within the physical sciences, including: fundamentals of geology and geologic systems, general astronomy, college-level chemistry and physics.
- Analysis and creative approaches to general engineering, technology trends, and the application of scientific principles to research and product development.

Careers and Further Study
Competencies across scientific disciplines provide graduates with the fundamental academic training and analytical skills to work in a variety of science-related fields such as biotechnology, biological research, information technology, health science, and environmental science. Graduates will have a strong foundation to support graduate studies within the life sciences and other scientific fields.

General Education ................................. 42 credits
LRN 175 Principles & Processes of Adult Learning ................ 3
WRT 101 College Writing I .................................. 3
CTH 225 Foundations of Critical Thinking ...................... 3
MAT 101 College Math I .................................... 3
CMP 130 Introduction to Computer Applications .................. 3
CMP 230 Information Literacy .................................. 3
WRT 102 College Writing II .................................. 3
MAT 102 College Math II .................................... 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities ........................................ 6
Natural & Physical Sciences ................................. 6
Social Sciences ............................................... 6

Open Electives ............................................. 33 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Natural & Applied Sciences Major ...................... 45 credits
SCI 203 General Biology I — with lab .......................... 4
SCI 204 General Biology II — with lab .......................... 4
SCI 205 Anatomy & Physiology I — with lab .................. 4
SCI 207 Microbiology — with lab ............................... 4
SCI 223 Physics I: Classical Mechanics — with lab .............. 4
SCI 201 General Chemistry I — with lab .......................... 4
SCI 300 Principles of Ecology .................................... 3
SCI 138 Physical Geology ......................................... 3
SCI 224 Fundamentals of Astronomy ............................. 3
MAT 201 Introduction to Statistics ................................ 3
MAT 310 Mathematical Thought .................................. 3
SCI 308 Principles of Engineering ................................ 3
SCI 303 History of Technological Innovation ..................... 3

Degree completion: General education requirements may be satisfied by an associate’s degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.
Bachelor of Arts

Psychology

• CIP code 420101 • 120 credits

Program Description
The Bachelor of Arts in Psychology is set within a broad-based liberal arts framework that has a strong interdisciplinary and humanistic foundation. The curriculum is a solid preparation for professional application in clinical, educational and human services, while also serving as a strong foundation for more specialized application and focus at the graduate level.

The psychology major prepares students for life-long learning, critical thinking and effective action in the field, and helps them develop a wide range of career options and skills that emerge from a broad and comprehensive grounding in psychology as the science of human behavior. An important feature of the program is personal reflection and application of new psychological knowledge and insights to new contexts. Given the scope, intensity and rapidity of social, cultural and technological changes in our world, the need to increase our understanding of the widest possible range of human experience and behavior has never been greater or more critical.

Required courses look at the history and methodology of psychology and introduce students to broader issues related to human growth and development, learning theory, personality, motivational and group theories, and a variety of approaches to psychopathology and psychotherapy. A special emphasis of the program is critical examination of the important roles of culture, history and belief in shaping differing approaches to the study of human behavior.

Final Project — Students complete a Capstone project which is a culminating piece of research in psychology related to their own personal and professional interests. Students demonstrate their mastery of psychology content and methodology and apply their academic experience to a learning project that interests and challenges them.

Program Outcomes
• Fundamental understanding of the historical development and methodologies of modern psychology.
• Understanding and basic knowledge of major psychological theories, concepts and processes.
• Understanding of learning theory and cognition, personality, motivation and group theories.
• Understanding of a variety of perspectives regarding mental health, psychopathology, maladaptive behaviors and psychotherapy.
• Understanding of the roles of cultural, social and historical forces in shaping behavior.

Careers and Further Study
Cambridge College Psychology graduates are well prepared to enter a variety of career pathways working with people. These include clinical, educational, human service and management settings, and research. Graduates work in a wide variety of institutional and private programs and agencies.

Our graduates are additionally well positioned to enter graduate studies in psychology, counseling, social work and related fields.

General Education ........................................ 42 credits

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<tr>
<td>CMP 230</td>
<td>Information Literacy</td>
<td>3</td>
</tr>
<tr>
<td>WRT 102</td>
<td>College Writing II</td>
<td>3</td>
</tr>
<tr>
<td>MAT 102</td>
<td>College Math II</td>
<td>3</td>
</tr>
</tbody>
</table>

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities ........................................ 6
Natural & Physical Sciences .............................. 6
Social Sciences .............................................. 6

Open Electives ............................................. 36 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Psychology Major ........................................... 42 credits

<table>
<thead>
<tr>
<th>Course Code</th>
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<th>Credits</th>
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</thead>
<tbody>
<tr>
<td>PSY 120</td>
<td>Formative Ideas in Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 130</td>
<td>Groups &amp; Social Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 210</td>
<td>Developmental Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 310</td>
<td>Psychology of Learning</td>
<td>3</td>
</tr>
<tr>
<td>PSY 315</td>
<td>Research in Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 325</td>
<td>Theories of Personality</td>
<td>3</td>
</tr>
<tr>
<td>PSY 402</td>
<td>Themes in Adult Development</td>
<td>3</td>
</tr>
<tr>
<td>PSY 412</td>
<td>Perspectives on Psychopathology</td>
<td>3</td>
</tr>
</tbody>
</table>

Psychology Electives ..................................... 15

Capstone

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>PSY 490</td>
<td>Psychology Capstone</td>
<td>3</td>
</tr>
</tbody>
</table>

Degree completion: General education requirements may be satisfied by an associate’s degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.
Wellness & Health Promotion

Program Description
The Bachelor of Science in Wellness & Health Promotion prepares students with the knowledge and skills necessary to educate, coach and support individuals, institutions and communities in promoting and maintaining healthy lifestyles. Through an investigation into human health and the history, philosophical, and theoretical foundations of wellness and health promotion initiatives, students gain a practical understanding of issues affecting individual, community and population health. Coursework emphasizes a lifestyle approach to promoting health and includes elements such as nutrition, physical activity, stress reduction, and other influences on health and wellbeing such as substance use, socio-economic and environmental factors.

Program Outcomes
Upon successful completion, students will be able to work effectively with individuals, organizations, corporations and communities in efforts to enhance lifestyle to impact health, prevent disease and increase quality of life. Students will:
• Gain content knowledge in the science, history and theoretical foundations of wellness and health promotion.
• Assess health and wellness needs; plan, implement, direct and evaluate health promotion and wellness programs.
• Gain communication and marketing skills to effectively assess, organize, and implement wellness and promotion programs and efforts.
• Understand theories and strategies that facilitate positive lifestyle change.
• Utilize evidence-based strategies to improve health and well-being.
• Maximize the well-being of specific target populations by collaborative planning and implementation of wellness programs.
• Apply their learning through direct field experience.
• Effectively advocate for policies and practices that empower individuals and communities to sustain and reinforce health promotion efforts.

Careers and Further Study
Successful graduates will be well positioned to work as health/ wellness coaches and educators in community health initiatives, corporate wellness programs, public and private educational settings, and in fitness and wellness facilities. Graduates are further prepared for advanced studies in a wide range of health related fields such as community and public health, nursing, health education, health care management and administration, addiction studies, psychology, and human services.

General Education .............................................. 42 credits
LRN 175 Principles & Processes of Adult Learning ........ 3
WRT 101 College Writing I .................................. 3
CTH 225 Foundations of Critical Thinking .............. 3
MAT 101 College Math I ..................................... 3
CMP 130 Introduction to Computer Applications ........ 3
CMP 230 Information Literacy .............................. 3
WRT 102 College Writing II .................................. 3
MAT 102 College Math II .................................... 3

WRT 101-102 and MAT 101-102 may by waived if equivalent courses have been accepted in transfer. Credits will be replaced with open electives. WRT 201 required if both WRT 101-102 are waived; not required for students completing WRT 101-102 at Cambridge. WRT 090 and MAT 100 required if assessment indicates need.

Arts & Humanities ............................................. 6
Natural & Physical Sciences .................................. 6
SCI 205 Anatomy & Physiology I – required

Social Sciences ...................................................... 6
PSY 110 Systems Thinking in Psychology – required

Open Electives ...................................................... 33 credits
Choose electives and/or concentrations to support your academic interests and professional goals.

Wellness & Health Promotion Major ...................... 45 credits
PHW 300 Introduction to Wellness & Health Promotion . . . . . . 3
SCI 235 Principles of Health & Wellness .................. 3
SCI 339 Epidemiology & Public Health .................... 3
PHW 303 Nutrition & Health Promotion .................. 3
SCI 311 The Science of Exercise ............................ 3
PSY 426 Self Care for Helping Professionals .......... 3
PHW 420 Leadership in Promoting Health ............... 3
PHW 302 Research in Health Promotion ................. 3
BHS 378 Program Planning & Evaluation ............... 3
PHW 402 Lifestyle Change to Promote Health .......... 3
PHW 470 Field Education: Wellness & Health ........ 3

Wellness & Health Promotion Electives ................... 9

Capstone
PHW 490 Capstone: Wellness & Health Promotion ........ 3

Degree completion: General education requirements may be satisfied by an associate’s degree or 60 credits of prior courses that meet all general criteria for transfer; up to 90 credits may be accepted.
Elective Concentrations

Undergraduate Concentration

Accounting ............................. 18 credits

The Accounting Concentration helps students gain an understanding of financial theory, tools and techniques so that institutional decision making can be based on sound financial principles. This concentration gives students the fundamental skills and academic background to apply contemporary accounting principles to their workplace.

BSM 200  Introduction to Business (required first course)   3
BSM 204  Financial Accounting                           3
BSM 409  Budget Preparation & Reporting                    3
BSM 442  Financial Management                            3
BSM 481  Cost Management & Internal Controls              3
BSM 494  Financial Statement Analysis                     3

Undergraduate Concentration

Addiction Studies .......................... 18 credits

Addiction Studies is for counselors, case managers, residence managers, and advocates. This concentration considers the impact of substance abuse on individuals, families and communities. It explores theories regarding addiction, various treatment approaches, and the societal consequences.

BHS 401  Introduction to Addictions                      3
BHS 411  Family Systems and Addictions                     3
BHS 421  Mental Health and Substance Abuse                3
BHS 360  Ethical Issues in Substance Abuse                 3
BHS 302  Women and Addictions                             3
BHS 361  Adolescent Drug Prevention                        3

Undergraduate Concentration

Community Building ...................... 18 credits

Community Building is for students planning careers in community work: building and organizing, developing programs and re-creating communities. The courses present an empowering approach to working with communities to improve conditions, expand opportunities and sustain positive change, by fostering relationships and social networks.

BHS 322  Dynamics of Power in Communities                3
BHS 325  Community Planning & Development                3
BHS 340  Youth Development & Community Practice           3
BHS 445  Leadership for Community Builders               3
BHS 310  The Art of Advocacy, Skills for Policy & Service Delivery  1
BHS electives                                          5

Undergraduate Concentration

Education ................................... 18 credits

Education (does not satisfy licensure requirements)

EMC 300  Classroom Management & Discipline               3
EMC 301  Integrated Language Arts & Reading              3
EMC 318  Successful Inclusion in the Classroom            3
EMC 319  Social Foundations of Education                  3
EMC 420  Strategies for Teaching                         3
PSY 310  Psychology of Learning                          3

Continued
Elective Concentrations

Undergraduate Concentration

Expressive Therapies .......................... 18 credits

Expressive Therapies provides an interdisciplinary approach to psychology, human growth and the therapeutic encounter with an emphasis on the creative process as an important component of clinical insight and psychological healing. Having developed out of the specialized fields of art therapy, music therapy, dance therapy and psychodrama, the expressive therapies incorporates different expressive art modalities into a holistic, action-based approach to working with people with a broad spectrum of psychological and medical issues. Practitioners work with individuals, families and communities in a wide range of treatment settings including hospitals, clinics, community health centers, prisons, youth and geriatric institutions, as well as in private practice, often as part of treatment teams.

PSY 120 Formative Ideas in Psychology .................. 3
PSY 325 Theories of Personality .......................... 3
PSY 376 Psychological & Therapeutic Dimensions of the Arts .. 3
PSY 403 Psychodrama & Drama Therapy ................. 3
PSY 407 Principles & Practices of Art Therapy .......... 3
PSY 408 Movement & Healing ............................ 3

Undergraduate Concentration

Family Studies ..................................... 18 credits

Family Studies provides the knowledge and skills needed by practitioners to work effectively with the many demands families today are facing. Our emphasis on building on strengths, respecting and valuing what is important to families while providing care in a culturally humble way, serves to empower families as students learn how to assist them in the changes they are seeking. Students who focus in this area often go on to further studies in human growth and development, human services, social work, marriage and family therapy, and family policy. Students may focus on working with families or family members, on family development, advocacy, case management, or policy.

BHS 315 Understanding Family & Community Systems ...... 3
BHS 366 Family Interventions ........................... 3
BHS 400 Family Life Cycle ............................. 3
BHS 430 Families with Special Needs .................... 3
BHS 365 Ethical Issues in Working with Families ....... 3
PSY 409 Family Mediation Techniques ................ 1
BHS 300 Domestic Violence: Risks, Trends .............. 1
BHS Elective ........................................... 1

Undergraduate Concentration

General Management ............................. 18 credits

The General Management Concentration provides a practical framework for understanding contemporary management theory and practice.

BSM 200 Introduction to Business ...................... 3
BSM 204 Financial Accounting .......................... 3
BSM 205 Marketing ..................................... 3
BSM 300 Economics for Managers ....................... 3
BSM 320 Operations Management ......................... 3
BSM 335 Human Resource Management ................ 3
BSM 445 Organizational Theory & Behavior ............. 3

Undergraduate Concentration

Health Care Management .......................... 18 credits

Health Care Management provides students with a theoretical and practical understanding of health care administration. Students gain knowledge of economic, financial, historical, legal and scientific concepts within health care systems. The concentration covers the regulatory requirements, management of personnel and fiscal practices that insure proper management within the health care industry.

Prerequisite course: BSM 200 Introduction to Business ........ 3

Concentration courses:

BSM 300 Economics for Managers ....................... 3
BSM 350 Comparative Health Care Systems .......... 3
BSM 351 Human Resource Management in Health Care 3
BSM 354 Legal Aspects of Health Care .................. 3
SCI 339 Epidemiology & Public Health .................. 3
HCM 301 Health Care Policy & Reform .................. 3

Continued
## Elective Concentrations

### Undergraduate Concentration

#### Holistic Studies

**Holistic Studies** is an integrated approach to psychology that addresses the relationship between mind, body and spirit. It draws from multidisciplinary, theoretical and cross-cultural sources including contemporary mind-body approaches to healing. Holistic studies includes expressive art therapies and views the transformative nature of the arts as an important aspect of holistic psychology. Holistic perspectives are applied to human growth and development, psychological disorders and clinical practice, wellness, and the nature of human potential.

<table>
<thead>
<tr>
<th>Course Code</th>
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<tbody>
<tr>
<td>PSY 120</td>
<td>Formative Ideas in Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 325</td>
<td>Theories of Personality</td>
<td>3</td>
</tr>
<tr>
<td>PSY 316</td>
<td>Cross-Cultural Perspectives in Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 345</td>
<td>The Spiritual Dimension: Psychological &amp; Educational Themes</td>
<td>3</td>
</tr>
<tr>
<td>PSY 376</td>
<td>Psychological &amp; Therapeutic Dimensions of the Arts</td>
<td>3</td>
</tr>
<tr>
<td>PSY 428</td>
<td>Holistic Psychology: An Integrated Approach</td>
<td>3</td>
</tr>
</tbody>
</table>

### Undergraduate Concentration

#### Hospitality Management

**Hospitality Management** equips students to manage staff and systems in the hospitality industry. The primary focus is on restaurant front of the house and back of the house management, and on hotel management. Students can become more valuable individual contributors, outstanding team members, and managers of organizations within the hospitality industry.

**Prerequisite courses:**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>BSM 200</td>
<td>Introduction to Business</td>
<td>3</td>
</tr>
<tr>
<td>BSM 204</td>
<td>Financial Accounting</td>
<td>3</td>
</tr>
<tr>
<td>BSM 205</td>
<td>Marketing</td>
<td>3</td>
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</tbody>
</table>

**Concentration courses:**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>BSM 431</td>
<td>Introduction to Hotel &amp; Restaurant Operations</td>
<td>3</td>
</tr>
<tr>
<td>BSM 433</td>
<td>Hospitality Marketing, Sales &amp; Food Promotion</td>
<td>3</td>
</tr>
<tr>
<td>BSM 434</td>
<td>Advanced Hospitality Operations</td>
<td>3</td>
</tr>
<tr>
<td>BSM 435</td>
<td>Food &amp; Beverage Cost Control</td>
<td>3</td>
</tr>
<tr>
<td>BSM 436</td>
<td>Legal Issues in the Hospitality Industry</td>
<td>3</td>
</tr>
<tr>
<td>BSM 437</td>
<td>Current Issues and Trends in the Hospitality Industry</td>
<td>3</td>
</tr>
<tr>
<td>or BSM 438</td>
<td>Hospitality Internship</td>
<td>3</td>
</tr>
</tbody>
</table>

### Undergraduate Concentration

#### Information Technology & E-Business

**Information Technology & E-Business** prepares students to develop strategies for managing infrastructure design, server management, security, e-business strategy and marketing. Graduates gain an overview of the technologies for electronic commerce on the Internet and current trends with respect to the technology of the World Wide Web, and explore various e-business models.

**Prerequisite course:** BSM200 Introduction to Business 3

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>BSM 413</td>
<td>Strategic Business Planning</td>
<td>3</td>
</tr>
<tr>
<td>BSM 406</td>
<td>Introduction to E-Business</td>
<td>3</td>
</tr>
<tr>
<td>BSM 420</td>
<td>Internet Marketing</td>
<td>3</td>
</tr>
<tr>
<td>BSM 460</td>
<td>Database Management</td>
<td>3</td>
</tr>
<tr>
<td>BSM 470</td>
<td>Project Management</td>
<td>3</td>
</tr>
<tr>
<td>BSM 475</td>
<td>Information Technology</td>
<td>3</td>
</tr>
</tbody>
</table>

### Undergraduate Concentration

#### Juvenile Justice Studies

**Juvenile Justice Studies** provide students interested in working with adolescents and the juvenile justice system with a solid introduction into the history of youth services, current theories of adolescent development, and the impact of community disadvantage, child abuse and neglect on behavior.

**Prerequisite courses:**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>JUS 350</td>
<td>Introduction to Juvenile Justice</td>
<td>3</td>
</tr>
<tr>
<td>PSY 359</td>
<td>Understanding Child Abuse and Neglect</td>
<td>3</td>
</tr>
<tr>
<td>JUS 377</td>
<td>Legal Process for Reporting Suspected Child Abuse</td>
<td>1</td>
</tr>
</tbody>
</table>

**Concentration courses:**

<table>
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<tr>
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<tbody>
<tr>
<td>BSM 413</td>
<td>Strategic Business Planning</td>
<td>3</td>
</tr>
<tr>
<td>BSM 406</td>
<td>Introduction to E-Business</td>
<td>3</td>
</tr>
<tr>
<td>BSM 420</td>
<td>Internet Marketing</td>
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<td>Project Management</td>
<td>3</td>
</tr>
<tr>
<td>BSM 475</td>
<td>Information Technology</td>
<td>3</td>
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</tbody>
</table>

Two 1-credit JUS electives 2

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Elective Concentrations

Undergraduate Concentration

Legal Studies .......................... 18 credits

**Legal Studies** introduces students to the history and function of the American legal system and provides students interested in pursuing a law career with a basic understanding and knowledge of various aspects of law school and the legal profession. Cambridge College students are introduced to diverse topics and learning that incorporate principles of social justice, civil liberties and service to the community. It is in this context that students learn about and discuss executive, legislative and judicial law and their power to both shape and reflect our understanding of our changing society, world and communities.

- JUS 205  Introduction to Legal Studies  .................. 3
- SOC 212  Introduction to the American Legal System  ........ 3
- JUS 200  Crime and Criminal Justice  ....................... 3
- PSY 328  Forensic Psychology  .................................. 3
- JUS 435  Restorative Justice and Alternative Sentencing ...... 3
- BHS 310  Art of Advocacy: Skills for Policy & Service Delivery .... 1
- Two JUS electives. ............................................. 2

Undergraduate Concentration

Organizational Psychology ........... 18 credits

**Organizational Psychology** combines psychology and management. It focuses on organizational and institutional behavior; the psychology of work and working systems, leadership and management styles; and the shifting relationships between individuals and groups. Topics include communication styles and skills, enhancing work environments, mediation and conflict resolution, and valuing human diversity in the workplace.

**Prerequisite/concurrent courses:**
- PSY 120  Formative Ideas in Psychology  ....................... 3

**Concentration courses:**
- PSY 110  Systems Thinking in Psychology  ....................... 3
- PSY 325  Theories of Personality  ............................... 3
- PSY 421  Psychology & Work Today  ............................. 3
- BSM 315  Diversity in the Workplace  ........................... 3
- BSM 445  Organizational Theory & Behavior  ................... 3
- BSM 465  Negotiation & Conflict Management  .................. 3

Undergraduate Concentration

Peace & Justice Studies ................. 18 credits

**Justice Studies** is concerned with treating justice issues as a general class of social and political problems to be understood. It is through understanding of the issues that underlie injustice that society is able to create social change. It is the mission of the Justice Studies program to recognize that the fair and equitable provision of justice is the only path to a more just and humane world.

- JUS 225  Introduction to Social Justice  ....................... 3
- JUS 345  War, Peace and Non-Violence  ........................... 3
- JUS 435  Restorative Justice and Alternative Sentencing  .... 3
- JUS 315  Wealth, Poverty and Inequality  ....................... 3
- JUS 415  Violence in American Society  ........................... 3
- BHS 402  Special Topics in Justice Issues  ....................... 3
Accelerated Bachelor’s to Master’s Degree Programs

Cambridge College bachelor’s programs are designed to align closely with our master’s degree programs. Accelerated programming allows high-achieving undergraduates to enroll in specific graduate-level courses that will count toward both their bachelor’s and their master’s degrees, saving the student both time and money; advancing them at an accelerated pace toward greater employment opportunities.

Cambridge College undergraduate students with a history of strong academic achievement are eligible to apply.

1. **Students who may wish to apply** must indicate their interest to their advisor or program chair early in their program, and plan accordingly to complete all accelerated program prerequisites below before they have completed 90 credits.
   - **General education prerequisites:**
     - WRT 101-102 College Writing II
     - MAT 101-102 College Math I-II
     - CMP 130 Computer Applications
     - LRN 175 Principles & Processes of Adult Learning
     - CTH 225 Critical Thinking
   - **Specified undergraduate courses** identified by the relevant graduate program as accelerated program prerequisites.

2. **Apply for accelerated master’s program:**
   **Requirements**
   - Maintenance of an undergraduate GPA of 3.5+ based on a full record transcript, including courses transferred in.
   - 90 or more credits successfully completed, that meet requirements towards a Cambridge College bachelor’s degree, including general education prerequisites listed above and any additional undergraduate prerequisites of the accelerated program:
   - Students will need to obtain a written recommendation from their academic advisor or undergraduate program chair. These recommendations will be provided to the respective graduate school along with the student’s academic record.
   - The graduate school will then schedule an interview with the applicant. If approved by the receiving graduate school, the student will be allowed to enroll in specified courses within the respective master’s programs.

3. **Accepted students** take specified **graduate courses** while still completing their bachelor’s degree.
   This graduate course work, if completed at a grade of B or better, will be applicable toward both the bachelor’s degree requirements and the master’s degree. The courses are billed at the undergraduate tuition rate. (The credits will appear on the graduate transcript as graduate-level transfer credits.)
   - School of Management: up to 12 credits (four courses).
   - School of Education: up to 12 credits (four courses).
   - School of Psychology & Counseling: up to 9 credits (three courses).

4. **Transition to master’s program**
   - Students will be granted their bachelor’s degree when they complete all the undergraduate requirements; they are undergraduate students until that point.
   - Students will be expected to enroll in the graduate program in the term directly following the completion their bachelor’s degree.
   - All admission requirements of the receiving graduate school and the degree/concentration must also be met before matriculation. (see Admission on page 13). Note that licensure programs have more specific requirements.

Upon matriculating into the master’s program, students will be assigned a graduate advisor who will monitor their progress and work with them to complete the master’s program (see master’s program chart).

Students will be expected to maintain their strong academic record as they progress through the graduate program.
Required to Apply

- 90 or more credits successfully completed in a Cambridge College bachelor's degree in any field, including all accelerated program prerequisites, with a GPA of 3.5+ based on a full record transcript including courses transferred in.
- Written approval of the student’s undergraduate program chair and regional center director (if applicable), and School of Education dean.

Transition to Master’s Program

- All undergraduate graduation requirements must be satisfied.
- Students will be expected to enroll in the graduate program in the term directly following the completion their bachelor’s degree.
- All admission requirements of the graduate School of Education and the degree/concentration must also be met before matriculation.

Upon matriculating into the master’s program, students will be assigned a graduate advisor who will monitor their progress and work with them to complete the master’s program (see Interdisciplinary Studies on page 156). Students will be expected to maintain their strong academic record as they progress through the graduate program.
Accelerated Programs: School of Education

Bachelor's Degree and Master of Education

Accelerated Bachelor’s to M.Ed.: Early Childhood Teacher

Both degrees: 120+31-34 credits • 5 years full-time

1. Students who may wish to apply should work closely with their undergraduate program chair to complete all accelerated program prerequisites before they have completed 90 credits.

Accelerated Program Prerequisites
WRT 101-102 College Writing I-II
MAT 101-102 College Math I-II
CMP 130 Computer Applications
LRN 175 Principles & Processes of Adult Learning
CTH 225 Foundations of Critical Thinking

2. Apply for Accelerated M.Ed.

3. Accepted students may take the graduate courses below within their bachelor's degree program.

ESP 592 Adapting Materials for Students w/Disabilities in Gen Ed Classrooms (1 credit)
ESP 594 Collab & Consultation Techniques (2 credits)
ECE 612 Developmental Reading for Early Childhood Birth to Eight
ESP 512 Inclusion & Behavior Management
ECE 600 Development of Young Children OR
ELE 620 Integration of Children’s Literature in Early Childhood & Elementary Curriculum

4. Transition to Master’s Program

Required to Apply
• 90 or more credits successfully completed in a Cambridge College bachelor’s degree in any field, including all accelerated program prerequisites, with a GPA of 3.5+ based on a full record transcript including courses transferred in.
• Written approval of the student's undergraduate program chair and regional center director (if applicable), and School of Education dean.

Transition to Master’s Program
• All undergraduate graduation requirements must be satisfied.
• Students will be expected to enroll in the graduate program in the term directly following the completion their bachelor's degree.
• All admission requirements of the graduate School of Education and the degree/concentration must also be met before matriculation.

Upon matriculating into the master’s program, students will be assigned a graduate advisor who will monitor their progress and work with them to complete the master's program.

Students will be expected to maintain their strong academic record as they progress through the graduate program.

Accelerated Bachelor’s to M.Ed.: Mathematics (5-8)

Both degrees: 120+35-38 credits • 5 years full-time

1. Students who may wish to apply should work closely with their undergraduate program chair to complete all accelerated program prerequisites before they have completed 90 credits.

Accelerated Program Prerequisites
WRT 101-102 College Writing I-II
MAT 101-102 College Math I-II
CMP 130 Computer Applications
LRN 175 Principles & Processes of Adult Learning
CTH 225 Foundations of Critical Thinking

2. Apply for Accelerated M.Ed.

3. Accepted students may take the graduate courses below within their bachelor's degree program.

ESP 592 Adapting Materials for Students w/Disabilities in Gen Ed Classrooms (1 credit)
ESP 594 Collab & Consultation Techniques (2 credits)
ECE 612 Developmental Reading for Early Childhood Birth to Eight
ESP 512 Inclusion & Behavior Management
ECE 600 Development of Young Children OR
ELE 620 Integration of Children’s Literature in Early Childhood & Elementary Curriculum

4. Transition to Master’s Program

Required to Apply
• 90 or more credits successfully completed in a Cambridge College bachelor’s degree in any field, including all accelerated program prerequisites, with a GPA of 3.5+ based on a full record transcript including courses transferred in.
• Written approval of the student's undergraduate program chair and regional center director (if applicable), and School of Education dean.

Transition to Master’s Program
• All undergraduate graduation requirements must be satisfied.
• Students will be expected to enroll in the graduate program in the term directly following the completion their bachelor's degree.
• All admission requirements of the graduate School of Education and the degree/concentration must also be met before matriculation.

Upon matriculating into the master’s program, students will be assigned a graduate advisor who will monitor their progress and work with them to complete the master's program.

Students will be expected to maintain their strong academic record as they progress through the graduate program.
Accelerated Programs: School of Education

Bachelor's Degree and Master of Education

Accelerated Bachelor’s to M.Ed.: English as a Second Language
Both degrees: 120+33 credits • 5 years full-time

The Accelerated B.S. to M.Ed. program allows qualified Cambridge College students to earn both a bachelor’s degree and an M.Ed. within a reduced time frame and at a reduced cost.

1. Students who may wish to apply should work closely with their undergraduate program chair to complete all accelerated program prerequisites before they have completed 90 credits.

Accelerated Program Prerequisites
WRT 101-102 College Writing I-II
MAT 101-102 College Math I-II
CMP 130 Computer Applications
LRN 175 Principles & Processes of Adult Learning
CTH 225 Foundations of Critical Thinking

2. Apply for Accelerated M.Ed.

3. Accepted students may take the graduate courses below within their bachelor’s degree program.
ESL 630 Equitable Assessment of ESL Learners
ESL 631 Second-Language Acquisition & Culture
ESL 610 Linguistics & Language Variations
ESL 620 Teaching Reading & Writing to ESL Students

Transition to Master’s Program

Required to Apply
• 90 or more credits successfully completed in a Cambridge College bachelor’s degree in any field, including all accelerated program prerequisites, with a GPA of 3.5+ based on a full record transcript including courses transferred in.
• Written approval of the student’s undergraduate program chair and regional center director (if applicable), and School of Education dean.

Transition to Master’s Program
• All undergraduate graduation requirements must be satisfied.
• Students will be expected to enroll in the graduate program in the term directly following the completion their bachelor’s degree.
• All admission requirements of the graduate School of Education and the degree/concentration must also be met before matriculation.

Upon matriculating into the master’s program, students will be assigned a graduate advisor who will monitor their progress and work with them to complete the master’s program.

Students will be expected to maintain their strong academic record as they progress through the graduate program.

Accelerated Bachelor’s to M.Ed.: Skills-Based Health/Social & Emotional Learning
Both degrees: 120+36 credits • 5 years full-time

The Accelerated B.S. to M.Ed. program allows qualified Cambridge College students to earn both a bachelor’s degree and an M.Ed. within a reduced time frame and at a reduced cost.

1. Students who may wish to apply should work closely with their undergraduate program chair to complete all accelerated program prerequisites before they have completed 90 credits.

Accelerated Program Prerequisites
WRT 101-102 College Writing I-II
MAT 101-102 College Math I-II
CMP 130 Computer Applications
LRN 175 Principles & Processes of Adult Learning
CTH 225 Foundations of Critical Thinking
SCI 205 Anatomy & Physiology I

2. Apply for Accelerated M.Ed.

3. Accepted students may take the graduate courses below within their bachelor’s degree program.
EHE 613 Principles of Health/Social Emotional Promotion & Public Health Issues . . . . . . . . . . . Fall
EHE 622 Implementing Curriculum in the Health/SEL Classroom Fall
EHE 632 Teaching About Human Sexuality . . . . . . . . . . . . . . Fall
EHE 682 Health-SEL Skills for Risk Reduction & Positive Behavior Change . . . . . . . . . . . Spring

Transition to Master’s Program
The Accelerated B.S. to General Science program provides a career pathway for qualified Cambridge College students, leading to initial licensure in General Science, Grades 1-6 or 5-8. Students earn both a bachelor's degree and an M.Ed. within a reduced time frame and at a reduced cost.

1. **Students who may wish to apply** should work closely with their undergraduate program chair to complete all accelerated program prerequisites before they have completed 90 credits.

**Accelerated Program Prerequisites**
- WRT 101-102 College Writing I-II
- MAT 101-102 College Math I-II
- CMP 130 Computer Applications
- CTH 225 Foundations of Critical Thinking
- SCI 203 General Biology I
- SCI 204 General Biology II
- SCI 223 Physics I
- SCI 201 General Chemistry I
- SCI 138 Physical Geology
- SCI 224 Fundamentals of Astronomy

2. **Apply for Accelerated M.Ed.**

3. **Accepted students** may take the graduate science methods courses below within their bachelor's degree program.

**Methods & Materials for Teaching:**
- SCI 686 Physical Science ................. Fall
- SCI 682 Life Science ...................... Spring
- SCI 684 Earth Science ..................... Spring
- SCI 688 Middle School Chemistry .......... Summer

4. **Transition to M.Ed. in General Science (1-6 or 5-8)**

Required to Apply
- 90 or more credits successfully completed in a Cambridge College bachelor's degree in any field, including all accelerated program prerequisites, with a GPA of 3.5+ based on a full record transcript including courses transferred in.
- Grade of B or better in all science content courses that document subject matter competency.
- Submit official transcript to science program chair for transcript review to ensure compliance with subject matter knowledge competencies for teaching science grades 1-6 or 5-8.
- Meet with the deans of the Undergraduate School and Graduate School of Education.
- Written approval of the student's undergraduate program chair and regional center director (if applicable), and SOUG dean.

**Transition to Master's Program**
- All undergraduate graduation requirements must be satisfied.
- Students will be expected to enroll in the graduate program in the term directly following the completion their bachelor's degree.
- All School of Education admission requirements for teacher licensure programs must also be met before matriculation (see Admissions).
- Subject matter competency for General Science 1-6 or 5-8 will be evaluated through transcript analysis by the program chair, following the Massachusetts standards for the license (see www.doe.mass.edu). Only coursework completed within the last seven years with grades of B or better will be considered.

Upon matriculating into the master's program, students work with the General Science program chair, who monitors their progress and works with them to complete the M.Ed. in General Science (5-8) initial licensure program (see General Science (1-6 or 5-8) on page 152.

Students are expected to maintain their strong academic record as they progress through the graduate program.
Accelerated Programs: School of Management

The Accelerated BS to MBA and BS to MM programs are currently under review. Qualified candidates must contact the School of Management for an updated degree plan.

Accelerated Bachelor’s to MBA
Both degrees: 120 + 45 credits • 5 years full-time

The Accelerated B.S. to MBA program allows qualified Cambridge College students to earn both a bachelor's degree and an MBA within a reduced time frame and at a reduced cost.

1. Students who may wish to apply should work closely with their undergraduate program chair to complete all accelerated program prerequisites before they have completed 90 credits.

Accelerated Program Prerequisites
WRT 101-102  College Writing I-II
MAT 101-102  College Math I-II
CMP 130  Computer Applications
CTH 225  Foundations of Critical Thinking
BSM 200  Introduction to Business
BSM 300  Economics for Managers
BSM 203  Organizational Communication
BSM 204  Financial Accounting
MAT 201  Introduction to Statistics

2. Apply to Accelerated MBA

3. Accepted students may take the MBA core courses below within their bachelor's degree program.

MMG 512  Organizational Environment
MMG 522  Information Systems in the Organization
MMG 520  Financial Accounting
MMG 740  Human Resources Management (MBA)
or MHC 720  U.S. Health Care System (MBA/Health Care)

4. Transition to Master’s Program

Required to Apply
• 90 or more credits successfully completed in a Cambridge College bachelor’s degree in any field, including all accelerated program prerequisites, with a GPA of 3.5+ based on a full record transcript including courses transferred in.
• Written approval of the student's undergraduate program chair and regional center director (if applicable), and SOM dean.

Transition to Master’s Program
• All undergraduate graduation requirements must be satisfied.
• Students will be expected to enroll in the graduate program in the term directly following the completion their bachelor’s degree.
• All admission requirements of the graduate School of Management and the degree/concentration must also be met before matriculation.

Upon matriculating into the master’s program, students will be assigned a graduate advisor who will monitor their progress and work with them to complete the master's program.

Students will be expected to maintain their strong academic record as they progress through the graduate program.

Accelerated Bachelor’s to MM
Both degrees: 120 + 37 credits • 5 years full-time

The Accelerated B.S. to MM program allows qualified Cambridge College students to earn both a bachelor’s degree and an MM within a reduced time frame and at a reduced cost.

1. Students who may wish to apply should work closely with their undergraduate program chair to complete all accelerated program prerequisites before they have completed 90 credits.

Accelerated Program Prerequisites
WRT 101-102  College Writing I-II
MAT 101-102  College Math I-II
CMP 130  Computer Applications
CTH 225  Foundations of Critical Thinking
BSM 200  Introduction to Business
BSM 300  Economics for Managers
BSM 203  Organizational Communication
MAT 201  Introduction to Statistics

2. Apply to Accelerated MM

3. Accepted students may take the MM core courses below within their bachelor's degree program.

MMG 512  Organizational Environment
MMG 514  Accounting for Managers
MMG 517  Research Methods for Managers

4. Transition to Master’s Program

The Accelerated BS to MBA and BS to MM programs are currently under review. Qualified candidates must contact the School of Management for an updated degree plan.

Boston, MA • 617.868.1000 • www.cambridgecollege.edu
Accelerated Programs: School of Psychology & Counseling

Accelerated Bachelor’s to M.Ed.:
Mental Health Counseling or Psychological Studies

Both degrees: 120 + 36-66 credits • 5-6 years full-time

The Accelerated Bachelor’s to Master’s in the School of Psychology and Counseling allows qualified students to earn both a bachelor’s and a master’s degree within a reduced time frame and at a reduced cost. The program is open to students in any bachelor’s degree program in the Cambridge College School of Undergraduate Studies. It can lead into any master of education degree offered by the Cambridge College graduate School of Psychology & Counseling.

1. **Students who may wish to apply** should work closely with their undergraduate program chair to complete all accelerated program prerequisites before they have completed 90 credits.

**Accelerated Program Prerequisites**
- WRT 101-102 College Writing I-II
- MAT 101-102 College Math I-II
- CMP 130 Computer Applications
- LRN 175 Principles of Adult Learning
- CTH 225 Foundations of Critical Thinking

2. **Apply** to the accelerated program when 90 credits are successfully completed.

3. **Accepted students** may take the **SOPC core courses** below within their bachelor’s degree program.
   - CCP 540 Personality & Counseling Theory
   - CCP 639 Career Development
   - CCP 630 Human Development Across the Lifespan

Each of these courses is taught in each academic term and fulfills requirements across all master’s programs within the School of Psychology & Counseling.

**4. Transition to Master’s Program**

**Required to Apply**
- 90 or more credits successfully completed in a Cambridge College bachelor’s degree in any field, including all accelerated program prerequisites, with a GPA of 3.5+ based on a full record transcript including courses transferred in.
- Written approval of the student’s undergraduate program chair and regional center director (if applicable), and SOPC dean.

**Transition to Master’s Program**
- All undergraduate graduation requirements must be satisfied.
- Students will be expected to enroll in the graduate program in the term directly following the completion their bachelor’s degree.
- All admission requirements of the graduate School of Psychology & Counseling and the degree/concentration must also be met before matriculation.

Upon matriculating into the master’s program, students will be assigned a graduate advisor who will monitor their progress and work with them to complete the master’s program (see Mental Health Counseling on page 254 and Psychological Studies on page 264).

Students will be expected to maintain their strong academic record as they progress through the graduate program.
ART 215 Introduction to the Theater - 3 credits
This course surveys major aspects of theatre from ancient Greece to the present. It includes study of significant playwrights, plays, theatre design, dramatic methods and principles. Given the public nature of drama, the relationship between the dramatic works and their cultural contexts will be explored.

ART 217 Storytelling Through Video and Film - 3 credits
This course is designed for people who want to become better film and video storytellers. It is also geared towards those who like movies and television and want to increase their appreciation of those forms. The course will introduce you to the basic building blocks of film and video language: such as, shot composition and framing, editing, sound and dialogue, and narrative structure.

ART 230 Western Arts I: A Survey of Art from Ancient Times to the Renaissance - 3 credits
Beginning with reference to ancient Minoan and Mycenaean art, this course surveys the development of Greek art to and beyond the classical period, the phases of Roman art, the Romanesque, early and late Gothic Art and the Renaissance in Europe. Students develop vocabulary and skills for the analysis of painting, sculpture and architecture, and an ability to communicate about them orally and in writing. The course examines style, technique, and iconography in their historical and cultural context, considering the religious, political, and intellectual climates expressed through the arts. We learn criteria for evaluating quality and beauty, examine how an object was made, for what purpose and audience. This course may be taken independently of ART231, Western Arts II.

ART 231 Western Arts II: Survey of Arts from the Renaissance to Post-Modernism - 3 credits
Beginning with the Renaissance, this course surveys the exciting proliferation of styles, symbolism and techniques in western visual arts during the past five hundred years. Major styles and periods include mannerism and the baroque, neo-classicism, romanticism, realism, impressionism and the many forms of modernism, among them, expressionism, surrealism, abstraction and pop art. Students strengthen their vocabulary and skills for the analysis of painting, sculpture, architecture, and gain enhanced ability to communicate about them in writing and speaking. The course examines style, technique, and iconography in historical and cultural context, considering the religious, political, social and intellectual climates articulated in the arts, including new systems of patronage and attitudes toward the public. We learn criteria for evaluating quality, beauty and accomplishment in the arts, and examine how an object was made, for what purpose and audience. ART230 Western Arts I is useful preparation but is not required.

ART300 Art in the Public Interest - 3 credits
Public art explores the role that art and artists play outside of the traditional structure of museums and galleries by investigating notions of the public and the private. Through analysis of publically-funded and commissioned art, site-specific art, guerrilla art, and socially-engaged art, students consider the aesthetic, sociocultural, and political issues in creating art that engages with the public.
ART 301  Art and Society - 3 credits
Students learn how artists, art critics and philosophers think about and create visual arts, theatre, music and other arts. We examine the lives and works of artists, theories of creativity, and criteria for defining beauty and assessing quality. Students get direct experience of the arts through art exhibits, films, interviews, performances and other media.

ART 303  Modern Theatre and Public Consciousness - 3 credits
At the dawn of the 20th Century, the idea of theatre and its role in society changed. Public spectacle about the lives of kings and queens, as well as the overheated melodramas so popular in the mid-1800s, were increasingly replaced by a subversive theatre that challenged audiences to consider their own role in society, whether “realistically,” “absurdly,” or “magically.” Ibsen’s defiant heroes and Chekhov’s waning aristocrats gave rise to American working-class heroes (and losers) in Clifford’s Odets and Arthur Miller, the militant theatre of Bertolt Brecht, the absurd theatre of Ionesco and Beckett. Finally, the contemporary theatre must contemplated in considering what such works as Tony Kushner’s Angels in America and Homebody: Kabul and the public reception of them, have to say about us, our culture, our art, and our vision of humanity.

ART 305  Women and Film - 3 credits
This course focuses on how women are shown in key films of the 20th century. Films presented consider images of women that are one-dimensional (sex goddesses or saints), career women or mothers, vamps or all-American girls as well as more complex, multidimensional characters. We explore the issue of how the star system, the Production Code, social values, and the personal vision of the directors affect women’s depiction on the screen. We learn film vocabulary terms that help us discern and analyze how films use sound, visual, and narrative techniques to portray the image of women. Moreover, the course studies how and to what extent films today influence women’s ideas about beauty, identity, marriage, motherhood, career, sexuality, and gender issues.

ART 400  The Harlem Renaissance - 1 credit
The Harlem Renaissance was a major movement in American cultural and social history. During a brief period in the 20s and 30s, Harlem, New York became the world capital of Black artistic life. In this one-credit class, we focus on visual art, dance, and music of the time while attending to literary works such as poems, essays, and short stories. We will focus on the intersections of race, gender, and sexuality, and how art relates to these intersections.

Cybersecurity (CBS)

CMP 251  Network Security and Communications - 3 credits
This course is designed to prepare students for the CompTIA (Information Security Specialist) Security+ Exam. This course will cover general digital security, cryptography, network attacks, wireless security, application security, device security, identity management, risk mitigation, and cybersecurity tools used by industry professionals. It is specifically constructed to prepare students for Security+ certifications, which is an important credential for IT security professionals in the workforce.

CMP 250  Fundamentals of Cybersecurity - 3 credits
This course introduces the foundational concepts, principles, technologies and techniques employed in the field of Cybersecurity. Topics include but are not limited to: categories of threats, information security architecture, hacking techniques, malware, and contemporary technologies to identify and combat cybersecurity incidents. The interactive framework of the course will provide students with the practical experience in identifying, assessing and responding to a range of Cybersecurity threats.

Computer Sciences (CMP)

CMP 130  Introduction to Computer Applications - 3 credits
Assessment available. This course provides a hands-on introduction to the personal computer, Windows, word processing, spreadsheet, presentation software, the Internet, and an overview of Word, Excel and Power-Point uses. Students begin with the basics of each application and progress through intermediate level.

CMP 330  Web Production I - 3 credits
This is the first of a two-part course on design and implementation of full-featured, interactive websites. Students become familiar with the principles of effective web design. They learn the tools and applications necessary to develop the front-ends to effective and dynamic web sites. Through hand coding and the use of WYSIWYG editors such as Dreamweaver, students develop proficiency in HTML, Cascading Style Sheets, and JavaScript.
CMP 340  Web Production II - 3 credits
This is the second of a two-part course on design and implementation of full-featured, interactive websites. Students tackle back-end issues pertaining to web development. First, they get an understanding of web/database interactions, and then learn to use various coding techniques and applications to create and manage these interactions. Moreover, students put their skills to use on various real-life projects for real external clients. Prerequisite: CMP330.

Communications (COM)

COM 322  Effective Oral Presentations - 3 credits
Through practical study and experience preparing and giving presentations, learners develop expertise and gain confidence in speaking before groups. Students gain competency in preparation, organization, time management, voice projection, enunciation, appearance, posture and body language in order to expand their professional communication skills.

Critical Thinking (CTH)

CTH 225  Foundations of Critical Thinking - 3 credits
We learn to engage in reasoned thinking. We learn to formulate hypotheses; conceive and state definitions, and understand logical consistency and inconsistency. We explore the differences between claims of fact, value, and policy; what constitutes credible evidence; the nature of assumptions. We learn what constitutes a persuasive argument as opposed to an emotive and propagandistic one, and critically examine them. Students learn to present clear, well thought out critical arguments in writing and oral presentations. We look at the relationships among thinking, writing, speaking and listening, laying a strong foundation for improving our capacity to write, speak, and listen well.

CTH 230  Critical Thinking in the Humanities - 3 credits
This course explores fundamental approaches to the thinking about, creating and evaluating works in the Humanities, including literature, history, philosophy, art and religion. This course uses core texts from various periods to examine works in these disciplines to explore essential questions: "Where do we come from? What are we? Where are we going?"

CTH 300  Critical Thinking Through Cinema - 3 credits
This course examines the development of film as a medium for recording and shaping history, for telling primal myths and archetypes, for entertainment, politics and commerce. We consider the vocabulary and methods of film and its limitations, especially when it transfers literature from the page to the screen.

Education (EMC)

EMC 200  Science in Elementary School - 3 credits
This course introduces day to day curriculum planning for sciences. Students learn the rationale, language, and ways of planning effective elementary classroom science teaching. Techniques, strategies and resources are addressed in an experiential class to develop skills that are immediately applicable in many courses 1-6.

EMC 201  Curriculum Development: Social and Cultural Studies: Elementary Grades - 3 credits
Students master the basics of developing their own social studies unit. They study essential topics and skills as stipulated in DOE frameworks. We analyze published curricula and textbooks. The skills to be developed include library skills, field trips, map-making, and neighborhood-based projects.

EMC 202  Classroom Testing and Measurement - 3 credits
 Educators are experiencing greater pressure to become more knowledgeable about assessment techniques. This course introduces educational testing and measurement, including traditional teacher-made tests and newer methods. Prospective teachers try out new skills for classroom application. More experienced teachers "finally make sense" of some basic testing concepts including norm-referenced and criterion-referenced tests. We practice structuring test items and learn what constitutes content validity. We apply performance based measures and learn about portfolio assessment. An overview of basic statistical concepts increases confidence in interpreting test results. More importantly, new skills improve teaching and enhance learning.

EMC 210  Introduction to Early Education and Care - 3 credits
Students will learn about the skills necessary for being an early childhood teacher and what the profession offers and requires for career and professional growth. The topics covered include what it means to create a developmentally appropriate program for young children, issues of the daily care of children, and current and future trends of the profession. Included will be an understanding of how developmental, emotional, and educational needs of young children (birth to eight years of age) are integrated in the course of daily life.

EMC 215  Integrating Technology into Teaching and Learning - 3 credits
Technology is most effective when it seamlessly supports instruction. Standards-based software can provide key skills and concepts, give the students the opportunity to model dynamic systems, and allow them to express themselves through a variety of media. Presentation tools address a range of learning styles with visual and auditory cues. Internet resources allow learners to access original source material and provide a forum for discourse among classmates, and with the instructor. Properly integrated, technology forms a silent background for sound educational purposes.
EMC 300 Classroom Management and Discipline - 3 credits
This course is designed to support prospective teachers in the exploration of student differences in the classroom and how it impacts teaching and learning, specifically in regards to issues of classroom management and discipline. The course will focus on issues such as classroom management techniques, group dynamics, teacher/student interrelationships, leadership styles, peer group dynamics, appropriate punishment, crisis control, coping with special students, teacher/student rights, teacher authority, and communication with parents and administration. A primary objective is to examine how well-organized and managed classrooms set the stage for student learning and achievement. This course, as such, explores both the theory and practice in the field of classroom management to provide students with a theoretical foundation and personal strategies that can be effectively implemented in the elementary classroom.

EMC 301 Integrated Language Arts & Reading - 3 credits
Students investigate the reading process and the rationale for integrating listening and speaking, reading, writing, and critical thinking by practicing all of these elements. Focus is on the principles and practice of language acquisition and activities that encourage creativity and methods of developing, linking and expanding a child's encounters with literature.

EMC 304 Language, Art and Music for Children - 3 credits
Students investigate methods of developing, linking and expanding children's encounters with literature. The course also integrates art, music and drama into the curriculum of early childhood classrooms. The course includes a weekly lab in which students design and present lessons in the creative arts. Students learn many reading, art and music activities that are age-group appropriate, and how to present them to children.

EMC 306 Mathematics for the Early Education Classroom - 3 credits
The course uses the Massachusetts Frameworks as the guideline to provide instruction on how to creatively teach number concepts, patterns, shapes, space, measurement, and data collection. Students learn how mathematics connects across disciplines and how this subject can be embedded in daily activities beyond the classroom, challenging teachers to be alert to opportunities for facilitating mathematical understanding.

EMC 307 Inclusive Teaching in Early Childhood Settings - 3 credits
This course will introduce the process of achieving an inclusive classroom. Topics addressed will include: the nature of various disabilities and the laws that govern their education; how to use best-practice strategies, accommodations, motivational interventions, and differentiated instruction so that ALL students benefit from instruction; how to work with other school professionals as part of a team that supports students with disabilities, as well as students from culturally and linguistically diverse backgrounds; and how to develop the affective skills of students, including behavior management strategies for behaviorally challenged students.

EMC 308 Observing and Recording in Early Education Classrooms - 3 credits
This course will provide strategies for authentic assessments of young children in school and family settings. Appropriate use of assessment and observation strategies to document development, growth, play, and learning will be studied. Students will learn the value of using data from assessment to enhance curriculum and instruction for the class and individual child. Students will also learn to work with families and other professionals to share assessments and resulting strategies to best serve children.

EMC 315 Developing Curriculum for Young Children - 3 credits
Students will demonstrate their ability to organize the environment and plan developmentally appropriate curriculum within a high-quality learning environment to facilitate young children’s learning. They will identify the range of appropriate behaviors, activities and materials and be able to implement an integrated, comprehensive, developmentally appropriate curriculum in a supportive physical and social setting for children birth through age 8.

EMC 316 Effective & Positive Learning Environments in Early Childhood Settings- 3 credits
The emphasis of this course is on using appropriate guidance techniques to promote positive behavior in childcare settings. What is critical is to understand that interventions must be based on the different developmental, cultural and self-esteem needs of children. Students will be presented with discipline models to become competent practitioners of techniques for birth-8 that match the student's personality and philosophy of learning as well as what is appropriate for the developing child. They will learn to help children develop self-regulation, self-concept, coping mechanisms, self-comfort skills, and positive interaction with peers and adults.

EMC 317 Educational Perspectives in Early Childhood Growth and Development - 3 credits
This course covers theories of child development and the developmental sequences critical for early education with emphasis on physical, sensory, language, cognitive, and social-emotional development in the context of individual differences. The course will focus on how children (birth-8) learn based on research in early brain development and the impact of adults on this learning process. Students learn how to create safe, nurturing and challenging learning environments that are developmentally appropriate and promote growth, social skills and knowledge.

EMC 318 Successful Inclusion in the Classroom - 3 credits
Students will learn about different techniques and models that promote the successful inclusion of all students in elementary and early education classrooms. Students will gain knowledge about existing federal and state laws, how to adequately understand and develop individualized education plans, plan collaboratively with other teachers to meet students’ needs, and enrich the learning environment for all.

EMC 319 Social Foundations of Education - 3 credits
The social foundations of education course is an exploration and analysis of the underlying issues within contemporary educational policies, practices, and theories. It is an attempt to ground the day-to-day realities of the classroom within larger philosophical, historical, anthropological, political, legal, and sociological contexts. Such an interdisciplinary perspective will allow students to begin to reflect upon the structures and practices of American education and provide a foundation from which to continue becoming reflective and critical educational practitioners.
EMC 322  Health, Safety & Nutrition for Early Childhood Settings - 3 credits
This course will focus on health, safety and nutrition as well as preventative health maintenance of the young child. Students will learn to recognize and respond to child abuse and neglect as well as other factors that may threaten a child’s safety. Students will study current theories and practice problem-solving methods and conventional applications for in-class situations. The role of culture, language and ability on health decisions and how they impact young children will be assessed. Students will develop activities and resources for a health curriculum that encompasses all aspects of the healthy child.

EMC 323  Early Childhood Program Planning and Development - 3 credits
This course assesses the management of early childhood programs and child care centers. Topics covered include planning, managing and evaluating programs and environments for children. Subjects for discussion are marketing, record keeping, budgeting, licensing, accreditation, hiring, motivating/evaluating staff, family involvement and community collaborations. Emphasis will be placed on regulations, applicable laws, professional standards, policies and quality standards. Students will learn best practices in supervision and managing resources.

EMC 324  Partnering with Families and Communities in Early Childhood Settings - 3 credits
This course will help students understand diverse family structures and influences and develop consultation and interpersonal skills necessary for communication with coworkers, parents and community members. Students will learn strategies to build respectful and reciprocal relationships with families and the broader community allowing them to help families navigate community resources and schools. Intervention strategies and interviewing techniques will be stressed. Discussions include dynamics of the team process, roadblocks to communication, and analysis of a school system, with subsequent in-service recommendations. Students have an opportunity to apply these learned skills while examining theory concurrently.

EMC 325  Principles of Early Childcare Administration - 3 credits
This course will emphasize professionalism and leadership in early childcare settings, leading students to understand and adhere to ethical guidelines and professional standards. Students will learn the value of collaborative leadership where knowledge is shared, reflective practice is encouraged, decisions are informed by data, best practices are followed and diversity is valued. Students will learn to develop themselves as leaders and mentor others.

EMC 326  Supporting Diversity and English Language Learners in the Early Education Classroom - 3 credits
This course will focus on the theory and practice of multicultural education, providing students the skills and knowledge necessary to create classrooms that best serve all children. Students will explore how children’s experience is shaped by their race, gender, class, ability, religion, language, etc. They will learn to create classrooms that will embrace diversity, valuing the contributions and cultures of all students. This course will also include specific strategies relative to best practices for serving English Language Learners.

EMC 330  Literature for Children - 3 credits
This course examines literature for children and young adults from a variety of perspectives. The literature includes classics of poetry, drama, folktales and other fiction. We seek to understand and appreciate the role that literature plays in the stages of a child’s development assess the quality of the literature, and appreciate how and why it appeals to children and young adults.

EMC 321  Special Topics in Early Education and Care - 1-3 credits
This course will provide an in-depth review and analysis of a specially selected topic in early education. Topics vary by term and professor, and will be announced prior to the beginning of each term that it is offered. NOTE: This course is designed to provide an in-depth understanding of an advanced and highly specific topic in early education. EMC 321 is a variable-credit course which requires a minimum of 15 contact hours per credit. Topics and course content are determined by the professor and approved by the program chair in advance of the term.

EMC 401  Teaching Mathematics in Elementary Grades - 3 credits
This course provides elementary teachers with a strong foundation in mathematics language, principles, and teaching methods and strategies.

EMC 410  Current Issues and Topics in Education - 3 credits
This course focuses on current issues in the field of education. Topics for this course are selected from issues and/or concerns raised by the United States Dept. of Education, professional educational organizations, and state boards of education. Students study the historical roots of the selected issues and evaluate approaches to addressing the issues.

EMC 412  Storytelling and Playmaking - 3 credits
Students learn developmentally appropriate teaching practices through stories, writing, literature, arts, storytelling, and children’s play. Students learn to observe and record the behavior of children ages three to seven and apply their knowledge of developmental stages and the characteristics of young children with and without special needs, to an integrated language arts curriculum. The course includes methods to create a classroom environment that recognizes racial, cultural, and linguistic diversity in young children and supports their learning.

EMC 415  Multidisciplinary Approach to Content Areas - 3 credits
Study of basic disciplines (social studies, arts and humanities, sciences) and how they may be related to enhance the teaching and learning experience including experience with designing lesson plans and effective teaching units.

EMC 420  Strategies for Teaching - 3 credits
This course introduces students to the field of education as an entrance into the challenges and opportunities of becoming a classroom teacher. The course provides a general overview of best practices in teaching and student learning within the context of how American education is organized. This course serves as a foundation for becoming an effective and moral teacher, and, as such, emphasizes understanding of rational and disciplinary standards as well as overarching codes of ethics of being a teacher. In particular, the course uses the NCATE standards to highlight the need for a teacher to possess specific content knowledge, pedagogical skills, and dispositions. The course is applicable for elementary, middle, and high school teachers and will make use of both content-independent and content-specific pedagogical methods to demonstrate and apply applicable best practices.
History (HIS)

HIS 101 World History I - 3 credits
This course provides an understanding of early civilizations from ancient times until c. 1650. Early civilizations include Egypt, Babylonia, India, China, Israel, Greece and Rome. European coverage includes Middle Ages, Renaissance, Reformation and beginnings of the Age of Discovery. This course includes cultural, intellectual, political and economic developments, and is the basis for the 2nd term, HIS102.

HIS 102 World History II - 3 credits
This course explores the historical foundations of the modern world. It reviews the Reformation, Renaissance and the effects of European trading and settlement throughout the world. It continues with the Age of Enlightenment, the American and French Revolutions, the Romantic period, nationalism, industrialization and urbanization, and the transforming 20th century movements in politics, the arts and technology.

HIS 201 U.S. History I - 3 credits
This course traces the development of the United States from the colonial period to the end of the Civil War, surveying the economic, political, social and cultural aspects of this development. The course covers the period of exploration, early settlements, colonial life and issues, the development of a unique political philosophy, conflict with Britain, the Revolution, the development of a government based on a new political theory and the development and problems of this new American society and government in its first seventy-five years. Constitutional development at the national and state levels is explored, with particular emphasis on the Massachusetts experience.

HIS 202 U.S. History II - 3 credits
This course traces the development of the United States from 1865 to its present status as a world power, analyzing economic, political, social and cultural factors. The functioning of American federal and state constitutions is analyzed, providing the knowledge and understanding needed by teachers and other professionals who interact with the public sector. The course covers the aftermath and effect of the Civil War, industrialization and its impact, waves of new immigration, western expansion, conflict with Native Americans, emergence as a world power, World War I, the Great Depression, World War II and later issues of the 20th century.

HIS 300 Martin, Malcolm and the Movement - 3 credits
This course examines and analyzes the development of selected political and economic issues and structures that shape current events and public discourse. Topics vary by term and may include the events of the American political parties, of the Executive Branch, the effects of new media, globalization and others. Students learn to analyze source materials and to distinguish fact from opinion. This semester, historical perspectives on contemporary issues will focus on two central figures of the civil rights movement, Martin Luther King Jr. and Malcolm X. This course seeks to critically examine the social context, the philosophical and ideological framework of Martin Luther King Jr. and Malcolm X. Through biographical and historical analysis, students will develop a greater appreciation of the two historical figures. In addition, we will critically evaluate and relate the methods of each to contemporary U.S.A. and Third World racial, social, political and economic problems. We will read and study the assigned material and bring to class questions on issues that we wish to critically examine through writings and class discussions. Your attendance and active participation is therefore crucial in this course. The instructional modes in class will be based primarily upon lectures, discussion/debates, DVDs, and audiotapes.

HIS 301 US History through the Media - 3 credits
This course explores the cultural, technological, political, and economic transformations of American life from the early 1900s to the present through various modes of mass media. The course uses visual and print media such as film, radio, and TV to examine critical issues and phenomena such as immigration, the world wars, the civil rights movement, and the rise of consumerism. Students will evaluate the content and context of new media formats and the role that such media played on the events covered.

HIS 302 History of the Modern Middle East and North Africa - 3 credits
This course will explore the modern history of the Middle East and North Africa through an investigation of the historical, social, political, religious and economic forces that have sculpted the current cultural landscape across this vast region. Through readings, films, art and news reports, we will examine the impact and influence of imperialism, revolution, expansionism, hegemony, post-colonialism, nationalism, gender and modernity on the region, and develop an informed perspective of the current social and cultural realities across the Middle East and North Africa.

HIS 310 Perspectives on Ancient Egypt - 3 credits
Ancient Egypt figures in film, song, literature and history, but is the ancient Egypt that popular culture imagines now the same as the people saw for themselves then? Drawing upon historiography, archaeology, art history, history and comparative literature in juxtaposition with popular film, fiction and song, students will dissect images of ancient Egypt through time to come to an understanding of ancient Egypt, then and now.

HIS 321 Special Topics in History - 3 credits
This course examines and analyzes the development of political, cultural and economic issues and structures that shape current events and public discourse. Topics vary by term and may include the evolution and current nature of American political parties, of the Executive Branch, the effects of new media, globalization and others. Students learn to analyze source materials and to distinguish fact from opinion.

HIS 343 History of Massachusetts - 3 credits
This course focuses on major persons and events in the history of Massachusetts from Pilgrims, Puritans and Native Americans to the 20th century. Special attention is paid to the development of forms of representative government in the Colonial period and after independence, and to the integration of numerous immigrant groups to the Commonwealth in the 19th-20th centuries. The role of Massachusetts in driving industrial and technological change in America is considered, as is its role in inaugurating public education in America. The course satisfies a key content knowledge area for public school history teachers.
HIS 344  History of the Labor Movement - 3 credits
What are the origins of the modern labor movement? How is it changed and adapted in the 20th century? What new developments have occurred in the 21st century? What laws govern unions? What have unions done for workers? How have free trade, globalization, the economy, and current trends in political thought affected the effectiveness of unions? Is the labor movement still necessary and relevant to today's workers? This course will examine the formation of the AFL and the CIO, the merger AFL-CIO, and the new Coalition for Change. It will analyze the growth of industrialism and de-industrialism, consider the roles of race and class in the movement, and study the theories of the movement that brought it together and split it apart.

HIS 350  Introduction to Political Science - 3 credits
What is the perfect society? How much power should the government have? Is democracy the best form of government? Political science is the study of how and why people come together to form governing institutions. To understand the nature of government, political scientists study such issues as power and authority, human nature, freedom, obligations, justice and the organization of the state. In this course, we examine the work of some of the greatest political thinkers — Aristotle, Plato, Aquinas, Machiavelli, Hobbes, Rousseau, Nietzsche, Locke and Marx — and learn how they look at politics, government and the individual. The course explores a central issue of government: the difficulty of reconciling the good of an individual with the good of the public. In thinking about this question, students reflect upon the definition of justice, the nature and importance of freedom, the relation between an individual and the community, the best form of government, and the character of the ideal ruler.

Human Services (BHS)

BHS 125  Spanish for the Helping Professions - 3 credits
This course is designed for beginning level students in the helping professions such as workers in human services, community agencies, health care organizations, educators, and others who wish to learn Spanish. This course will enhance students' ability to communicate with Spanish speaking populations in work situations related to the health and human services, education and community work. This course will offer intensive exercises in oral communication, reading, listening and written practice of the Spanish language to enhance oral proficiency. Students will not become fluent as a result of this course, but will begin the process of learning how to communicate in a culturally sensitive manner within the context of the helping professions.

BHS 208  Financial Literacy - 3 credits
This course will provide an historical perspective on the creation and expansion of the wealth and opportunity gap within the United States. It will look at the role that education has played in narrowing the income gap, while also looking at the limitations of increased years of education in affecting change with regard to wealth. The course will seek to broaden students' awareness and knowledge of these gaps and provide concrete information and strategies for developing a solid understanding of how to create a financial base. It will cover basic economic literacy, financial planning, credit management, basic banking, home ownership, and the impact of policies that help and hinder the creation of wealth. The course will also create opportunities for students to have increased resources in the areas addressed through the guest speakers who will present on each of the content areas. In essence, understanding of the history of wealth and asset building in this country, their current financial circumstances, how to better manage their money, and take control of their financial health. It will make explicit the role that building financial health has in creating healthier families and communities, in social mobility.

BHS 300  Domestic Violence: Risks, Trends, Resources - 1 credit
Domestic violence*, also referred to as intimate partner violence (IPV), affects men, women and children of all races and social and economic levels. In 2008 domestic violence reached epidemic proportions and was declared a public health emergency in Massachusetts (Comm of MA, 2015). This course will examine recent statistical trends in reported cases of IPV, the identified risks and behaviors that may serve as cautionary indicators in relationships, and the personal, community and legislative resources available to those who are subject to physical and psychological violence. Students will be guided in exploring their personal attitudes toward domestic violence, violence and gender as well as social acceptance of psychological violence. The role of the human service professional in working with families impacted by domestic violence will be explored.

*Domestic violence is the willful intimidation, physical assault, battery, sexual assault, and/or other abusive behavior as part of a systematic pattern of power and control perpetrated by one intimate partner against another. It includes physical violence, sexual violence, threats, and emotional abuse. The frequency and severity of domestic violence can vary dramatically.

BHS 302  Women and Addictions - 3 credits
This course explores addictions that women have struggled with historically and some now common to women. We discuss the relevance of gender-specific treatment for women, the "real life" complexities of women's lives, the barriers that keep them from receiving the treatment they need, and the most common co-occurring disorders faced by women who experience addiction problems. The impact of the media is also considered. Students examine various theories in relation to treatment of substance-abusing women. A systemic approach is taken to the complex circumstances of these women's lives.

BHS 305  Introduction to Human Services - 3 credits
This course provides an overview of the history, philosophies, structures and systems of delivery for human services. Drawing from a variety of resources including case studies, students learn what the programs are, whom they serve, and how they work; they explore protocols and procedures to evaluate their success. Particular attention is paid to questions of poverty and wealth and their impact upon public welfare. Students become familiar with ethical issues involved in working with diverse populations and communities, and consider the implications for public policy.

BHS 306  Case Management for Human Services - 3 credits
This course focuses on the practice of human services in a case management context. This course is designed to introduce students to a variety of ways in which case management is used to assess and assist clients with identified needs. A particular focus will be placed on how to develop effective service plans with clients and how to find necessary community resources for clients. All phases of the case management process will be discussed.
BHS 307  Substance Abuse and the Law - 3 credits
Students learn about the use of the courts, law enforcement, and other measures in the legal and criminal justice systems to prevent, intervene and treat substance abuse. Topics include: therapeutic jurisprudence, prohibition, supply-side versus demand-side interventions, and concerns of special populations. Special effort is directed toward understanding the impact of the legal and criminal justice approach to addiction problems, interacting with these systems, and improving communication between the legal and treatment systems.

BHS 310  The Art of Advocacy, Skills for Policy and Service Delivery - 1 credit
Advocacy is an art which integrates policy and passion with the skills of communication, social intelligence and change analysis to achieve a better world. Students will recognize how they already engage in advocacy while exploring systems and institutional level advocacy for social change. Each student will outline an advocacy campaign based on a social issue they have selected. The class will visit the Massachusetts State House and other sites. Students will communicate advocacy actions they have undertaken.

BHS 315  Understanding Family & Community Systems - 3 credits
This course builds on systems thinking by applying systemic concepts to understand the makeup and functioning of families and communities. Students review the characteristics and interrelationships among family and community systems, and learn how to assess their respective strengths, resources, needs, and coping strategies. Local community issues impacting families, such as kinds of employment opportunities and unifying traditions on the one hand, and violence and discrimination on the other, are addressed. Students use assessment models to look at their own life situations such as job, family, neighborhood. Students interact with their peers and others seeking to make an impact with families and communities.

BHS 320  Community Building Principles & Strategies - 3 credits
This course introduces the history, theory, and practice of community building in order to increase the effectiveness of people working to improve their communities. It increases students’ capacity and engagement in community planning, advocacy, organizing, decision-making and evaluation. The fundamental principles of community building are explored: Such as incorporating those directly affected by policies at the heart of dialogue and community building; valuing racial and cultural diversity as the foundation for wholeness; promoting active citizenship and political empowerment, building on community strengths and assets; ensuring access to fundamental opportunities and removing obstacles to equal opportunity; supporting and enhancing the well-being of children and their families; fostering sustained commitment, coordination and collaboration based on a shared vision and mutual respect. This course is based on The Boston Community Building Curriculum, developed by the Boston Foundation and currently being implemented by Interaction Institute for Social Change.

BHS 321  School, Family and Community Partnerships - 3 credits
Students who are working or preparing to work in education and human services are engaged through interactive learning experiences to understand the development of partnerships with schools to reach, engage, and support families. The model for community success includes building partnerships and providing supports and opportunities that promote active and positive working relationships. Students gain a vision and practical knowledge of what effective partnerships look like and how to tap into community resources. Each student designs a plan to promote school and community partnerships.

BHS 322  Dynamics of Power in Communities - 3 credits
Understanding the theory and how power is used in communities is a key factor for community builders. Developing networks, relationships and strategies must be based on knowing what the forces are and how they interact. This course takes a close look at the underlying connections among the economic, social, political and personal forces of communities as to how they relate to power and change. The course will look at political structures and systems in families, workplaces, institutions and other organizations that make up a community, and the dynamics that occur in terms of decision making and the process of change.

BHS 324  Building Community through Media - 3 credits
Understanding the potentials and functions of media, particularly media that is available at the grassroots level, offers community people ways to reach and engage one another. The course aims to broaden students’ understanding of media in general, and community media in particular, and how such media can impact a community’s understanding of, and involvement in local issues. The course provides a hands-on, multimedia approach coupled with theory to help students gain a strong appreciation for what media is, how it addresses a diverse audience, how it is used and by whom, and its powerful effect upon communities depending upon who’s making it and for what reason.

BHS 325  Community Planning and Development in an Urban Environment - 3 credits
The course will focus on community planning and development and how the process is continuous, guided, and ideally adheres to principles of community building. This course focuses on specific issues of community development where the physical and economic vitality of communities is improved through stakeholder interaction. The literature and activities used in this course will ground students in the issues and tools used to critically examine various community development approaches and projects through a community building lens. Students will be introduced to core theories and methods of city and neighborhood planning, will formulate a research design and scope of services to investigate existing conditions, and will learn how to collect and use data as part of the process of building on local assets to design effective and inclusive solutions to local needs.

BHS 327  Building Successful Organizations - 3 credits
Organizational capacity is the interaction of human capital (employees and clients) with organizational structures to solve collective problems and improve and maintain the well-being of that organization. This course will explore the concepts and practices of developing effective and evolving organizations. The course will be highly interactive and will emphasize the sharing of experiences, ideas, and insights from students. Students will be encouraged to ground the ideas discussed by applying them to their own organizations or those they are familiar with. Critical areas of strong organizations include creating effective teams, empowering employees and those receiving services as fellow decision-makers, and addressing the many challenges that emerge when people work together.
BHS 330  Group Facilitation for Community Building - 3 credits
Students who work with groups whose purpose is to strengthen the capacity of communities and other structures will learn how to work with groups to address issues and reach agreement. Skills associated with group development will be covered. The course is structured to provide students with an understanding of how facilitation skills and methodology that can be used in their practice working with groups and community building initiatives. Participants will learn how to apply group facilitation theory and use interactive methods to engage the hearts, minds, and energies of diverse groups of people in finding and implementing solutions to difficult problems.

BHS 335  Using Dialogue to Transform Communities and Organizations - 3 credits
Dialogue is essential to all relationship building. The course is designed for students to learn the theories of dialogue, how dialogue is used to engage large groups, and to prepare students to understand the potential changes in a community that can be sparked through specific kinds of dialogue. For community change to occur it is critical to have an understanding of the fundamental concepts of dialogue, and what constitutes dialogue for the purpose of making change. The large group dialogue process is an important component for community change whereby people come together to assess situations and develop strategies.

BHS 340  Youth Development and Community Practice - 3 credits
This course prepares students to work with youth in a variety of programs and environments. They will learn key concepts of youth development and explore strategies that can have an impact on individual and organizational practices, and in particular, how workers include youth in decision-making, leadership initiatives, and organizational structures. Students will learn what promotes and what hinders positive engagement with young people, and how to increase youth participation and partnership in projects, programs and especially in the community.

BHS 360  Ethical Issues in Substance Abuse - 3 credits
Prerequisite: BHS401 or experience in the field of addictions (permission from the instructor). This course explores current ethical issues common among a substance abusing population, such as mandatory treatment, involuntary treatment, duty to warn requirements, criminalization, and perinatal addiction. The course also covers professionals’ competence, confidentiality, accountability, client welfare, emotional health/personal wellness, and financial concerns. Students begin to understand the ethical debates and the foundations the arguments are based on. This course uses as a foundational code of ethics the Principles of Professional Standards for Substance Abuse Professionals. Students gain increased awareness of the ethical issues in the field and a broader understanding of the debates; they can address client needs more holistically and engage in public discourse on the issues.

BHS 361  Adolescent Drug Prevention - 3 credits
This course is designed to provide a wide range of practical and theoretical information about the adolescent drug prevention programs. Student will learn about the adolescent substances of choice, extent of their drug use and abuse, and types of school-based and community-based interventions. Multicultural considerations in the development and assessment of prevention programs will also be examined. It is recommended that Introduction to Addictions be taken prior to taking this course.

BHS 362  HIV in Contemporary Society - 3 credits
This course provides a basic overview of HIV/AIDS and its impact on the individual, family and contemporary American society. We begin by reviewing the history of the AIDS movement and how that has shaped the politics of illness in the U.S. today. Comparisons with other social justice movements and illnesses/medical conditions are integrated throughout the course. We then look at HIV/AIDS through a variety of lenses. Through the medical lens, we view how HIV/AIDS is diagnosed and treated. As epidemiologists, we look at who is infected and what factors increase risk of infection. Through the health educator and human service worker lenses, we look at prevention strategies, case management challenges, and the mental health needs of people affected by HIV/AIDS. Lastly, we look at how civil rights and community activists respond to the legal, advocacy, and ethical issues associated with HIV/AIDS. Its impact on particular communities and population segments are also studied.

BHS 363  Caring for Elders with Alzheimer’s and Memory Related Problems - 3 credits
This course will provide an overview of Alzheimer’s Disease and other dementias. Students will gain understanding of common issues affecting people with Alzheimer’s and other memory related problems. They will explore some of the ways in which patients with these diagnoses have traditionally been viewed both from a medical perspective as well as a societal one. We will move from a deficit-based approach of caring and labeling those having dementia to one that defines and includes their humanness as they are now living with a dementia. Students will gain understanding and insight into the unique perception, emotion and perspective that a person living with dementia experiences. Students will learn what a habilitative approach to care is and how to incorporate it with those they care for. Issues of the environment, self-care for the care partner and communication will be addressed.

BHS 364  Unequal Treatment: Disparities in Health and Human Services - 3 credits
This course will examine racial and ethnic disparities in health and human services and theories as to why those disparities exist. Students will consider policies that impact quality and equity of care. Specifically we will look at Title VI of the Civil Rights Act, which states that persons will not be treated differently on the basis of race, creed, or color; and how this important policy has been implemented and enforced over time. Students will critically review current efforts to address disparities in care and will focus on cultural competence.

BHS 365  Ethical Issues in Working With Families - 3 credits
This course explores current ethical issues that are common when working with families in a human service setting, such as child and elder abuse reporting, mandatory treatment, involuntary treatment, duty to warn requirements, research, and privacy. In addition, six areas of ethical concern are covered, including: professionals’ competence, confidentiality, accountability, client welfare, emotional health/personal wellness, and financial concerns. Students begin to understand various aspects of ethical debates, as well as the foundations the arguments are based on. The goal of this class is to increase awareness of the ethical issues within human services and develop a broader understanding of the debates. The ultimate goal is to prepare students to address client needs more holistically and to engage in public discourse on the issues.
BHS 366 Family Interventions - 3 credits
How workers intervene with families matters. This course focuses on strategies for engaging families. Students learn how to apply a strengths-based approach in helping families achieve their goals. Students will learn from others in the field who work directly with families in a variety of situations. The Family Development Curriculum (FDC) for working with families fulfills the requirement for this course.

BHS 369 Legal and Ethical Issues in Human Services - 3 credits
This course surveys the intersection between legal issues, the clients served by human service agencies, and the agencies themselves. We develop an understanding of how the legal system impacts the client population with respect to various practice areas, as well as the release and exchange of information. The impact of the legal system upon the agencies and their employees is examined. We explore tensions between legal requirements and the provision of services. Finally, we examine the tools available to pursue an advocacy agenda on behalf of individuals, families and systemic reform.

BHS 378 Program Planning and Evaluation - 3 credits
Successful programs address client needs and deliver services utilizing an effective systems approach. Students discuss the issues programs face in establishing guidelines for short-term and long-term planning, recruiting and training staff, and in conducting ongoing evaluation of services. Students participate in a client/provider interview and create a program design. The course addresses systems theory, family relationships, governmental agencies and their relationship to community services, program planning, setting goals and objectives, conducting interviews and evaluations, applied critical thinking, assessment, professional writing, and grant writing. (formerly MAN424).

BHS 400 Family Life Cycle - 3 credits
Theories of growth and development are introduced and applied to the study of individuals and families. The impact of socioeconomic, cultural, ethnic, and social issues on the life cycle is discussed, emphasizing the diversity of developmental schemas. Physical, moral, cognitive, behavioral, and psychosocial development of individuals are addressed in the context of family development. Students trace developmental patterns and identify factors which facilitate or impede growth, using examples from their personal and professional lives.

BHS 401 Introduction to Addictions: Theory & Practice - 3 credits
This course presents concepts and practices related to a broad spectrum of addictions and addictive behaviors, including theoretical models of addiction, terminology, review of substances and their effects, treatment strategies and programs. The impact of culture and ethnicity on substance use and abuse is addressed. Important current issues are discussed, such as difficulties in combining mental health and substance abuse perspectives. Students learn first-hand about a variety of treatment programs through guest speakers. Attendance at least one addictions support group is strongly encouraged (AA, NA etc.). Students will be NARCAN trained.

BHS 402 Special Topics in Justice Issues - 3 credits
This seminar will provide students with the opportunity to develop an understanding of the justice issues inherent in contemporary social attitudes and institutions. Students will utilize Circles as a forum for in-depth discussion of selected social issues such as race, poverty, juvenile delinquency, crime, war, terrorism, and the death penalty. Issues selected will vary.

BHS 411 Family Systems and Addictions - 3 credits
This course provides an overview of family systems, family therapy, and the history of efforts to deal with substance abuse/alcoholism in recent decades. Topics covered include theoretical models of working with families, terminology, the impact of various family members’ substance use, agencies, the process of recovery, and treatment programs. We identify methods of working with families affected by substance abuse, considering social, cultural, and environmental factors. Students learn to work systemically with parents, spouses, and children. They learn what constitutes comprehensive family treatment and the resources that are available to families, including but not limited to Al-Anon. Current research is reviewed.

BHS 420 Strategies for Change - 3 credits
This course provides theoretical frameworks for understanding the process of change and its implications for individuals and families. We look at intervention systemically and in human service agencies, substance abuse treatment programs, medical and mental health centers, and schools. Students identify barriers to change and examine all aspects of an intervention process, from assessment and treatment planning, to choice of strategies, and implementation. A variety of techniques are presented for use with individuals, families and larger groups. Preventive, problem-solving approaches are discussed as well as strategies for creating new solutions. Students hear from agents of change, analyze their own personal and professional experience, and practice techniques in class and, as appropriate, at their work sites.

BHS 421 Mental Health and Substance Abuse - 3 credits
This course explores mental health issues and multiple problems that may be common among a substance-abusing population, such as depression, PTSD, schizophrenia, personality disorders, HIV/AIDS, and homelessness. Students begin to understand major symptoms and terminology. We discuss advantages and disadvantages of assessment and diagnosis, and issues specific to gender and culture. The course develops a heightened awareness of mental health issues and a broad understanding of co-occurring disorders, enabling students to address client needs more holistically with a focus on their strengths.

BHS 430 Families with Special Needs - 3 credits
Students learn about the biological, situational, and psycho-social conditions defined as “special needs,” and analyze their impact on families, communities, and other childhood environments. The history of governmental response and current laws and regulations applicable to this area are reviewed. Students become familiar with the components of individual and community programs that address special needs, including assessment and rehabilitation planning and the design of appropriate environments. Concepts of “family focus” and “family practice” are emphasized, and students hear from and interact with a number of community experts. Students develop a case study, either individually or in a group, to be presented in professionally written form and orally, in class.
BHS 434  Community Building Across Disciplines: “Portraits of Practice” - 3 credits
Given the multiple dimensions of community life students should be prepared to work with multiple disciplines, bringing community building principles and practices to these arenas. This course will bring together and focus on the potentials for various disciplines impacting community change, providing highly interactive and real world experiences to explore and understand the exciting possibilities of multidisciplinary practice. In teams, students will develop a project that has a potential impact on a community.

BHS 445  Leadership for Community Builders: Theory and Skills - 3 credits
This course will be an intensive exploration of leadership and power from personal, theoretical and historical perspectives. Class participants will reflect on their own leadership experiences, strengths and challenges. They will also develop their analytical understanding of economic, political and social forces at play nationally and locally. This course focuses on developing the skills for the 21st century collaborative and participatory leader whose job is to create the conditions for self-empowerment and leverage the wisdom and resources of multiple constituencies.

BHS 470  Human Services Field Education I - 4 credits
BHS 471  Human Services Field Education II - 3 credits
Human services field education gives students opportunity to practice knowledge and skills gained in the classroom, and to become familiar with the structure and functioning of organizations and community agencies. Under agency supervision, students provide counseling, advocacy, research, information, referral, and similar services, and then document and reflect on their activities. The accompanying seminar includes students from varied placements, who give and receive feedback on case presentations and agency and organization issues. All field sites must be approved in advance by the concentration director and close ties are maintained between the agency supervisor and the course instructor. Students wishing to use their place of employment as a site should contact the concentration director and close ties are maintained between the site supervisor and the course instructor. Students wishing to use their place of employment as a site should contact the concentration director before signing up for this course. The parameters (number of hours, days, etc.) are negotiated between the site, the student, and the College; and a joint contract is signed. Site supervisors must be immediately available to students, and must provide weekly individual or small group supervision. Students should be at their field sites approximately 6-8 hours a week and participate in a 2-hour/week seminar. Satisfactory completion requires satisfactory work at the site and the College seminar. HS Field Education II continues HS Field Education I or covers a new or special situation; offered as a focused study.

BHS 490  Human Services Capstone - 3 credits
Prerequisites: 90 credits minimum, including WRT101 and WRT102. The Capstone is a comprehensive research project which is the culmination of academic activity that helps to synthesize students’ learning in the undergraduate human services program. It is an opportunity to explore a topic of personal or professional interest in human services and to create an original project or piece of research that contributes to the field. The Capstone is 25-30 pages in length and follows a research paper format appropriate to the field of study. Students work together in class and meet or communicate individually with the instructor as needed. Those who are taking an additional term to complete the Capstone must register for BHS491 and pass before graduating.

BHS 491  Human Services Capstone Completion - 3 credits
Second or additional term(s) as needed to complete the Psychology Capstone.

Human Services Management (MAN)

MAN 350  Principles of Supervision - 1 credit
This course explores the use of supervision as a tool for professional development in human services professions. An action-reflection model maximizes the potential for personal and professional growth. Supervisors learn techniques for providing feedback that enhances supervisees’ skills, strengthens their ability to reflect on performance, and encourages goal-setting. Supervisees gain competence in the use of supervision as a method of documenting professional development and progress in accomplishing goals.

Justice Studies (JUS)

JUS 200  Crime and Criminal Justice - 3 credits
This course provides an introduction to the nature of the crime problem in the United States, including patterns of victimization and offending and the ways in which the criminal justice system responds to these behaviors.

JUS 205  Introduction to Legal Studies - 3 credits
Introduction to Legal Studies introduces students to the legal system and the legal profession in the United States. The course will explore theoretical and historical influences on the American legal system and the practice of law, the origins of the legal system in English common law, the sources of American law, including an overview of the Constitution, state and federal status, the court system, and the legislative and trial process. Students will explore the legal profession and the varied roles assumed by the legal professional in contemporary society. Students will gain an understanding of the emergence of specialized areas of law and the knowledge and skills needed to pursue a law career.

JUS 225  Introduction to Social Justice - 3 credits
Social Justice, the state where conditions are met for all of creation to survive and flourish, is the bedrock with supports all other forms of justice. This course examines the understanding of Social Justice tradition that has developed over the last century. Principles of power, community, and responsibility will be examined in light of practical political and social problems - racism, sexism, hunger, poverty, and environmental issues.

JUS 300  Working With Adolescents: Group Leadership, Concepts and Techniques - 1 credit
The purpose of this class is to provide students with a basic understanding of effective group leadership skills, concepts and techniques in facilitating educational, life skill and process groups when working with the adolescent population. Students will learn the necessary skills to effectively lead group exercises for topics specific to adolescents. Students will be able to utilize a number of proven group leadership skills to enhance engagement, provide support for change, and increased communication skills.
JUS 301 Working With Families of Court-involved Youth - 1 credit
This class will focus on the skills necessary for students working with families of adjudicated youth. This class will offer a strength based approach to providing support and skills building for the family of adolescents and will highlight the characteristics of the family system, influences on behavior and the changing family. Students will learn to use an integrated, systemic approach to engage family groups characterized by the adolescent dynamic. The impact of economic stress, divorce, family conflict, abuse and neglect, and legal issues on the family system and adolescent behavior will be explored.

JUS 302 Adolescents and Anger Management - 1 credit
This course will focus on developmentally appropriate anger management and self regulation skills youth workers can model, communicate and teach to adolescents. The class will provide students with a basic understanding of the emotion, anger, during the stage of human development known as adolescence. This class will explore root causes of anger and the negative impact it can have on healthy development and interpersonal relationships. Students will learn strategies to assist adolescents in their ability to control and express anger in a healthy pro-social manner.

JUS 303 Mass Incarceration - 3 credits
This course explores the rate of incarceration in the United States. Although the U.S. makes up only 5% of the world’s population, we hold 25% of the world’s prison population — Why? Through challenging readings, including guest speakers, this course will introduce the student to social praxis as a cornerstone for recognizing the need for blending both theory and practice in confronting injustice. Through guided independent and collective study, we can begin to provide an answer as to why so many Americans are in prison; this awareness will create pathways for action resulting in change.

JUS 304 Foundations of Law Enforcement - 3 credits
Students will examine the basic concepts of law related to citizens’ rights and officers’ responsibilities to maintain a safe society. This course will offer a study of various careers in public safety including local and state police, environmental police, and federal law enforcement officers to include ATF, DEA, Military Police, DHS, Border Control and ICE. The course will explore the history and development of law enforcement in the United States as well as the roles and responsibilities inherent in community policing. Contemporary social policies, attitudes and recent controversies such as Black Lives Matter, Stand Your Ground, police use of force, and racial profiling will be discussed with the goal of achieving an unbiased understanding of the nature of conflict and possible strategies for resolution.

JUS 305 Introduction to Criminal Law - 3 credits
This course explores the role of law, legislation, prosecution and the courts within the criminal justice system. It examines legal elements of crime, how crimes are prosecuted and defended, types and classes of crime, sentencing, alternatives to prosecution and incarceration, juvenile delinquency and prosecution of minors, victims’ services and restorative justice, and social functions of law. The overrepresentation of low-income, Black, and Brown people in the criminal justice system is emphasized, and how race and class inform policing, prosecution, sentencing, and punishment.

JUS 306 Courts and the Community - 3 credits
This course will explore the history of the Community Court system inclusive of Drug Courts and Mental Health Courts, methods employed in assessing behavior and recommending treatment, and the availability of appropriate community resources and strategies used to provide treatment and evaluate outcomes.

JUS 310 Women, Crime and Criminal Justice - 3 credits
This course focuses on the history and role of women as offenders, victims, and professionals within the criminal justice system. Emphasis will be placed on social and cultural norms that marginalize women and create the pathways to criminal behavior. The experience of women within the courts, the jail and prison system and upon returning to the community will be explored. Additionally, the impact of women as professionals within the criminal justice system will be discussed.

JUS 324 Girls and Delinquency - 3 credits
Historically, the Juvenile Justice field has developed program services based upon the needs and behaviors of adolescent males. Within the past five years the need for more gender-specific program and treatment models has been recognized. This course presents a gendered view of the causative issues contributing to female adolescent offending and current program initiatives developed to meet the treatment needs of girls.

JUS 343 Youth and Gangs - 1 credit
The emergence in the 1980s of youth gangs in the Boston area began a youth sub-culture that has taken root in geographically diverse urban communities. Students in this course will be introduced to gang culture, its origins and meaning. The reasons youth are attracted to gang life will be explored and delinquent behavior will be viewed within the context of gang expectation. Students will learn to identify gang colors, symbols and terminology and will gain insight into the personal experience of gang membership.

JUS 345 War, Peace and Non-Violence - 3 credits
Working from an international and local perspective, this course will explore roots of war and peace, connect theory with practice and address personal as well as political implications of war, peace and non-violence. The course will touch on Just War theory, but focus on positive alternatives to war—including a Just Peace framework and the range of strategies (and ways of life) that are often grouped under the umbrella of “non-violence.” The course is an introduction, but we will offer time for participants to build community and dig more deeply into specific areas of interest through a final project.

JUS 350 Introduction to Juvenile Justice - 3 credits
This course introduces the history and principles of juvenile justice, focusing on delinquent behavior in the context of adolescence, family, and social/environmental factors. The course explores various societal responses to problem behavior from colonial time to the present, including various community-based and residential program models, and current national debates on treatment vs. punishment of juvenile offenders.

JUS 356 Youth and the Law - 3 credits
This course examines current legislative and judicial systems and practices of dealing with youth who have not reached the age of majority. Issues pertaining to due process, deinstitutionalization and waiver to the adult system are explored. Benefits and liabilities of the Massachusetts juvenile courts are analyzed .

JUS 357 Healing Circles - 1 credit
The circle process is an aboriginal and native way of being in relationship. Circles are used widely in these communities for resolving conflict and restoring community. In recent years the circle process has made inroads into communities and systems in the United States and Canada. Circles are being formed to help heal, support, connect, plan and problem solve within communities in ways that our traditional processes and methods of communicating have regularly excluded due to the nature of their structure. Whether circles

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happen at the kitchen table, or within classrooms and systems, the result is always a turning to one another that leaves us with a new understanding of what it means to be in a community. Its implications for what true democracy means and requires of us are powerful and great.

**JUS 358 Bullying Behavior - 1 credit**
Bullying behavior has recently been identified as a serious threat to the emotional, psychological and physical well-being of both victims and aggressors. This course defines bullying behaviors and examines the role of communities and educators in finding solutions and developing comprehensive plans that protect children.

**JUS 360 Contract Compliance and Risk Management for Human Service Programs - 1 credit**
This course examines the clinical, personnel and environmental dynamics present within human service programs and the legal, fiscal and ethical responsibilities program leadership assumes to identify situations that may require immediate intervention. Students learn to develop and implement pro-active harm reduction strategies in order to achieve fiscal and programmatic contract compliance.

**JUS 365 Adolescent Females and Cutting - 1 credit**
This course studies the dynamics of the adolescent female self-mutilator in today's society. Key areas of study are: (1) What is self-mutilation, (2) Who is the self-mutilator; diagnostic factors, (3) How the disorder develops and progresses, (4) Reactions of others, (5) Attachment patterns and family dynamics, and (6) Treatment resources. Course materials are based on: Cognitive-Behavioral Treatment of Borderline Personality Disorder (M. Linehan), Self-Mutilation: Theory, Research and Treatment (Walsh and Rosen), Cutting: Understanding and Overcoming Self-Mutilation (Levenkron). The class presents clear and comprehensive information on the causes and effective treatment resources for this behavior based on the most current and relevant information from noted experts in the field.

**JUS 366 American Immigration Law and Policy - 3 credits**
This class explores many of the major trends in the history of American immigration and the legal and policy structures developed over time to regulate the flow of immigrant populations into the country. The course examines the politics and debates that have shaped major policy shifts since 1965, when the passage of the Immigration Act of 1965 marked a radical departure from a national, and international laws and practices related to children and adolescents. These principles, students are encouraged to critically research local, and research pertinent to the effectiveness of prison programming in preparing men and women for successful reintegration back to the community. Current social issues and policies such as Mass Incarceration, Prison for Profit, Use of Solitary Confinement and Physical Restraint, Out of State Transfers, and the Age of Waiver to the Adult System will be debated. The physical and psychological impact of the correctional system on both inmates and correctional officers will be examined.

**JUS 376 Internet Research Methods for Juvenile Justice - 1 credit**
Use of the internet is of great value when exploring a field as timely and diverse as juvenile justice. As the field, especially in Massachusetts, takes on a more global perspective, research and practice in countries like the U.K., Australia, New Zealand, Canada, Belgium, etc. becomes increasingly important to the learner/practitioner in a college environment. This course will explore aspects of the internet - worldwide web, usenet, listserves, ftp, etc. with a particular focus on the global dimension of Juvenile Justice.

**JUS 377 Legal Process for Reporting Suspected Child Abuse - 1 credit**
This course will cover the Massachusetts child abuse and neglect reporting law and regulations implementing that law. Students will learn the elements of law pertaining to what legally constitutes abuse, the responsibilities of mandated reporters in reporting suspected child abuse and neglect, what happens once a report is filed, and the laws governing child protection services.

**JUS 415 Violence in American Society - 3 credits**
In this course, students explore the roots of violence in this country. Students will identify risk factors for violence (e.g. interpersonal and intrapersonal violence, physical and psychological violence, social violence, war, terrorism). The risk and protective factors of violence from both current and literary examples will be discussed. They also examine existing, and construct new, strategies to prevent violence. Students explore a topic of personal interest in their final project.

**JUS 416 History and Current Practice of Corrections - 3 credits**
This course is a study of the history and evolution of corrections from medieval beliefs about the nature of punishment through the establishment of church-sponsored penitentiaries to current philosophies of punishment and incarceration. The purpose and function of U.S. jails and prisons, the different levels of security and the diverse approaches to treatment and rehabilitation vs. punishment will be examined. The course will also study recent theory and research pertinent to the effectiveness of prison programming in preparing men and women for successful reintegration back to the community. Current social issues and policies such as Mass Incarceration, Prison for Profit, Use of Solitary Confinement and Physical Restraint, Out of State Transfers, and the Age of Waiver to the Adult System will be debated. The physical and psychological impact of the correctional system on both inmates and correctional officers will be examined.

**JUS 425 Program Models for Adjudicated Youth - 1 credit**
This course explores the history and developing thinking in the design of programs for adjudicated youth. Current program models within a continuum of care are examined. Students are introduced to the basic issues and controversies in the juvenile justice field and program models utilizing social, medical, and behavioral approaches are compared and contrasted. Students develop needs assessments and service delivery plans.

**JUS 430 Global Justice for Youth - 3 credits**
The UN Declaration on the Rights of the Child has been signed by all UN nations except Somalia and the United States. This course examines our basic assumptions about the rights of children. Students explore particular factors such as gender disparity, economic disempowerment, and social class assignment which contribute to the inequities in available resource options. Universal principles of human rights and social justice are introduced. In light of these principles, students are encouraged to critically research local, national, and international laws and practices related to children and adolescents with a particular emphasis on juvenile justice systems.
JUS 435 Restorative Justice and Alternative Sentencing - 3 credits
An alternative to the retributive model of justice, Restorative justice offers a reconciliation model in which the victim, the offender, and the broader community can work toward a more personal and satisfying response to juvenile crime. The emergence and growth of several models such as balanced and restorative justice, VORP (Victim Offender Reconciliation Program), and circle conferencing are viewed within the context of adolescent offending. Attention is paid to issues of age, gender, and culture in various methods of conflict resolution.

JUS 315 Wealth, Poverty and Inequality - 3 credits
This course explores differing sociological theories of why inequality exists and how it affects us, and offers alternatives toward a more economically and socially just society. While the United States is the main focus, attention is also given to global inequality. The major emphasis is on socio-economic class, including intersections of class with race and gender. Students will learn about the U.S. upper class, middle class, working class, and poverty class.

Literature (LIT)

LIT 203 Introduction to Poetry - 3 credits
This course will survey the vast variety of poetic expression, from songs, storytelling and the spoken work, to modern experimental forms. Poems which confront the full range of human experience-love and death, politics and religion, comedy and tragedy - will be selected from several ages and cultures.

LIT 210 Topics in Literature - 3 credits
This course explores important themes and topics through in-depth study of literature. Topics vary from term to term, centering on themes of enduring interest that have been addressed by writers of various outlooks and styles.

LIT 215 Shakespeare - 3 credits
This course introduces the thought, dramatic techniques, language and moral psychology of the most influential writer in the English language. In this course, we slowly and carefully read some of the plays of this dramatist and poet, examining his treatment of the enduring issues of human individuality and relationships, including: parental preference and sibling rivalries; the needs, fears, and dignity of the elderly; ambition, loyalty, self-sacrifice, lust, cruelty and honesty; the ability of human beings to plan wisely while also accounting for human weaknesses and passions; the need for all individuals to eventually confront a moral dilemma that will define their character.

LIT 301 Exploring Our World Through Poetry - 3 credits
This course investigates the ways poetry helps us interpret and describe the world around us, our relationships with society, other people, and ourselves. The specific forms of verse in the English language tradition will be explored, as will poetic forms in other cultural traditions which have influenced English. The social functions of poetry in various contexts will also be examined. This course helps students become more effective communicators by appreciating the ethical and aesthetic qualities in both ordinary and poetic language.

LIT 309 Contemporary Latino/a Literature - 3 credits
Prerequisite: WRT101. This course examines the contributions to American literature made by Chicanos, Puerto Ricans, Cubans, Dominicans and other Latino/ Latina writers in the United States over the last fifty years. Through a variety of Latino/Latina writing, we will explore the ways in which these writers represent community, class, race, gender, culture, nation, and ethnicity in their works. We will also examine the ways in which Latinas(os) have manufactured identities within mainstream society, as well as the development of cultural hybrids and other forms of cultural registers. Representative works of various genres will be read and analyzed within a cultural context: the testimonial, the autoethnographic essay, the narrative (novel and short story), drama, poetry and film. Authors include Rudolfo Anaya, Gloria Anzaldúa, Sandra Cisneros Luis Valdez, Cristina García, Julia Alvarez, Junot Díaz, Achy Obejas and Piri Thomas.

LIT 310 Gothic Fiction - Horror - 3 credits
This course explores texts, mainly fiction and poetry of the last two hundred years when a fascination with scientific theories and applied science mixed with a sense that art, nature and science might provide a new religion for human spirituality and perfection. Students read, discuss and write about the excitement and terrors that arose as individuals were encouraged to create a new and better world and to acquire god-like powers. Themes include a fascination with dream states, utopian hopes, progress, emphasis on friendship, empathy, enthusiasm, alienation, and worship of nature. Authors include Poe, Keats, Coleridge, Mary and Percy Shelley, Hawthorne, H.G. Wells, and others.

LIT 311 Studies in Literary Genres - 3 credits
This course deepens the student’s initial encounter with literature by closely examining the specific ways in which the various literary genres work, why a writer might choose one genre over another, and how material may be transformed when adapted from one genre to another (when, for example, a film is based upon a novel). The course will study fiction, poetry, memoir, drama, and film. In each semester there may be a particular emphasis on one or more of these genres.

LIT 312 World Literature - 3 credits
Literature is one of the most effective ways to become familiar with cultures that are not one’s own. In literature, we are invited, on the most intimate terms, into the homes and minds of people whose experiences we might otherwise know only from headlines or school textbooks. This course examines major texts from various nations, cultures, and periods, in the most reliable and readable English translations. Both universal themes and localized concerns will be discussed, as will the social and historical contexts of each text.

LIT 314 Introduction to Western Literature - 3 credits
This course presents a study of selected major works of Europe from the ancient world and Renaissance to the present, with attention to their historical and literary settings. This course provides insights into such issues as identity, authority, emotions, relationships and social change and structures, from a broad palette of significant writers. Students develop their ability to recognize literary themes, authorial style and the connections between literature and history.

LIT 315 American Literature - 3 credits
The American literary tradition encompasses a wide variety of cultures and social classes. In this course, we examine the literary heritage, selecting significant works and authors from the colonial through contemporary periods. Emphasis is on historical background, cultural context, and the literary analysis of selected prose, poetry, and drama. Students learn to interpret, analyze, and respond to literary works in their historical and cultural contexts. Students gain substantial knowledge of the major periods, authors, and themes in
American literature emphasized in the Curriculum Frameworks for Massachusetts teachers.

**LIT 316 Survey of British Literature - 3 credits**
This course provides an overview of great British Literature across the centuries and in several genres and styles. Texts may include medieval, Renaissance, Restoration, 18th century, Romantic, Victorian and 20th century literature. In reading, discussing and writing on these exciting texts, students will strengthen their vocabulary for evaluating the quality of literary works as they grapple with social, political and psychological issues, reveal facets of the culture from which they speak and examine timeless human concerns.

**LIT 318 The Modern Literatures of Africa, The Caribbean and South Asia - 3 credits**
This course will survey the postcolonial literatures of Africa, the Caribbean, and South Asia since 1950. Fiction, plays, and poems will be read within the social-historical context of the long colonial experience and the often trying tensions following political independence. A major theme will be the centrality of literature—of storytelling, song, and performance—in the popular responses to social change. Readings will include the work of women and men writers from more than a dozen countries in the former colonized world.

**LIT 325 African-American Literature - 3 credits**
Literature has provided the most powerful and perceptive expressions of the African-American experience, from slavery to our own day. Through a rich selection of folktales, songs, short stories, novels (and excerpts), drama, autobiography and poetry, this course will explore the contradictions, defeats and triumphs of Black individuals and communities over four tumultuous centuries. As the African-American story lies at the core of the larger American story, so African-American narratives lie at the core of American literature.

**LIT 400 Themes in Literature: Outsiders, Authority, Law and Injustice - 3 credits**
This course focuses on the struggle by experienced and caring executives to manage people with very different backgrounds, personal styles and issues. Each text dramatizes attempts to do justice through reason and law, tempered with compassion; focuses on the mystery of the individual personality or soul, particularly among those who have suffered loss; inquires into the nature of madness; how being reasonable itself may blur the line between sanity and insanity; whether innocence can survive in the workplace; how an outsider calls into question “business as usual”; and whether law can accommodate truth. There are ethical dilemmas, values, clarification under stress, presentation and analysis of various leadership models, attempts to gather and evaluate evidence, make moral choices, manage crisis and to comfort and resolve grief.

**LIT 401 Enduring Themes in Great Literature - 3 credits**
One test of greatness in literature is that it provides insights, knowledge and ways of understanding the varieties of human behavior and potential. Examining a small number of core texts in a variety of styles, students in this course will gain familiarity with themes, topics and dilemmas of timeless relevance to vital personal and professional concerns. Reading, discussing and writing about these works can help us understand and respond to issues including rites of passage, managing and delegating authority, determining effective methods of education, recognizing and mediating between divided loyalties, spiritual healing and well-being, social status and individual identity.

**LIT 402 The Eastern Epic - 3 credits**
This course emphasizes the study and consideration of the literary, cultural, and human significance of selected Eastern epics. An important goal of this course is to promote an understanding of the works in their cultural/historical contexts and of the enduring human values which unite the different literary traditions. The course’s pedagogy gives special attention to critical thinking and writing within a framework of cultural diversity as well as comparative and interdisciplinary analysis. The course will consider the transition from oral culture to literate culture, address questions about poetry in general, and appreciate the formative and creative analogues of the Iliad and the Odyssey.

### Management (BSM)

**BSM 101 Business Writing - 3 credits**
The course presents an introduction to the demands of business writing. Students learn how to develop the skills for effective written business communication including idea formulation, research, outlining, drafting, revising, peer editing, and presentation skills. Students will demonstrate an understanding of the relationship between reading and writing as well as the relationship between writers and their audience. They will gain a better understanding of the writing process. They will also acquire the tools to help them think conceptually, read critically, and write analytically. In the process they will learn the importance of, and how to, understand and better evaluate what they read. The course will provide opportunities to evaluate and discuss the ideas of their peers while learning to use these ideas as starting points in their own critical thinking, questioning, and idea development. This course will provide opportunities for students to understand their role as writers as well as their role as critics of each other's writing. As this course relies heavily on discussing assigned readings and on questioning various elements and tools of the writing process, active participation is mandatory; this class will only be as successful as the students make it!

**BSM 125 Computer Networking & Support Internship - 3 credits**
The internship experience provides students with the opportunity to put into practice the technical and support skills that they learn in the classroom and to gain valuable business experience working in a corporate environment. Under the guidance of the instructor and the internship supervisor, the student works on a helpdesk and/or provides desktop support in a professional environment. Students continue to build their computer networking and support skills through attending learning sessions and through use of journals and other writings and research.

**BSM 126 Business Essentials - 3 credits**
BSM126 explores the definitions and practice of professionalism in contemporary corporate environments, and how professional behaviors and habits positively impact an individual's success. Students learn how developing a professional persona and personal brand work to positively impact productivity and success in different professional environments, and to understand the importance of maintaining professional standards in the workplace. We review best practices and techniques for professional networking, identifying mentors and allies, developing interpersonal skills, managing corporate workplace standards through vertical and horizontal relationships, maintaining self-awareness, engaging in timely self-advocacy, and building trust with coworkers.
BSM 130  Customer Service Essentials - 3 credits
While manufacturing jobs have dwindled in the United States, the service sector has grown on a rapid increase. Consequently, service related roles have grown on a rapid increase. Often we think of customer service roles that are characterized as low wage, simple and repetitive. However, nothing could be further from the truth. Service roles vary from helpdesk functions to more sophisticated consultative roles in finance, accounting, and human resources. In the ever increasing global market, service remains a hotly contested market. All service functions and roles require in-depth customer knowledge, attentiveness to detail, quality standards and a high level of dedication to the customer. This course's primary purpose is to equip students with the varied knowledge, skills and attitudes to be an integral part of an ever-evolving sector and organizational function.

BSM 200  Introduction to Business - 3 credits
Students learn how American business operates. The course begins with a study of business in its broader perspective, looking at the context within which American business fits, and the investment markets which provide the capital needed to grow. The external factors influencing business development and the role business plays in the world economy are examined. The course then focuses on the internal organization and the operations of American business, highlighting major issues associated with managing functional areas of a business, such as marketing, production, technology, and supply chain management. In the later part of the course, financial management, both personal and business, and financial institutions are studied.

BSM 201  Introduction to Wellness in the Workplace - 3 credits
With the cost of health care continually rising, there is increasing interest among employers to find effective ways to improve health while lowering costs. This course will provide students with an overview of the impact of bringing wellness initiatives into the workplace. In this introduction to workplace wellness, students will identify the elements of wellness, characteristics of wellness programs and the return on the investment for companies who have invested in wellness within their organizations, such as reduction of health care costs, reduced rates of absenteeism, increased productivity, improved morale and retention. They will identify how various elements of wellness can be introduced in the workplace and how organizations can sustain a culture of wellness.

BSM 203  Organizational Communication - 3 credits
This course focuses on developing the communication skills necessary to be an effective member of an organization. Students will apply basic communication principles to the creation of effective business documents and oral presentations. The role of communication in team building and the use of technology to enhance messages will also be emphasized.

BSM 204  Financial Accounting - 3 credits
This course introduces the principles that govern financial accounting systems and the income statement and balance sheet that are the principal end products. Students learn how accounting information is used to evaluate the performance and financial status of private, non-profit and public organizations. The course emphasizes the use of accounting information by managers within the organization and by shareholders, lenders, and other outside parties. Basic accounting terms and concepts, and the language of financial management are presented as well as the essentials of the accounting process. The course also builds an awareness of the ethical, information and regulatory environment of accounting.

BSM 205  Marketing - 3 credits
This course focuses on the evolution of traditional and modern management theories, practices and behaviors for planning, organizing, leading and controlling in organizations, and considers the contemporary and changing forces that challenge the practice of management. It helps students understand the importance of the environment in which managers function, and explores the processes of strategic, operational and tactical planning. It considers various organizational structures, the contexts for which they are best suited, and the role of communication, decision-making and leadership in managing organizations. It also discusses the principles of organizational control and the role of control systems in improving organizational productivity and efficiency.

BSM 225  Fundamentals of Investment Management - 3 credits
Fundamentals of Investment Management provides an introduction to the financial industry and develops an understanding of the players, markets, economic interplay, products, clients and functional processing that exist in the world of investments. Subjects covered include the history of financial services, evolution of the industry, risk and return, industry laws and regulatory agencies, how the industry makes money, credits, exchanges and redemptions.

BSM 300  Economics for Managers - 3 credits
This course provides an overview of economics and establishes a foundation and vocabulary for future courses. It gives an applied, practical introduction to macroeconomics and microeconomics. At the macro-economic level the course helps the learner understand how the American economy functions, and what impact changes in the economy may have on the individual and the organization, as well as the impact of the global economy. At the microeconomic level the course examines how individuals and firms make economic decisions. This knowledge becomes the basis of understanding key concepts of supply, demand and pricing, as well as average and marginal costs and breakeven analysis.

BSM 305  Principles of Managing Organizations - 3 credits
This course focuses on the evolution of traditional and modern management theories, practices and behaviors for planning, organizing, leading and controlling in organizations, and considers the contemporary and changing forces that challenge the practice of management. It helps students understand the importance of the environment in which managers function, and explores the processes of strategic, operational and tactical planning. It considers various organizational structures, the contexts for which they are best suited, and the role of communication, decision-making and leadership in managing organizations. It also discusses the principles of organizational control and the role of control systems in improving organizational productivity and efficiency.

BSM 315  Diversity in the Workplace - 3 credits
This course looks at the significance of diversity in management and the implications of diversity for how organizations are organized and how they function. The changing demographics of the workplace are examined and the significance of diversity for domestic and international business are discussed. Organizational approaches to diversity are examined and analyzed. The course attempts to engage differences within the class and help students develop leadership skills for managing diversity, including consensus building, conflict resolution and talking through differences.
BSM 320  Operations Management - 3 credits
This course covers the essentials of the operating systems of manufacturing and service organizations that convert materials and other resources into finished goods and services. Topics covered include key performance metrics, process mapping and analysis, product and process design, new product introduction, supply chain management, plant location and capacity planning, total quality and effective resource management. The goal is to understand the concept of total product life cycle management, and the effect of strategy in the operations role, as well as tactical issues such as inventory control, quality assurance and operations scheduling. The course also discusses recent developments such as computer-integrated manufacturing, flexible-manufacturing systems, and just in time inventory. It considers the interrelationship of operations decisions with marketing, finance and the overall strategy of the organization.

BSM 326  Strategies for Selling - 3 credits
Successful selling requires good communication skills and an understanding of the stages of a sales call. Often a technical person who knows a product or services needs to be more effective in selling that product or service. This course presents a systematic approach to selling. This course is ideal for those who want to learn how to communicate in a more effective manner and to learn how to best present themselves and their products or ideas. The course explores the interrelationships between the psychological and technical aspects of the sales process. It helps develop and sharpen one’s interviewing skills.

BSM 327  Customer Relations Management - 3 credits
Prerequisites: BSM205 and BSM326. Students will gain an understanding of Customer Relations Management (CRM) and how to implement CRM tools. Students will examine a holistic approach to using CRM, which can result in customer retention optimization, improved customer value management, and more effective customer service processes. The course will draw on the best practices of CRM which include compiling data from marketing, sales and financial analytics.

BSM 328  Marketing Communications - 3 credits
Prerequisite: BSM205. This course will provide the skills for Marketers to craft an organization’s message, so its identity, purpose, and product/service is conveyed to potential customers and the general public. In this course the use of advertising, public relations, and various media are employed to develop content and substance for the broadcast of these messages to the intended audience. An examination of current examples; combined with the hands on development of a comprehensive communication plan, students develop skills that can be immediately applied in the workplace.

BSM 331  Principles and Practices of Consumer Credit - 3 credits
This course defines and examines consumer lending basics including regulations, credit policy, operations, loan closings and loan servicing, product knowledge and the decision-making process. The focus is on how to make an appropriate consumer loan by using a decision-making process which includes interviewing, investigating and knowing various loan products. This course includes lecture material and related case studies for students to develop fundamental credit skills and sound lending judgement.

BSM 333  Statistics for Business - 3 credits
Business Statistics presents the use of quantitative methods to define, analyze and choose among business alternatives. The scientific method of problem solving is presented to provide systematic analysis, selection and evaluation of business alternatives. Various statistical tools are introduced to collect, study and use information in support of rational business decision-making. Topics include decision-making under uncertainty, evaluating independent and dependent alternatives, selection of alternatives given limited resources, forecasting and simulation modeling.

BSM 334  Principles of Banking - 3 credits
This course covers the history, purpose and function of banking. It examines how banks, in today’s competitive and changing economic environment, serve the financial needs of individuals, businesses, and the government. The course will also compare the financial services offered through traditional banking institutions and other financial service providers.

BSM 335  Human Resource Management - 3 credits
This introductory course surveys what current and aspiring general managers need to know about personnel and human resource management in business and nonprofit organizations. It is for those who are exploring career opportunities in personnel management rather than experienced personnel specialists. The course covers staff recruitment and selection, performance evaluation, compensation, and management training. It considers the impact of human resource policies on productivity, employee morale and turnover. It also covers the promotion of equal employment opportunity, with discussion of recent court decisions, government regulations, and technical advances that affect the personnel management function.

BSM 340  Managing Information Systems and Databases - 3 credits
This course presents the fundamentals of information management and provides an overview of the issues managers face in the selection, use, and management of information technologies. As economies have become globalized and competition has increased, organizations have turned with increasing frequency to information technology (IT) to help them deal with data processing and information management constraints. The first part of the course covers the basics of designing databases to serve the information needs of the enterprise. Relational database concepts are presented and students build a working database. In the second part of the course, a case study approach is used to cover topics related to the overall management of information systems such as system acquisition, requirements analysis, make-or-buy decisions, decision support systems, and the management of end-user computing.

BSM 350  Comparative Health Care Systems - 3 credits
This course surveys the historic development, organization and unique characteristics of the health care delivery system in the US. We explore the history and functions of health care providers in America; contrast that history and structure with those of other developed nations, discuss organizational patterns of health care facilities, current payment and reimbursement systems, external accrediting agencies, governmental regulation, and medical staff organization.
BSM 351  Human Resource Management in Health Care - 3 credits
This course provides an essential overview of policies, practices, and organizational structures within health resources management in health care settings. Students will compare and contrast the relationship between human resources management and general management; explore the roles, responsibilities, requirements and expectations of human resource management in health care organizations; review compensation and benefits, recruitment, selection and retention of staff, training and development, and other topics in the field of human resources management in health care.

BSM 352  Health Care Economics - 3 credits
This course is designed to give students an understanding of the fundamental characteristics, structures, policies and practices of health care economics in the United States. Students will develop an understanding of health care markets, including supply and demand, delivery, production, services, and costs. Additionally, this course explores practical economic analysis, a survey of insurance policies and programs, and a review of current regulations in health care.

BSM 354  Legal and Ethical Aspects of Health Care - 3 credits
This legal course surveys current federal and state regulatory structures and policies governing the provision of healthcare. Students will learn about professional licensure, malpractice, the provider-patient relationship, informed consent, the regulation of healthcare facilities, the organization of healthcare entities (such as integrated delivery systems), the regulation of health insurers and managed care providers, managed care liability, Medicare/Medicaid, federal self-referral and “anti-kickback” prohibitions, and other ethical topics.

BSM 355  Performance Management - 3 credits
Performance Management investigates control and performance evaluation, including revenues, costs, profits, and investment in assets. We emphasize the importance of understanding variance analysis based on flexible budgets and standard costs of operations in small, medium and large institutions. Additionally, this course reviews responsibility-accounting for revenue, operational costs, contribution and profit centers, and developing a balanced scorecard.

BSM 356  International Finance - 3 credits
Prerequisite: BSM425. This course describes how businesses evolve into multinational corporations (MNCs) in order to capitalize on international opportunities. Assessing the international environment, comparing various strategies, and how to manage risk will be emphasized. The course will describe the relationship between exchange rates and economic variables. Motives for direct foreign investment, multinational capital budgeting, trade financing, and international cash management will be covered.

BSM 357  Small Business Finance - 3 credits
Prerequisite: BSM225 and BSM425. This course provides an understanding of the financial requirements needed to manage a small business. Students will learn the elements of financial statement analysis, which reports to analyze, financial planning, capital budgeting, investment management, risk, profitability and forecasting. In addition, students will learn how to make numbers align with goals, and what questions to ask their accountants to ensure the development of strategies that provide optimal tax advantages.

BSM 358  Corporate Finance and Investments - 3 credits
This course provides an overview of the key principles and techniques in corporate finance and investments, and covers contemporary theories and practices of financial decision-making within corporations. Topics include types and measure of financial risk, portfolio management, options and futures, capital instruments for long-term financing, dividend policy, cost of capital, raising capital, managing and financing working capital, mergers and acquisitions, and international finance. We also review risk management, discount rates, cash flow concepts, present value, internal rate of return, non-discounting analysis techniques, income tax implications for investment decisions, ranking investment projects, real options, and valuation models.

BSM 401  Health Care Management Fundamentals - 3 credits
Hospitals and other health service organizations are critical to our well-being. Skilled management is required to provide these sophisticated services. Health care managers must be knowledgeable in budgeting, capacity planning, process and job simulation and quality control. The course covers the planning, coordinating and management of these complex resources and skills needed to provide quality health care at affordable costs.

BSM 402  Grant Writing and Fund Raising - 3 credits
A critical skill in business, especially for non-profit organizations, is the ability to raise money via fund raising and grants. This course offers the planning and development phases of grant writing, strategies for fund raising, identifying and qualifying potential donors, and grant administration. Hands-on activities provide practice in the skills of grant preparation.

BSM 403  Personal Finance - 3 credits
Personal Finance develops an understanding of the financial alternatives from which an individual must choose in making their personal financial decisions. Subjects covered include financial goal setting, budgeting, financial institutions, consumer credit, insurance and investing.

BSM 404  Social Media for Community Businesses - 3 credits
Community and small businesses often gain a competitive advantage through the use of social media that builds upon their local connections and commitments. However, small businesses typically operate without a formalized marketing department, or the necessary training to use social media as a tool to listen to and engage more effectively with their customer communities. Social Media for Community Businesses is a fundamentals course designed to provide training in the use of social media to promote service and product awareness, community engagement, and customer interaction.

BSM 405  Corporate Finance and Investments - 3 credits
This advanced finance course serves as a detailed exploration of corporate finance and investments, and covers contemporary theories and practices of financial decision-making within corporations. Topics include types and measure of financial risk, portfolio management, options and futures, capital instruments for long-term financing, dividend policy, cost of capital, raising capital, managing and financing working capital, mergers and acquisitions, and international finance. We also review cash flow concepts, discounted cash flow concepts, present value, internal rate of return, non-discounting analysis techniques, income tax implications for investment decisions, ranking investment projects, real options, and valuation models.

BSM 406  Introduction to E-Business - 3 credits
The course explores the systems, opportunities, challenges and strategies involved in successfully developing and maintaining electronic business. Issues covered include infrastructure design, server management, implementation, security, e-business strategy and marketing. It provides an overview of the key technologies for electronic commerce on the Internet, and reviews current trends and extensions to the technology of the World Wide Web. Electronic payment systems and related issues pertaining to authentication, security and privacy are covered. Organizational applications are explored, and the different business models underlying various types of business-consumer, business-business and intra-organizational commerce applications are analyzed. Students are also introduced to the key legal, ethical and policy issues underlying the use of electronic commerce.
BSM 407  International Business - 3 credits
International Business explores the challenges of managing across national borders and the complexities imposed by operating in multiple markets during an era of rapid globalization. The course examines the ethical and cultural context within which global managers must function and the strategic, organizational, and functional challenges the international environment poses for an effective global manager.

BSM 408  Business Law - 3 credits
This course provides an overview of the U.S. legal system and discusses current issues in business law and ethics. Topics include the role of the legal system in business commerce, consumer pricing, competition and global competitiveness. Students develop knowledge of the Uniform Commercial Code as it relates to the law of sales, commercial paper, and secured transactions. Special attention is given to the importance of ethics in business and potential ethical dilemmas.

BSM 409  Budget Preparation and Reporting - 3 credits
This course introduces students to the techniques and tools used in the development and reporting of budgets. A budget is an institution or department’s structured plan which projects or anticipates the desired outcome of financial activity for a specific set of resources for a fixed period. Specific areas of study within this course include: estimated revenues and expenditures; asset receipts; liability receipts; expenditure receipts; internal revenues; internal revenue transfers; capital fund internal revenues, and interest on outstanding accounts/notes receivable. We discuss and analyze various types of expenditures, and how funds are distributed to best serve an institution’s strategic plan.

BSM 410  Entrepreneurship - 3 credits
Entrepreneurship explores the challenges and rewards of operating a small business. Areas studied include opportunity evaluation, location, marketing, financing, organizing and operating start-up and small business. Of special interest are the issues of success and growth management.

BSM 411  Planning, Budgeting and Forecasting - 3 credits
Prerequisite: BSM333 Business Statistics. This course examines the financial planning process within private, public and non-profit institutions, and includes a review of standard budgeting concepts, annual profit plans and supporting schedules. Students will analyze different types of budgets, including activity-based budgeting, project budgeting, and flexible budgeting. This course will also investigate top-level planning and analysis within organizations, and strategies for forecasting; including quantitative methods such as regression analysis and learning curves.

BSM 412  Money and Banking - 3 credits
Prerequisite BSM300. For anyone in business it is important to understand the influence that the banking system has upon interest rates, economic growth, and price and employment stability. This course covers the banking system, credit, money and interest rates, and the interrelationship between the domestic and international financial institutions. The course begins by studying monetary systems from 5000 BC to modern times. Students learn how our economies evolved from barter societies to new forms of money such as credit cards and electronic funds transfer. Next, the course presents the commercial banking systems in the U.S. and foreign countries. Then the course covers the role of the Federal Reserve System’s and other nations’ central banks in influencing a country’s economic status. Then a more detailed analysis of bank operations is presented and the analysis is expanded to other types of financial institutions such as savings banks, credit unions, mortgage companies and government agencies. Finally, international banking institutions and international monetary exchanges are studied.

BSM 413  Strategic Business Planning - 3 credits
Strategic Business Planning explores strategic planning from the general manager’s viewpoint. The course covers the range of strategic decision-making from establishing a strategic vision and mission, setting objectives, crafting and executing a strategy to achieve the objectives and evaluating performance and initiating corrective adjustments.

BSM 414  Strategic Management - 3 credits
The principles and tools of the strategic management process are the focus of this integrative course. Students will apply the knowledge and skills developed in the functional areas of management to formulate competitive, sustainable organizational strategies. Extensive use of case studies and simulations will require the ability to think critically and communicate clearly. The ethics of strategy implementation will also be emphasized.

BSM 415  Leadership Models - 3 credits
Constant changes in the world and fast-paced changes in technology call for effective leaders with vision. Leaders are the Change Agents. The course examines effective approaches to leadership. What constitutes an effective leader? What are the significant differences between leaders and managers? What importance does power hold in the transition process? The course analyzes leadership models, problem solving, ethics, strategic styles of interaction, decision-making techniques, and effective strategies for implementation of goals.

BSM 416  International Business - 3 credits
International Business explores the challenges of managing across national borders and the complexities imposed by operating in multiple markets during an era of rapid globalization. The course examines the ethical and cultural context within which global managers must function and the strategic, organizational, and functional challenges the international environment poses for an effective global manager.

BSM 418  Internet Technologies - 3 credits
Internet Technologies presents an overview of current and emerging technologies relevant to electronic commerce. Topics include communications and networking, the Internet, programming languages, security, databases and archiving, web authoring tools, multimedia, transaction processing, search engines, and data mining. Students learn the function and interrelation of component e-commerce technologies and the modern vocabulary of e-commerce technology.

BSM 420  Internet Marketing - 3 credits
The course addresses marketing on the Internet. Integrating web marketing activities into organizational marketing strategies is a major challenge for ongoing businesses and startups alike. This course focuses on the capabilities that allow business and nonprofit organizations to develop distinctive marketing approaches on the Internet. Throughout, it emphasizes the role of Internet marketing in the overall marketing strategy of an organization as well as the need for careful integration between strategies executed in cyberspace and in the physical world. Students analyze varied Internet marketing cases and develop marketing plans that include major Internet elements.

BSM 421  Digital Marketing (DMM) - 3 credits
Prerequisite: BSM205. This course will emphasize the role of digital marketing in the overall marketing strategy of an organization, integrating on line and off line (TV, SMS [Short Message Service- text messaging], Radio, display advertising) marketing channels. Students will also learn how to identify customer needs and utilize social media, search engine optimization, content marketing, and email to successfully target desired audiences.
BSM 423  Business Analytics - 3 credits  
Prerequisites: BSM205, BSM421, and MAT201. In this course the student will develop a working understanding of the principles of organizational data analysis. Students will learn how to apply scientifically based strategies to create decision-making frameworks based on a clear understanding of data collection and analysis positively influences institutional outcomes.

BSM 424  Social Media Marketing (SMM) - 3 credits  
Prerequisite: BSM205 or permission of instructor. This course focuses on social media platforms that allow business and nonprofit organizations to develop distinctive marketing approaches using Social Media. Throughout, it emphasizes the role of social media marketing in the overall digital marketing strategy of an organization. Students learn how to develop social media marketing content directed at targeted audiences, where the exchange of information between content providers and the targeted audience include major internet elements.

BSM 430  Nonprofit Organization Management - 3 credits  
Nonprofit organizations are making an increased contribution to our society and economy on a domestic and global level. Managers of nonprofits face many of the issues faced by for-profit entities as well as the managerial, organizational, human resource and legal issues of nonprofits. The course explores the challenges faced by non-profit managers and approaches used to respond.

BSM 431  Introduction to Hotel and Restaurant Operations - 3 credits  
Prerequisite: BSM200. This course will introduce students to hotel and restaurant industry and provide an overview of the different functions within the field. Students will gain a basic understanding of the restaurant and hospitality industry. Students will also gain an understanding of the evolution of the industry and explore current trends. The course will be delivered through a variety of lectures, site visits and class projects.

BSM 432  Hospitality Operations Management - 3 credits  
Students will analyze the workings of a restaurant from all operational perspectives. These include menu design, location analysis, physical layout, front- and back-of-the-house design, and back-of-the-house work flow. This course will integrate material taught in other classes and result in an understanding of and appreciation for the complex world of successful restaurant operations.

BSM 433  Hospitality Marketing, Sales and Food Promotion - 3 credits  
Prerequisite: BSM205. This course examines the principles of menu pricing, food and drink development and enhancement. The course will also provide students with the ability to properly develop marketing plans and understand how to target the appropriate customer base. Topics will include forecasting product requirements, researching menu trends, competitive analysis of restaurant concepts and how to manage the development of marketing concepts to target markets. Topics will also include personal selling by waitstaff, advertising, and public relations. Students will develop marketing plans and analyze current merchandising plans for food products and services.

BSM 434  Advanced Hospitality Operations - 3 credits  
Prerequisite: BSM 431. This course will emphasize customer service, industry trends, sales, and merchandising. Students will explore the details that are necessary to create and maintain reservation and point of purchase systems. Students will learn how to plan and control inventory, learn the latest merchandising products and services and learn how to utilize customer relations management techniques and technology.

BSM 435  Food and Beverage Cost Control - 3 credits  
Prerequisites: MAT102 and BSM204. This course will examine the information and skills necessary to analyze and improve the profitability of a foodservice establishment. Topics include forecasting sales, and controlling labor and food costs. Students will also analyze the complete purchasing cycle of a restaurant, beginning with product and vendor selection.

BSM 436  Legal Issues in the Hospitality Industry - 3 credits  
Prerequisite: BSM200. This course gives students an overview of the legal issues surrounding the operations of a hospitality facility. Students will leave with an understanding of their legal obligations as an employer, business owner, and manager. This course will also give students an understanding of the legal concepts that are very specific to the hospitality industry such as ServSafe.

BSM 437  Current Trends and Issues in the Hospitality Industry - 3 credits  
Must be taken in the student’s final semester. This course will explore issues that currently impact the hospitality industry in the local, national and international arenas. The course will deal with employee development and assessment.

BSM 438  Hospitality Industry Internship - 3 credits  
Prerequisite: BSM200. The internship provides participants with practical experience within an actual food service or hotel operation.

BSM 439  Consumer Behavior - 3 credits  
Focuses on the basic concepts of consumer behavior in a variety of contexts. Understanding the decision process, attitude, and behavior of buyers is essential to developing marketing plans in today's competitive marketplace in which sophisticated customer relationship management approaches are dependent upon knowing the customer. Considers the major theoretical approaches to consumer behavior and examines how the concepts of affect and cogniton, behavior, learning, and the environment can be used to design and maintain an effective marketing strategy. Offers students an opportunity to also gain a better understanding of their own buying behavior.

BSM 441  Business Ethics - 3 credits  
Business Ethics provides an in-depth understanding of the ethical, social and political context of organizations today. It approaches social problems with an ethical framework for choosing among alternative courses of action. The course emphasizes the application of ethical reasoning to real business and management situations, problems and decision-making.
BSM 442  Financial Management - 3 credits
This course provides tools for managing business funds and making decisions that will affect the financial position of an organization. Students gain an understanding of financial analysis and its use in planning and control functions. Capital budgeting, discounted cash flow, and present/future value techniques are presented as well as the capital formation process, the advantages and disadvantages of various capital structures, and the long and short term uses of capital. Students gain an understanding of the workings of financial markets and institutions, financial instruments, and the domestic and international financial environment. Prerequisite: BSM204.

BSM 445  Organizational Theory & Behavior - 3 credits
This course examines the factors which influence individual, group and firm behavior in the work place. Topics include communication, motivation, group dynamics, leadership, power, and organizational design and development. Theories and frameworks, case discussions and skill-building exercises are used to understand and apply each topic. Class sessions and assignments help participants acquire the skills that managers need to improve organizational relationships and performance.

BSM 456  Intermediate Financial Accounting - 3 credits
Considerable attention will be given to examples from current accounting practice and the reporting requirements promulgated by the Financial Accounting Standards Board. The focus is on an external user perspective and financial accounting standards promulgated in the U.S.; however, international contrasts and/or constituencies are brought into the discussion of many of our topics. Ethical considerations and impact on various stakeholders are also an important component of our study of financial reporting practices. The course is for students preparing to become practicing accountants in either the public or private sector. In addition to prospective practicing accountants, the course provides valuable background for those looking forward to various managerial or financial careers.

BSM 460  Database Management - 3 credits
This course introduces the fundamental concepts necessary to design, use, implement and administer database systems. The course stresses the fundamentals of database modeling and design, the languages and facilities provided by database management systems, and the techniques for implementing and administering database systems. Students learn how to use SQL to create, update and query a relational database, build a database application, and perform basic database administration tasks. Data integrity and transaction controls techniques and the impact of networks and client-server architecture on database management systems are discussed.

BSM 465  Negotiation & Conflict Management - 3 credits
Networked organizations present different challenges for the negotiation and conflict resolution skills of managers. The fact that today's networked organizations are less hierarchical and more global makes negotiation at every level a necessity and increases the potential for conflict, while the lack of face-to-face communication and long-standing relationships make the resolution of conflict more difficult. This course examines the basic theories of integrative bargaining and problem solving and helps extend these models to the current realities of distributed work and collaboration. Through case studies and experiential exercises students analyze the processes of diagnosing conflict, planning for negotiation, and implementing solutions within networked organizations; and develop conflict resolution skills.

BSM 470  Project Management - 3 credits
This course introduces the principles of project management. In today's organizations, work is increasingly being organized in the form of temporary projects. The project manager is responsible for pulling together resources from across the organization and for delivering results on time. The course provides an overview of the basic management principles and procedures involved in starting, managing, controlling and terminating a project successfully. Topics covered include the project management process, controlling and managing a project, selecting the project team, understanding the relationships of projects to organizational goals, defining project scope, project scheduling, control and coordination techniques.

BSM 475  Information Technology - 3 credits
Technology is an integral part of every manager's work. An understanding of computer technologies is essential for today's successful manager. The course presents an overview of computer technology, it's use, and strategic value across the enterprise environment. Subjects include hardware, software, security, networking and databases.

BSM 480  Small Business Accounting - 3 credits
Prerequisites: BSM204, BSM442, and BSM456. This course introduces accounting concepts and procedures relating to small business. Content includes a basic overview of the accounting cycle, data entry using manual and computerized systems, analysis and use of financial statement data.

BSM 481  Cost Management and Internal Controls - 3 credits
This course explores cost concepts, flows and terminology. Students investigate alternative cost objectives; cost measurement concepts, and cost accumulation systems including job order costing, process costing, and activity-based costing. Additionally we discuss overhead cost allocation; operational efficiency and business process performance topics such as JIT, MRP, theory of constraints, value chain analysis, benchmarking, ABM, and continuous improvement. Students will review risk assessment; internal control environment, responsibility and authority for internal auditing; types of audits; and assessing the adequacy of the accounting information system controls.

BSM 482  Internal and External Auditing - 3 credits
This auditing course will teach students the proper role of an internal and external auditor. Students will learn the value of an internal auditor in various business operations including purchasing, personnel, production and internal operations. Also the course will teach students the role of the external auditor in conducting an audit using sampling and statistical tools to evaluate the financial statements of an organization. Topics will include but are not limited to the purpose of internal/external auditing, audit pre-planning, collection of evidence and auditing industry software.

BSM 483  Taxation - 3 credits
Prerequisites: BSM204, BSM442, and BSM482. This course offers practical study of current federal income tax concepts, requirements, procedures and forms as they relate to businesses and individuals. Content includes income inclusions and exclusions, capital gains and losses, business and personal deductions and accounting methods.
BSM 484  Accounting Information Systems - 3 credits
Prerequisites: BSM204, BSM442, and BSM483. This course requires work with accounting systems to maintain books and prepare financial statements. Content includes preparation of source documents, flowcharts, journal entries, adjusting entries, general ledgers, subsidiary ledgers, bank reconciliations, depreciation schedules, payroll records, and financial statements, including the statement of cash flows. Microsoft Excel used in this course. Prior experience with the software not required.

BSM 485  Accounting Internship - 3 credits
Prerequisites: BSM204, BSM442, and BSM484. This internship experience gives students an opportunity to practice knowledge and skills gained in the classroom, and to become familiar with the structure and functioning of an organization's accounting procedures and systems. Under supervision, students provide accounting services for companies or non-profit agencies. The students and host organization will document and reflect on their activities.

BSM 490  Management Studies Capstone - 3 credits
Prerequisites: 90 credits minimum, including WRT101 and WRT102. The Capstone is a comprehensive research project which is the culminating academic activity that helps to synthesize students’ learning in the undergraduate management program. It is an opportunity to explore a topic of personal or professional interest in the field of management and to create an original project or piece of research that contributes to the field. The Capstone is 25-30 pages in length and follows a research paper format appropriate to the field of study. Students work together in class and meet or communicate individually with the instructor as needed. Those who take an additional term to complete the Capstone must register for BSM491 and pass before graduating.

BSM 491  Management Studies Capstone Completion - 3 credits
Second or additional term(s) as needed to complete the Psychology Capstone.

BSM 492  Management Field Experience - 3 credits
The management field experience gives students the opportunity to practice knowledge and skills gained in the classroom and to become familiar with the actual operational functions within a for profit or not for profit entity.

BSM 493  Decision Analysis and Risk Management - 3 credits
In this course, students learn to identify and analyze types of risk in corporations, assess measures of risk, and understand concepts of management-relevant data. We evaluate cost-volume-profit analysis, marginal analysis, and make vs. buy decisions. We will also investigate concepts of pricing, and will consider income tax implications for operational decision analysis, operational risk, hazard risk, financial risk, and strategic risk.

BSM 494  Financial Statement Analysis - 3 credits
Financial Statement Analysis will teach students the tools and methods to evaluate a company’s current financial positioning and to predict potential earnings and/or losses. Students will use the skills learned to determine how an organization’s financial statements are impacted by the organization’s operations and strategies. These skills will allow the student to critically think about an organization’s performance by analyzing the financial statements. Topics will include but are not limited to cash flow statement analysis, earnings quality analysis and ration and profitability analysis.

BSM 496  Financial Services Operations - 3 credits
Prerequisites: BSM225 and BSM442. This course provides an understanding of the knowledge required to enter the career path of investment banking and brokerage services. The Subjects covered include regulatory agency requirements, comprehensive valuation analysis, integrated cash flow modeling, leveraged buyout modeling, merger and acquisition modeling, investment banking processes & best practices, fraud prevention. Students will learn what information is required to analyze markets and investment tools, to understand market trends for investment products, to be able to oversee client investments.

Management: Health Care (HCM)

HCM 300  Health Insurance and Reimbursement - 3 credits
This course investigates health insurance models and the financing and delivery of healthcare services. Students explore reimbursement and payment structures, and examines insurance practices as they have evolved over time. Students discuss concepts in insurance, third-party and prospective payments, and managed care organizations.

HCM 301  Health Care Policy and Reform - 3 credits
This course examines the structure of the health system, current topics in health care reform, the policy process, and advocacy for public health. Attention will be given to disparities in access to care, the quality of care, the structure of the delivery system, the challenges of long term care and the aging population, and the drivers of cost growth.

HCM 490  Health Care Management Capstone Project - 3 credits
The Capstone is a comprehensive research project related to current issues within the health care industry. This project is the culminating academic activity that helps to synthesize students’ learning. It is an opportunity to explore a topic of personal or professional interest and to create an original project or piece of research that contributes to the field. The Capstone is 25-30 pages in length and follows a research paper format appropriate to the field of study. Students work together in class and meet or communicate individually with the instructor as needed.

Mathematics (MAT)

MAT 100  Foundations of Mathematics - 3 credits
Math100 emphasizes the central mathematical ideas of logic, data-based reasoning, pattern recognition, analysis, and rational communication. By combining real-life problem solving with mathematical operations and investigation, we develop and enhance the essential concepts underlying undergraduate mathematics. Topics include a review of multiplication and division, fractions, decimals, percents, ratios, positive and negative integers, expressions, equations and inequalities, exponents, basic graphing, geometric functions, and the fundamentals of algebraic functions.

MAT 101  College Mathematics I - 3 credits
Prerequisite: MAT100 if assessment indicates need. This course introduces students to the value of mathematics for students’ career and educational goals. Students will acquire mathematical study skills, gain strategies for problem solving, and develop a sound foundation for future mathematics coursework. The course is structured towards engaging students in active, applied, and real-life learning in order to facilitate mathematical problem solving and conceptual understanding.
MAT 102  College Mathematics II - 3 credits
This course develops students' mathematical thinking and problem solving around issues of both mathematical content and process. Students will acquire a conceptual and practical understanding of and familiarity with numbers and operations, algebra, geometry, measurement, and basic data analysis and probability. The course focuses on supporting students' understanding of problem solving, reasoning and proof, communication, connections, and representations. A key feature of the course is active student involvement to support communicating mathematics in everyday and academic contexts. Prerequisite: MAT101 If assessment indicates need. Challenge exam available.

MAT 200  Using and Understanding Algebra - 3 credits
This course covers the traditional topics of college algebra. In contrast to the traditional course, this course emphasizes real-life applications of mathematics, stresses understanding of concepts over practice and drill, and makes use of graphing calculators, the Internet, and other new technologies. The knowledge obtained in this course helps students understand mathematical concepts used throughout the physical and biological sciences as well as giving you a mathematical base to build on for more advanced math courses.

MAT 201  Introduction to Statistics - 3 credits
Statistics is the branch of mathematics that focuses on the collection of data, data analysis, probability, and statistical inference. In this course students will learn the principles of using data to identify patterns, ascertain distributions, conduct accurate group comparisons, and make data-based inferences and predictions. Concepts of spread, normal distribution, multi-modal distribution, standard deviation, statistical skewing, graphing, statistical significance, variance, validity, and probability will be covered.

MAT 203  Pre-Calculus - 3 credits
This course reviews and strengthens algebraic and logical reasoning skills necessary for the study of advanced math concepts. Topics include: operations with polynomials, literal equations, absolute value, linear equations, determinants, quadratic functions, synthetic division, rational functions, exponential and logarithmic functions, binomial theorem, and sequences and series. The trigonometric subsection studies topics of right triangle trigonometry, trigonometric equations, law of tangents, sines and cosines, identities and graphing of trigonometric functions. The course also explores limits and introductory ideas of rate of change.

MAT 310  Mathematical Thought - 3 credits
This course views mathematics as the science of reasoning. Topics include elementary set theory, logic, techniques of proof, basic properties of the real number system, mathematical induction and axiomatic systems, patterning in number and space.

Multidisciplinary Studies (BAM)

BAM 490  Multidisciplinary Studies Capstone - 3 credits
Prerequisites: 90 credits minimum, including WRT101 and WRT102. The Capstone is a comprehensive research project which is the culminating academic activity that helps to synthesize students’ learning in the undergraduate multidisciplinary program. It is an opportunity to explore a topic of personal or professional interest in the field of multidisciplinary studies and to create an original project or piece of research that contributes to the field. The Capstone is 25-30 pages in length and follows a research paper format appropriate to the field of study. Students work together in class and meet or communicate individually with the instructor as needed. Those who take an additional term to complete the Capstone must register for BAM491 and pass before graduating.

BAM 491  Multidisciplinary Studies Capstone Completion - 3 credits
Second or additional term(s) as needed to complete the Psychology Capstone.

Music (MUS)

MUS 100  History of Jazz - 3 credits
The purpose of this course is to familiarize students with the rich heritage of jazz, America's true artform, through historical and cultural data, examination of style, and an in-depth visual and aural evaluation of the great artists who have contributed to enrichment of society through this music.

Philosophy (PHI)

PHI 201  Introduction to Philosophy - 3 credits
How can we best understand the meaning of love, faith, friendship, truth, anger, forgiveness, or address the purpose of life? Can we know that God exists? What is justice, and do we live in a just universe? What is true happiness? What is the role and purpose of education in our lives? While we all confront these issues, few of us are able to formulate answers to them in a systematic way. When we do philosophy, we attempt to do just that. Philosophy comes from the Greek word meaning, “love of wisdom.” This simple statement hints that philosophy combines passion and reason, emotion and intellect. This is why Aristotle wrote that experience of wonder is the beginning of philosophy. Nearly all human beings spend time wondering about the big issues mentioned above. All of us attempt some philosophy on our own. In this course, we work on it together. We read works by some of the people who have wondered most carefully about these issues. To do this, we develop our own capacities for rational inquiry. This means learning how to make sound arguments, ask good questions, and recognize logical errors in our own thinking and that of others. This course develops our capacity for rational inquiry and wonder so that we can confront and begin to resolve the questions and problems that matter the most to us.
PHI 235  Introduction to Philosophy Through Literature - 3 credits
This course explores the foundational questions in the Western philosophical traditions through classical and contemporary philosophical and literary texts. We address questions pertaining to the construction and practice of identity, knowledge, moral behavior, notions of beauty and justice; moreover, we examine how experiences of doubt, fate, and evil challenge these constructions.

PHI 300  Existential Philosophies - 3 credits
“Existence” literally means to step forth. Characteristic of existential philosophies is the inquiry into what it means to “step forth” in the journey of becoming a self, i.e. a journey involving freedom, anxiety, despair, risk, choice, and the joy of embracing life. The course examines writings by 19th century philosophers and writers, such as Kierkegaard, Nietzsche, Dostoyevsky, Kafka, whose texts contain existential elements that inspired the mid-20th century philosophical-cultural movement of existentialism (Sartre, Camus, Beckett) as well as the phenomenological response (Heidegger) to existentialism. Finally, the course discusses 21st century philosophical positions that both react to and are inspired by these previous philosophies.

PHI 310  Ancient Greek Philosophy - 3 credits
Both Plato and Aristotle held that all philosophy begins in wonder. This course examines the wonder that the ancient Greek felt and how it got transmuted into philosophy, that is, into the attempt to give an account of the world and human life within it. This account had to be based on principles and used a rational or logical methodology devised and applied by the intellect. But this view raised questions about the nature of the human intellect, the soul, and the nature of the knowledge which it could generate. These and related questions will be explored mainly through the works of the Pre-Socratics, Plato, and Aristotle.

PHI 315  Philosophy of Religion, Faith, Doubt and Reason - 3 credits
This course explores the human phenomena of faith, doubt, and reason primarily in their religion dimensions but also in their humanistic dimensions. We examine classical questions in Western philosophy of religion such as the various conceptions of the reality of God and challenges to these notions, the problem of evil as evidence against the existence of God; the function of religious language; and the pluralism of religious traditions. This leads to an inquiry into reason, faith, and doubt in a broader humanistic horizon where we ponder the impact of these phenomena on one’s sense of self, trust in other persons, belief in institutions, and identification with values and ideas.

PHI 318  Ethical Analysis in Contemporary Society - 3 credits
The existential question “who am I?”, perhaps the ultimate question of philosophy, is closely related to questions of morality/ethics such as “what ought I to do?” and “what are the principles for right conduct?”. We are all continually being confronted with ethical situations and dilemmas, whether we choose to respond or not. Ethics is the study of the standards of human conduct and of the foundation for judgment. As such ethics addresses issues pertaining to individual and societal norms, and it involves reflecting on the role of the self in regards to others. With this base we identify contemporary social issues that need change as well as the ways in which such change can be brought about.

PHI 320  Philosophy of Film - 3 credits
This course examines how and why we watch films. The course studies films, film theory, and philosophical texts. It covers topics related specifically to film, e.g. the structure of film, the question of how film technology impacts film content, as well as topics pertaining to the humanities, such as the roles of gender and ethnicity. Through these topics, the class looks at how films see themselves and how films develop ideas of identity, including the meaning of being a spectator.

Prior Learning Assessment (PLA)

PLA 100  Prior Learning Assessment: Theory and Practice
PLA100 introduces students to the process of evaluation, documentation and written synthesis of prior learning. Through this online course, students will identify areas of prior learning, and discuss and apply experiential learning research, theory, and models in an evaluation of that learning. Students will prepare an academic narrative which gathers, organizes, and describes their prior learning; constituting a comprehensive portfolio that demonstrates learning outcomes comparable to college level coursework.

Psychology (PSY)

PSY 110  Systems Thinking in Psychology - 3 credits
Systems thinking in psychology is introduced as a theoretical approach to understanding the relationships and interactions of individuals, families, groups, and organizations. Attention is paid to application of the systemic model and how it differs from the linear model, when studying human interactions, analyzing social problems, and developing interventions. Students apply systems theory to problems they select from their daily lives or jobs.

PSY 120  Formative Ideas in Psychology - 3 credits
The CLEP exam in Introductory Psychology is accepted as equivalent. The field of psychology is introduced and the historical development of psychology as an academic discipline and as a professional career are surveyed. The major fields of psychology are explored and applied to understanding human beings as individuals, as members of groups, and communities. The major methods of psychological research are introduced, including data collection and analysis.

PSY 130  Groups and Social Psychology - 3 credits
The nature and quality of individual experience can only be fully understood when simultaneously observed in its social context. This course introduces the essential sociological perspective that grows out of the psychological study of individuals and their experiences of groups, group behavior, and group membership. This perspective becomes an essential component of psychological understanding, especially as it relates to education, growth, and development. Students gain conceptual and practical knowledge of the ways groups form and develop, how they function and vie with each other, and the multi-dimensional influences groups have upon our lives.

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PSY 210  Developmental Psychology - 3 credits
The CLEP exam in Human Growth and Development is accepted as equivalent. This course helps students understand the ways in which people from various cultures and countries develop and change over their lifetimes. Students focus on particular topics such as cognition, social development, or identity, and follow the topic across the lifespan. In this way, we get away from a “stage theory” approach and focus instead on the variety of ways that people live out developmental scripts. Students are introduced to terms and concepts which are basic to a cross-cultural view of development, such as developmental orientation, cross-cultural “perspective,” and a systems approach. These concepts are applied to each topic area, so that students learn, for example, how cognitive development is affected by living in different cultures and how one’s identity is influenced by the various systems within which we live. In addition to reviewing readings and discussion, each class features a group exercise to help students understand and apply information and concepts.

PSY 251  Infant and Toddler Development - 3 credits
This course covers infant and toddler development in the context of family life cycle issues and factors relating to the larger social environment. Physical, cognitive, social, personal and moral development are addressed, along with the resulting implications for creating optimal out-of-home care environments. Multicultural and multi-linguistic influences are considered throughout, and students become familiar with major child and family policy areas. The course focuses on general developmental trends and issues, and students bring in questions from their personal and professional lives. Students also learn report-writing and understanding of assessments.

PSY 253  Psychology of Social Media - 3 credits
This course provides a psychological foundation for understanding the pervasive and expanding nature of social media and how digital experiences shape, inform and impact individuals and collective lives. Drawing from a broad range of theoretical perspectives, we explore the personality, identity, emotional and belonging needs in the online world, social media and social/political movements on the internet.

PSY 310  Psychology of Learning - 3 credits
The conditions of learning are explored, from the prenatal through adolescence and early adulthood, emphasizing cognitive and emotional development. Current views of behavioral change and the learning process are introduced. The theoretical models of Piaget, Pavlov, and Erickson are covered. Students formulate original ideas and incorporate established theories to develop a better understanding of concepts and assist with transferring theory into practice. Topics include the nature-nurture controversy, Maslow's hierarchy of needs, effects of prenatal development on learning, cultural and environmental effects of development, and multicultural awareness.

PSY 311  Group Dynamics and Diversity - 3 credits
Prerequisite: PSY120 recommended. This course examines the psycho-social dimensions of groups and explores the impact of diversity on group formation and process. Students use the classroom and/or other groups to which they belong as laboratories to study and apply the concepts learned in class. The course builds on the knowledge gained from PSY110.

PSY 315  Research in Psychology - 3 credits
Strongly recommended: at least two psychology courses including PSY120 or permission of instructor. This course introduces students to the major research findings that have had significant influence on the development of psychology as the science of human behavior throughout the twentieth century. Students will learn about the history and philosophy of specific research topics, research questions and methodologies and how they have affected the scope and direction of psychological knowledge and the practice of psychology as a profession. Particular attention is paid to the impact of culture and epistemological models implicit in both quantitative and qualitative research methodologies and how they have influenced the direction of research in the field of psychology.

PSY 316  Cross-Cultural Perspectives in Psychology - 3 credits
This course introduces cross-cultural, traditional, and psycho-spiritual views on human growth and development, wellness and illness, healing and belief, the ritual process, the roles of healers, altered states of consciousness, and comparative models of self-realization. Drawing from a wide range of cultures and perspectives, the course emphasizes the internal coherence of these views and how individuals experience and use them in their own lives and settings. Given recent trends in diversity and cross-cultural encounters, it has become critical to understand the views of those who embrace radically different ideas about the world we all share. Special emphasis is given to the practical implications of this understanding in a variety of human service, educational, and therapeutic settings.

PSY 317  Community Psychology - 3 credits
This course provides an introduction to the field of community psychology. Community psychology is concerned with how individuals and groups interact within their environments and how issues of health and the well-being of community members are addressed in response to shifting social and historical conditions, including crisis situations. Community psychologists seek to systematically understand people within their larger social worlds and as an applied discipline, work towards optimizing both individual and collective aspects of mental health. We will examine how community psychologists emphasize prevention of psychological distress, work towards empowering persons and communities often having few resources, and develop strategies to deal with a wide variety of social and environmental issues that impact individual lives.

PSY 321  Child Development: Themes and Topics - 3 credits
This course will examine human growth and development from birth through adolescence. Students will be provided with an overview of the key concepts and theories that comprise the field of child development through lectures, selected readings and films, and through a variety of educational activities that involve students’ own observations and experiences. We will study the work and theoretical models that have historically described child development drawn from some of the most influential authorities in the field and locate their observations within the context of prevailing social and historical trends. Recent developments and research directions in child development will be incorporated in the content and topics presented in class. The didactic materials and class assignments will enable students to develop pragmatic perspectives about children which can facilitate their own professional goals and aspirations.
**PSY 325**  **Theories of Personality - 3 credits**
This course is an introduction to the study of personality and examines a broad range of theoretical explanations for understanding personality development. Students will learn both historical and contemporary approaches to understanding personality including: psychoanalytic, humanistic-existential, social-cognitive, behavioral, biological and feminist perspectives and will also examine the impact of culture on personality development. The course will examine similarities and differences between various theories through case studies and students will be encouraged to explore the relevance of the material to their professional and personal understanding.

**PSY 328**  **Forensic Psychology - 3 credits**
This course is an introduction to the field of forensic psychology and examines how psychological theory and practice intersect with the law, the legal system and the field of criminal justice. It will offer a broad perspective of the field and will cover the role that psychology has played in a number of related areas including: theories of crime and criminal behavior, the nature of eyewitness testimony, criminal investigation, the psychological evaluation and understanding of criminal suspects and jury selection.

**PSY 330**  **Adolescents in Search of Belonging - 3 credits**
In this course we look at adolescents in traditional and non-traditional families and residential treatment communities. We explore the adolescent search for a sense of belonging in and beyond the family, and for acceptance and inclusion in adult society. We discuss the developmental tasks of adolescence including sexual maturation, identity, and autonomy. We explore adolescent culture, role development, and societal attitudes to adolescents. We research community responses to teen parenting, depression and suicide, substance abuse, and delinquent activity. We look at prevention, intervention, and restoration in the context of community systems.

**PSY 332**  **Learning to Say Goodbye: Death, Dying and Grief in the 21st Century - 3 credits**
Nothing is more profoundly human than the experience of loss and the awareness of our own mortality and those around us. It is unique, personal and informed by our community, our culture, and our sense of history. The ways in which society has experienced, processed and expressed such awareness will be examined through a review of centuries of literature, poetry, music and prayer. We will look at the cultural and historical rituals and beliefs that influence the manner in which we approach an understanding of our own mortality and the multiple losses we experience throughout our lives. While considering topics of grief, bereavement, aging and the dying process, emphasis will be placed on the complex ethical questions of end of life care in the 21st Century. Among the topics to be considered are hospice care, palliative care vs. aggressive medical treatment, DNR orders, physician assisted death, organ donation, health care proxy and living wills. These topics will be considered from multiple perspectives including those of science, religion, culture and law.

**PSY 340**  **Changing Lives: Psycho-Social Perspectives of Women - 3 credits**
Students are introduced to women's issues, including current debates in feminist theory and the changing role of women in social institutions. The course addresses a wide range of theoretical perspectives, including psychology, social psychology, literature, and women's studies.

**PSY 345**  **Psychology of Religion: Spiritual and Mystical Dimensions - 3 credits**
Educators, clinicians and human service providers need to understand the impact of spiritual experience and religious traditions upon the lives of the people we work with and to recognize how such understanding is intrinsic to new and emerging holistic views of development. This interdisciplinary course explores the impact of the spiritual dimension upon education, psychological understanding, and development. Starting with the voices of children, our study draws from the psychology of religion, anthropology, education, and the humanities to examine the experiential core intrinsic to spiritual life. Special emphasis is given to helping students find practical ways to incorporate this learning into their professional activities.

**PSY 351**  **Adolescents and Addiction - 1 credit**
Within the framework of adolescent development, students are introduced to cognitive, personality, behavioral, social/environmental and biological/genetic risk factors which may contribute to adolescent addiction. Stages of substance abuse progression are discussed, as well as screening, assessment, prevention, and treatment strategies. Recovery is presented as a developmental process.

**PSY 352**  **Sexual Activity as At-Risk Behavior - 1 credit**
This class studies the developmental, familial, and societal influences on the sexual behavior of teens. It covers STD, HIV and AIDS, teen pregnancy and teen prostitution. Students learn to identify the risks and warning signs of “high risk” sexual behavior among adolescents; they gain the basic knowledge and skills to begin an intervention.

**PSY 353**  **Suicide Assessment - 1 credit**
This class covers developmental issues unique to adolescence, characteristics of youth who are at risk for suicide, and stressors including mental illness, family, and cultural issues. Students gain an elementary understanding of the dynamics present within a suicidal adolescent and the basic skills to provide safety and a complete suicide assessment. They are introduced to community referral, supports and prevention strategies.

**PSY 354**  **Crisis Intervention - 1 credit**
This course exposes students to the dynamics present in situations in which there is a risk of serious harm or death to self or others unless there is immediate intervention. Students examine crisis assessment and intervention techniques, with emphasis on techniques appropriate to adolescents.

**PSY 359**  **Understanding Child Abuse and Neglect - 3 credits**
This is a course is an overview of child abuse, neglect, and interventions targeted to this social problem. This course will assist the student in understanding, through case studies and readings, contemporary definitions of child abuse, neglect, sexual abuse, institutional abuse, adolescent abuse and catastrophic maltreatment. Child abuse will be discussed in context of family stress and the course will examine the historical role of societal intervention. Additionally, childhood neglect and abuse and their impact on delinquent behavior will be discussed. The course will review theories related to family relationship and attachment, community empowerment and disadvantage and the impact on adolescent growth.
PSY 376  Psychological and Therapeutic Dimensions of the Arts - 3 credits
This course explores the psychological dimensions of the arts, creativity, and art-making and how the expressive arts are included in contemporary psychological thinking and therapeutic encounters. Using current and cross-cultural examples, we explore how music, dance, theater, painting, poetry, and theater deal with fundamental aspects of human experience and how this awareness informs our psychological understanding of human growth and development and the inner life. We consider how current psychological practice incorporates the arts in therapy and how creative art therapists work. Implications of this study are incorporated into the student's professional work.

PSY 377  Psychology, Meditation and Applied Neuroscience - 3 credits
In this course, students will learn about recent advances in brain science and their applications in the fields of psychology, education, and the helping professions. With recent research in neuroscience, a variety of psychological theories and methods can be understood in terms of what we know about the brain functions. They psychology of meditation, visualization, and related modalities will be explored which can be applied in a variety of contexts, both personal and professional. The course will include both theoretical and experiential learning activities to help students understand the expanding role of neuroscience in psychology, wellness and related fields.

PSY 378  Psychology of Behavioral Addictions - 3 credits
Behavioral Addictions refer to chronic, compulsive or impulsive behaviors that result in severe negative consequences for a person and may be associated with a variety of normal, healthy behaviors of daily life with regard to: food, money, exercise, sex, work, computer gaming or other activities using technology and other means. This course will introduce students to the emerging field of Behavioral Addictions, the current state of research and understanding as to its underlying causes and expressions and the treatments that have emerged to help those who suffer from a variety of addictive behaviors. Similar to the more commonly known effects of alcohol or substance abuse, normal, healthy behaviors of daily life can also become dysfunctional when a person becomes overly preoccupied or unbalanced with them either by overly engaging in these activities or by avoiding them. Application of treatments to specific populations will be a major focus of the course.

PSY 390  Psychology of Aging - 3 credits
The life phase of old age is characterized by a dynamic interplay of internal and external adaptations including often, a prevailing sense of loss: loss of one’s capabilities and skills, one’s physical abilities and health, the loss of friends, spouse or social world and of course, the increasing sense of the loss of one’s own future. And yet, Erik Erikson has also described old age at its best, as a time for the gathering of wisdom and the deepening of personal integrity which can be passed on to others for all to benefit. What does it mean to age “successfully”? What are the challenges, the rewards and the stresses of aging and how do they affect one’s psychological experience of oneself and of those around an aging individual? In what ways can old age challenge or fulfill one’s sense of oneself? This course will examine the components of successful aging as well as the psychological stressors older adults may experience as they travel through the last phases of the life-cycle. Topics include the influence of age on cognitive processes, personality and psychological well-being. Special attention will be paid to the impact of culture, gender, and socioeconomics as one looks at the psychology of aging and we will describe strategies to reduce isolation and increase social interaction for the elderly.

PSY 395  Psychology of Race - 3 credits
This course explores the psychological and social factors that influence how we perceive race and how differing notions about race affect our interactions with people from different racial or ethnic groups. The course begins with an interdisciplinary examination of ideas about race, including biological, cultural and perceptual constructs. Cultural transmission theories including meme theory are used to examine how beliefs about race are acquired, reinforced and expressed. We explore the neuropsychology of perception and attribution theory to better understand how race influences our personal and social experience. We will consider the application of this understanding within a variety of psychological and educational contexts.

PSY 396  The Psychology of Women - 3 credits
This course critically examines psychological, behavioral and socio-cultural factors that impact women's lives across the lifespan. Students will learn about sex differences in brain and neuropsychological development, stereotypical gender roles and communication styles, gender differences in relationship expectations and goals and issues related to women's sexuality. Historical and current research on the psychology of women will be examined.

PSY 400  Personnel Psychology: Diversity and Empowerment - 3 credits
Managers and their organizations are trained to tap the full potential of the wide ranging talents and perspectives of their increasingly diverse, global workforces. Emphasis is on the management of diverse workforces and teams in profit and nonprofit organizations, and public and private workplaces. Students explore the principles and practices needed to develop people and work productively in organizations increasingly characterized by differences of color, gender, culture, style, and approach.

PSY 402  Themes in Adult Development - 3 credits
This course explores the development of emotional maturity, using concepts drawn from biological psychology, psychoanalytical theory, and cognitive-behavioral theory. The class identifies biological underpinnings of emotional maturity and focuses on early development, roadblocks, and unconscious pressures that contribute to the development of, resistance to, or retardation of emotional intelligence. Small groups study emotional maturity in the context of counseling, teaching, or the workplace.

PSY 403  Psychodrama and Drama Therapy - 3 credits
Prerequisite: at least nine prior psychology credits.
This course will provide a theoretical and skills-based overview of the uses of psychodrama and drama therapy and how they are therapeutically applied with a range of populations and psychological issues. We will examine the basic concepts and philosophy originating with J.L. Moreno, the founder of psychodrama, as well as other drama therapy pioneers to better understand the process and complexities of action-based psychotherapeutic modalities. In addition, psychodrama and drama therapeutic perspectives will be explored within the framework of individual, group, family, creative
arts therapy and community healing applications. This is a highly experiential, action-based class which combines theoretical and practical considerations of what psychodrama offers within the therapeutic encounter.

**PSY 407  Principles and Practices of Art Therapy - 3 credits**

This course addresses the foundations of art therapy including its history, major theoretical perspectives, pioneers in the field, and clinical application. The significance of the therapeutic alliance is covered, as well as skills to enhance the therapeutic relationship. The clinical application (individual and group) of art therapy to children, adolescents, adults, and families is examined. The diagnostic application of art therapy is also explored.

**PSY 408  Movement and Healing - 3 credits**

Drawing from recent theoretical and clinical developments in body-oriented psychotherapy and dance/movement therapy, this course explores the psychological, creative and spiritual dimensions of the body and how it is central to contemporary developments in psychological thinking and approaches to healing. We explore how movement and the body are connected with fundamental aspects of psychological awareness and how this impacts upon our emotional, social, creative and spiritual lives. We examine how current body-oriented approaches to psychology inform our understanding of growth and development, education, psychological diagnosis and treatment in areas such as trauma, body-image, eating disorders, depression, anxiety, and developmental delays.

**PSY 409  Family Mediation Techniques - 1 credit**

Conflicts among family members are particularly stressful for adolescents. This course offers techniques for successful mediation of family disputes. Emphasis is placed upon introduction of strong communication skills for family members. The role of the mediator is presented as an unbiased facilitator in the family's attempt to resolve conflict.

**PSY 410  Theories of Motivation - 3 credits**

This course examines current research and theoretical models of motivation in relation to the factors that give rise to, sustain, and direct behavior. Emphasis is on achievement and competence motivation and understanding diverse motivational needs of individuals and groups. Theoretical models explored include Elton Mayo and the Harvard Studies' impact of cooperation, camaraderie, participation and communication; Douglas McGregor's impact of management philosophy; Chris Argyris' impact of the organization; Abraham Maslow's hierarchy of human needs and high performance teams; Robert White (competence); Stanley Schachter (affiliation); and David C. McClelland (achievement). Topics for discussion and field analysis include: concepts of the self; environment; commitment and contribution; career counseling and planning; emotional maturity, needs, and security; human energy and shared vision; assessing and measuring achievement.

**PSY 411  Conflict Prevention in a Multicultural World - 3 credits**

Prerequisite: PSY110 recommended. Techniques and methods of understanding and addressing conflict in diverse groups, organizations, and communities are explored. The course helps students develop the characteristics and skills of a good negotiator/mediator, who can effectively facilitate constructive changes in themselves, their families, workplaces, and communities. Theories and methods are applied to the classroom experience and off-campus settings, as appropriate. Students examine their assumptions about people who are different from themselves and explore how those assumptions influence how they interact with, and are perceived by other people. This course builds upon systems thinking.

**PSY 412  Perspectives in Psychopathology - 3 credits**

This course surveys the history of attempts to categorize “deviance,” introduces the current model which emphasizes pathology, and discusses selected syndromes (e.g. schizophrenia, depression). We also look at the mental health practices and social service systems for adults and children that have historically resulted from diverse concepts of “abnormal” behavior. Students explore the stress, coping, and resiliency model for viewing human behavior. This paradigm looks at the whole person, with both strengths and deficits, in an environment with factors that foster or debilitate resiliency. Students use this holistic model to assess individual case studies and develop strengths-focused intervention strategies. They grapple with the complexity of individual lives and the mysterious human psyche, and actual cases.
PSY 421  Psychology and Work Today: Introduction to Industrial and Organization - 3 credits
The DANTES exam in Organizational Behavior is accepted as equivalent. This course provides an overview of organizational psychology and examines how general psychological principles operate among individuals in social and organizational settings. The course provides in-depth application of theories and concepts in Organizational Psychology to public and private work settings, and profit and non-profit organizations. Learners acquire competencies based on practical applications of behavioral science research findings in motivation, decision-making, problem-solving, employee development, working conditions, and employee safety and health in the workplace.

PSY 426  Self-Care for Helping Professionals - 3 credits
Students learn about the impact of stress on physical and mental health, job functioning and learning, family and other relationships. Students learn ways to deal with the stress that is often inherent in the helping professions. Concrete skills help them take better care of themselves and pass these skills on to others. Topics addressed include stress management and relaxation techniques, physical activity, nutrition, time, cognitive restructuring, and attitude. Whether you work in human services, health care, schools, or corporate America, this course gives an understanding of stress and stress management and practical applications for you and your clients.

PSY 428  Holistic Psychology: An Integrated Approach - 3 credits
This is a course on integrative approaches across the healing disciplines, focusing on integrating body, mind and spirit in a variety of psycho-educational, human services, and healing contexts. Students learn a multidimensional approach to healing that integrates different techniques, therapeutic orientations and approaches. The course combines theory and research, experiential learning, and practical application of new techniques. We explore new information about ourselves, the ways we approach our professions, and how we can apply this knowledge in our work with various populations.

PSY 433  Existential Psychoanalytic Theory and Life - 3 credits
This course will examine major topics in psychoanalysis and existential therapy. The course focuses on both traditional and current developments in the field. There will be a review of the work of Sigmund Freud, Medard Boss, Rollo May and Viktor Frankl. Why do people do the things that they do? How can we free ourselves from our compulsion to repeat certain behavioral and emotional patterns? We’ll explore the powerful forces that compel us to “act out” unconscious scripts. Issues covered will include: the repetition of addictions, the tyranny of anxiety and fear, the possibility of purpose and freedom, acceptance and commitment, love and will, and the relationship between “dreaming” and authentic living. A willingness to develop self-reflection and self-analytical skills is required.

PSY 470  Psychology Internship I - 3 credits
PSY 471  Psychology Internship II - 3 credits
Psychology Internships give students the opportunity to practice knowledge and skills gained in the classroom and to experience first-hand the practical applications of how psychology and psychological skills are practiced professionally in a wide variety of settings. All Internship sites and student’s activities must be approved in advance by the program director and close ties are maintained between the on-site agency supervisor and the course instructor.

PSY 490  Psychology Capstone - 3 credits
Prerequisites: 90 credits minimum, including WRT101 and WRT102. The Capstone is a comprehensive research project which is the culminating academic activity that helps to synthesize students’ learning in the undergraduate psychology program. It is an opportunity to explore a topic of personal or professional interest in psychology and to create an original project or piece of research that contributes to the field. The Capstone is 25-30 pages in length and follows a research paper format appropriate to the field of study. Students work together in class and meet or communicate individually with the instructor as needed. Those who take an additional term to complete the Capstone must register for PSY491 and pass before graduating.

PSY 491  Psychology Capstone Completion - 3 credits
Second or additional term(s) as needed to complete the Psychology Capstone.

PSY 440  Play Therapy - 3 credits
Prerequisite: at least 9 prior Psychology credits. A course in Developmental Psychology is strongly recommended. This course provides students with an introduction to the principles and practices of a variety of play therapy orientations, models and techniques. Students will learn about the history and development of play therapy as a therapeutic and developmental approach in working with children, parents and families. Specific skills, developmentally appropriate and cross-cultural approaches to play therapy will be explored which can be used when working with children and their families in a variety of clinical and educational settings. Experiential learning is a major component of this course.
Religion (REL)

REL 230 Religions of the World - 3 credits
The religious impulse expresses itself in innumerable systems of thought, belief and behavior in which people seek to give an account of the world, the forces of nature, and understand the meaning of human existence in every cultural and historical epoch. This course explores the philosophical, historical and cultural foundations of the world's major religions and in doing so, builds a framework in understanding the many ways religions offer prescribed ways of knowing, seeing, and being in the world. Interdisciplinary in nature, the course draws from the fields of history, philosophy, anthropology, sociology, psychology and the arts, as we examine how religion continues to shape and influence an astonishing range of human motivation and activity. The course will include study of the major religious traditions of the world: Christianity, Judaism, Islam, Buddhism, Hinduism, Taoism, Confucianism, indigenous native religions, shamanism, and the new religious movements found in the contemporary world.

REL 300 Religion, Justice, & Globalization - 3 credits
This class will seek to equip students with the resources to better understand religion's role in globalization. This will be achieved in two ways. First, we will spend time learning about the historical set of beliefs and rituals belonging respectively to Judaism, Christianity, Islam, and Buddhism in order that we grasp the theological values and assumptions which define their worldviews. Second, we will read authors whose work represents attempts to address from within their traditions some of the most controversial issues emerging from globalization. As a result of these readings, class discussion, and assigned writing, students will develop a knowledge base and set of critical faculties so that they may independently evaluate the various roles which some of the world's religions have come to play in the debates surrounding globalization.

REL 301 World Mythology - 3 credits
This course explores the origins and functions of mythologies across the world as well as throughout history. By examining such recurring mythological themes as the hero's quest and stories of world beginnings and endings, we inquire into what myth means to us, and as such we inquire into processes of meaning-making and identity construction. We consider various interpretative theories often applied in the study of myth and how interpretation shapes the meanings of myth.

REL 360 Religions of the East - 3 credits
This course explores the philosophical, cultural and historical foundations of the world's major Eastern religious traditions, including religious beliefs and ritual practice. Our study will include an in-depth investigation of: Hinduism, Buddhism, Sikhism, Jainism, Taoism, Confucianism and Shinto. Interdisciplinary in nature, the course draws from the fields of philosophy, anthropology, history, psychology and the arts, as we examine how these religious traditions continue to shape and influence an astonishing range of human motivations, activities and experiences around the world.

Sciences (SCI)

SCI 102 The Nature of Inquiry in the Natural Sciences - 3 credits
This course explores the history and application of empirical observation, conjecture, experimentation, analysis, and the scientific method, which serves as the foundation of all modern research within the Natural Sciences. We trace the development of the modern scientific approach through time, and examine and practice contemporary methods of observation, postulation, identification of data types, measurement, experimentation, analysis, and communication of findings.

SCI 131 Physical Science - 3 credits
This course provides education and training in the scientific method and opportunity to master the fundamentals of chemistry, physics and astronomy. This includes the study of atomic theory and structure, formation of compounds, chemical equations, and chemical bases, and behavior of gases, as well as classical mechanics, kinematics, mechanical energy, magnetism and electric forces, reflection and refraction of light. The course emphasizes the effects of these contributions in science on modern living.

SCI 138 Physical Geology - 3 credits
This course provides an overview of the physical features, components, and geologic dynamics of the planet Earth. Topics include a study of rock and mineral types, volcanism, plate tectonics, and the physical effects of glaciers, oceans, rivers, wind, volcanoes, and earthquakes. Additionally, aspects of resource utilization and management, and the geologic histories of other planets in our solar system will be explored. SCI138 is an introductory course, suitable for students with a limited knowledge of physical geology.

SCI 201 General Chemistry I - 4 credits
This lab-based general chemistry course will begin with a brief introduction to matter and measurement, chemistry in the real world, and the scientific method; subsequent topics will include the development of atomic theory and the structure of the atom; the nomenclature of the elements and chemical compounds; chemical reactions and stoichiometry; chemical bonding theories; thermochemistry; and the properties of gases and the ideal gas law.

SCI 203 General Biology I - 4 credits
This survey course lays the foundation for study within the life sciences, including biology, biochemistry, biotechnology, health sciences, and other specialized life science fields. This laboratory-based course begins with the study of cellular structure, single-celled organisms, cellular metabolism, and reproduction, and then proceeds to the study of tissues and more complex organisms including multi-cellular plants, fungi and animals. Additional topics include genetics, evolution, ecology and the interrelationships between organisms and their environments.

SCI 204 General Biology II - 4 credits
This survey course serves as a continuation and expansion of General Biology I, laying the foundation for study within the life sciences,
including biology, biochemistry, biotechnology, health sciences and other specialized life science fields. This lab-based course includes an in-depth review of multicellular organisms; including the structure and evolution of plant, fungal, and animal life. Additional topics include metabolic function, biomechanics, and the interrelationships between multicellular organisms and their environments.

SCI 205 Anatomy & Physiology I - 4 credits
SCI 205 provides a laboratory-based approach to the major anatomical and functional components of the human body, and is designed to help students develop an understanding of how these systems function together in health and disease. Topic coverage includes basic medical and diagnostic terminology, histology, and an in-depth examination of the body’s anatomical and physiological systems including the integumentary, skeletal, muscular, nervous, and circulatory systems. The laboratory component of the course provides a hands-on experience within the study of anatomy and physiology, and consists of dissection techniques, histology, and other related procedures.

SCI 206 Anatomy & Physiology II - 4 credits
SCI 206 serves as a continuation of Anatomy & Physiology I, and provides an in-depth study of body systems and system interactions. Topic coverage includes medical and diagnostic terminology, and an examination of the body’s anatomical and physiological systems including the respiratory endocrine, lymphatic, immune, digestive, excretory and reproductive systems. It is laboratory-based and systemic in its approach, and requires the successful completion of SCI 205 or permission of instructor in order to enroll.

SCI 207 Microbiology - 4 credits
This laboratory-based course focuses on the principles of microbiology and is designed to familiarize the student with the biology, ecology, and behaviors of microbes and viruses in human health, medicine and biotechnology. Topics include the general principles of microbial growth; the evolution and classification of microbes and viruses; the natural ecology of microorganisms; pathogenesis, diagnosis, and treatment, and the use of microorganisms in biotechnology and medicine.

SCI 217 General Chemistry II - 4 credits
This is the second in a two-part course on general chemistry. This laboratory-based course will begin with a brief recap of General Chemistry I, followed by subjects including: chemical equilibrium; chemical kinetics; thermodynamics; electrochemistry; solution equilibria; transition metals and coordination chemistry; nuclear chemistry; biochemistry; and polymer chemistry.

SCI 223 Physics I: Classical Mechanics - 4 credits
Physics I is a laboratory-based introduction to the basic principles of classical physics; emphasizing a quantitative and conceptual understanding of mechanics. Primary topics include kinematics, mass, force, momentum, energy transfer, drag and friction, and angular momentum. Laboratory demonstrations and experimentation provide hands-on support to conceptual learning throughout the course.

SCI 224 Fundamentals of Astronomy - 3 credits
A comprehensive approach to past and current astronomy: early astronomy, the distribution and properties of the stars, their life cycles and our galaxy. The course also encompasses the solar system, other galaxies, asteroids, comets, meteors, variable stars, x-ray stars, pulsars and quasars, as well as current space exploration and the latest discoveries and theories.

SCI 225L General Biology Lab - 1 credit
The hands on component of SCI 203 introduces students to laboratory techniques used in the study of general biology. The laboratory follows lecture topics presented in SCI 203 and takes a systemic approach to the study of general biology.

SCI 227L General Biology Lab II - 1 credit
This laboratory serves as a continuation of SCI225L, proving students with an intermediate hands-on experience within the study of general biology. It consists of intermediate laboratory protocols, scientific observation, experimentation, microscopy, and other procedures related directly to course material covered in SCI 204 (General Biology II).

SCI 231 Marine Biology - 3 credits
SCI 231 is designed to introduce students to the principles of marine biology, oceanography and marine ecology. It is broad in scope and covers a number of diverse topics including basic oceanography, pelagic and coastal ecology, and the taxonomy and biology of marine invertebrates, fishes, reptiles, seabirds, and mammals. Additional course topics include a review of New England’s history as a maritime economy, global conservation concerns, and responsible oceanic resource management. A background in general biology is recommended.

SCI 233L Anatomy & Physiology II Laboratory - 1 credit
The SCI 233L laboratory provides students with continued hand-on experience within the study of anatomy and physiology, and consists of advanced dissection techniques, histology, and other related procedures.

SCI 235 Principles of Health & Wellness - 3 credits
An exploration of the psychological, emotional, spiritual, physical, behavioral, environmental and social health aspects of everyday living. Through self assessment inventories, students examine their health behaviors, identify problems and recommend lifestyle changes. Students refine their decision-making skills to help them make more educated decisions on personal and community health problems including drug and alcohol misuse and abuse. Students become knowledgeable on health-related topics enabling them to become educators themselves. Community health services, functions, eligibility or access are explained.

SCI 240 Systems of Thought in Science: How They Shape Our World - 3 credits
This survey course facilitates students’ acquisition of the knowledge of theories and applications in cosmology, evolution, mathematics, life sciences, physics, and religion and science. Students examine the development of these domains of science, how they are converging and informing each other, and gaps in this convergence, which sometimes create contradictions within the various domains. Students explore how science affects social systems at the individual, community, and global level. Special focus is directed towards the pivotal connection between science and culture, and the systemic effects on education, government, domestic and international politics, economics, health care, family and community systems, and religion.
SCI 300 Principles of Ecology - 3 credits
Ecology is the study of the interactions between organisms and their environment, and the way in which these interactions determine the distribution and abundance of organisms. This course presents an introduction to the basic principles and outlines the essential principles of ecology from the theoretical fundamentals to their practical applications. The course is designed to present a comprehensive overview of all aspects of ecology, including evolution, ecosystems theory, practical applications, plants, animals, biogeochemical cycles, and global change. The science of ecology is examined from three levels: ecology of the individual, ecology of populations, and ecology of systems. Since ecologists often play a significant role in constructing and evaluating conservation or environmental management programs, we incorporate the application of ecological theory to current environmental problems throughout the course. The course will combine lectures and group learning dealing with both the theory of ecology and applied issues with a practical component of laboratory and field projects.

SCI 301 Global Ecology - 3 credits
This course will explore and analyze current global environmental issues and their existing and potential solutions. Human population growth, food production, energy use and conservation, air and water pollution, desertification, deforestation and climate change will be the topics of classroom discussion, class exercises, and field trips. Historic and current knowledge and understanding of each issue; its relationship to ecological and human social systems, and current potential solutions will be examined. The use of critical thinking skills and a problem solving process will be introduced and practiced throughout the course. Each global issue will be addressed through student research and solution proposals. The purpose of the course is to introduce students to current global environmental issues and their impact upon human well being, ecological health and contemporary culture. Students will explore and analyze current global environment issues through selected readings, critical thinking and a problem solving process. Students will be challenged to explore their role and potential solutions to the presented global environment issues.

SCI 302 Wetland Ecology - 3 credits
Wetland Ecology provides students with an introduction to the nature and function of wetlands and their conservation and management. Students will be introduced to: history of wetland loss in the U.S., wetland classification, wetland identification and delineation, biological adaptations to wetlands, wetland soils, hydrology and plants, human impacts on wetlands and the importance of wetlands in the water cycle and health of the environment. Wetland functions, the restoration of wetland functions, and the laws protecting wetlands will be reviewed during classroom discussion, exercises and field trips.

SCI 303 History of Technological Innovation - 3 credits
SCI 303 traces the progression of technological development from its earliest examples to the current cutting edge of scientific and technological advances. Students will learn about the history of technological achievement, and consider that history within the context of the latest advancements in engineering, computing, medicine, robotics and other technologies. In addition, we will explore what emerging approaches are currently being developed, how they are being imagined, and why.

SCI 308 Principles of Engineering - 3 credits
Principles of Engineering is the process of applying scientific principles to the conception, design, construction and implementation of machines, technologies, structures, devices and materials. It is a broad field with many sub-fields, including but not limited to: mechanical engineering, electrical engineering, computer engineering, genetic engineering, civil engineering, aerospace engineering and chemical engineering. This course introduces students to the general theory, methods and processes of engineering, and explores the various applications of scientific engineering principles. Topics include the history and development of engineering principles, mechanics, design, construction, implementation and the integration of technologies into modern society.

SCI 310 Scientific Inquiry - 3 credits
This integrated course encompasses certain aspects of physics, chemistry, astronomy, earth sciences and emphasizes general principles and their application to real-world situations. This course is for students who have had some exposure to one or more of the basic sciences and are interested in a basic understanding of a variety of scientific fields and how they can be applied.

SCI 311 The Science of Exercise - 3 credits
This course provides an historical perspective on physical activity and fitness, and how changes in lifestyle, technology and other factors that have contributed to a more sedentary lifestyle and related health concerns. Students will examine various forms of physical activity and will be introduced to exercise physiology, the ways in which physical activity impacts biology, including physical health, mental health and the brain. The literature on various forms of exercise and the impact on health will be examined including but not limited to endurance, flexibility, strength, stamina, cognition, memory. We will investigate current trends in exercise, by factors such as age, culture and gender, and whether these factors are considered in our efforts to influence rates of physical activity.

SCI 335 Topics in Biology: Understanding Human Genome Project - 3 credits
Prerequisite: SCI225 or permission of instructor. This course is an investigation of the human genome project. We commence with a discussion of molecular biology. After achieving a command of the language of molecular biology, we study how the human genome was sequenced. To examine the method first hand we visit a DNA sequencing facility, meeting and observing scientists actively performing DNA sequencing techniques. We spend the last part of the term exploring how the data gathered from the human genome project impacts society, specifically discussing various benefits and drawbacks.

SCI 336 Drug Discovery: From the Laboratory to the Pharmacy - 3 credits
Prerequisite: SCI225 of permission of instructor. This course examines the journey of a variety of pharmaceuticals from their discovery to their use in everyday life. Students discuss how drugs are discovered and how scientists study, manufacture, proceed through clinical trials and the Food and Drug Administration approval processes. We investigate how certain drugs affect our bodies/cells and fight disease states. Throughout the term a variety of different pharmaceutical classes are discussed including but not limited to over-the-counter drugs, prescription drugs, “life-style” drugs, anti-viral drugs, allergy medications, and chemotherapeutic agents.
SCI 337L  Microbiology Lab - 1 credit
This one credit laboratory is the counterpart to SCI 207. Microbiology. This lab focuses on the principles of microbiology and is designed to familiarize the student with the biology, ecology, behaviors, and the use of microbes and viruses in human health, medicine, biotechnology, and in nature.

SCI 338  Urban Ecology - 3 credits
The urban environment is characterized by highly altered landscapes and ecosystem function, and requires a specialized approach to its ecological study. Urban Ecology explores the distinctive human-generated ecological conditions and processes that typify urban environments, and presents evaluative methods unique to these highly-altered ecosystems. Course topics include: urban microclimates, water, carbon, and nutrient cycles in the urban setting, urban vegetation, urban wildlife, urban soils, aquifer recharge, and subsistence, and urban water and air quality. After gaining an understanding of how urban ecosystems function, students will explore current management techniques and policies which work to mitigate the adverse effects of altered landscapes on urban ecosystems.

SCI 339  Epidemiology and Public Health - 3 credits
Epidemiology and Public Health introduces the foundations of epidemiology and biostatistics as applied to the study, monitoring and maintenance of public health. This course focuses on the foundations and methods of epidemiologic investigation, accurate sampling, analysis, and presentation of data, and the use of classical statistical approaches to describe the health of populations. Topics include the dynamic behavior of disease; outbreaks, spread, epidemics, pandemics, and control strategies. Additionally, this course discusses and reviews epidemiologic study designs, cause and effect, treatment efficacy, and ethical and legal issues in epidemiology.

SCI 400  Ethology: Principles of Animal Behavior - 3 credits
Prerequisite: general biology or permission of instructor. Ethology is the branch of zoology that focuses on the scientific study of animal behavior. This course is designed to introduce students to the specialized field of animal behavior analysis and the various conditions that shape both simple and complex behavioral constructs. In this course students explore animal behavior through the study of function, causation, development, and evolutionary history. We consider in-depth studies of fixed action patterns, animal communication, and imprinting, and use these analyses to shed light on the development of behaviors throughout vertebrate and invertebrate taxa.

SCI 406  Evolutionary Biology - 3 credits
Prerequisite: general biology or permission of instructor. This advanced course in biology explores the history, dynamics and analysis of evolutionary theory. It is broad in scope, and includes topical reviews of fitness, functional analysis, adaptation, optimization theory, selection theory, and the ethics of predictive modeling in sociobiology. Additional discussions of modern views and applications of evolutionary theory to business models, interpersonal relationships, and the development of human culture will be included.

Sociology (SOC)

SOC 120  Cross-Cultural Communication - 3 credits
Drawing on cross-cultural research in psychology, anthropology, and education, this course considers the role of culture in shaping and interpreting a wide range of verbal and non-verbal communication behaviors. We examine the physical, psychological, aesthetic and social dimensions of the communication process, how different cultures understand, symbolize and utilize them, and how specific meanings and the kinds of modalities employed in communication processes affect individual, collective, and inter-group experiences.

SOC 201  Cultural Anthropology - 3 credits
How do societies and cultures work? How do we know how to behave? What are the rules that make our society function? Do these rules differ from other societies? How do minority groups fit in? Cultural anthropology asks all these questions, and the process of discovering answers changes the way students think about themselves and their actions in society. Students analyze the behavior of people in groups and realize that practices contrary to their own may be logical from another’s point of view.

SOC 212  Introduction to the American Legal System - 3 credits
To be effective citizens, employees, parents, and members of society we must comprehend the conceptual frameworks of the law and its implications in our daily lives. This course introduces legal concepts and activities, and their pragmatic applications: contract law, civil rights law, employment law, family law, and patient rights. We also discuss how the United States Constitution impacts contemporary legal issues including government regulation of private business, separation of church and state, right to privacy, government funding of educational and religious institutions, and property rights versus environmental and other governmental constraints.

SOC 215  Language and Society: Introduction to Linguistic Anthropology - 3 credits
Language is so essential to culture that it is the only topic to which anthropology devotes an entire branch of study. Linguistic anthropologists examine the role language plays in society, linguistic structural components, and how languages evolve over time and in different circumstances. In this course we explore such questions as: Could society exist without language? What does language allow us to do? Why are people the only animals to speak? Or are we? Are our brains wired for language or is it something we are taught? Through discussion, direct observation/experimentation and readings, students will understand the relationship between our linguistic abilities and the nature of our humanity.

SOC 228  A Social History of Food - 3 credits
Throughout the world and history, people have come together over food. We are what we eat: we eat what our family, friends and society tells us is “food.” But, our ancestors did not always eat the same foods as we do now. Both the types of food and more importantly, cultures, change through time and space. How has the development of towns, the exploration of the globe, religion, the slave trade, the social presentation of self and status been expressed through food? Contemporary approaches to food world-wide will also be examined. The class will bake their own sourdough bread, visit historical sites & ethnic restaurants, do oral histories, produce a cookbook and, of course, eat lots of food!
SOC 260  Themes in Sociology - 3 credits
This course develops specific themes in sociology to better understand sociology as a way of understanding the world. Sociology is a field of study that explains social, political, and economic phenomena in terms of social structures, social forces, and group relations. This course will serve as an in-depth examination of a set of contemporary issues, including themes of socialization, culture, the social construction of knowledge, inequality, race and ethnic relations, poverty, education, and political sociology.

SOC 311  Images of Women - 3 credits
This course studies the ways in which women are seen historically and in the world today. This course draws from literature, sociology, anthropology, speeches, advertising and other forms of mass communication. Study of traditional images of women in both eastern and western cultures contributes to an understanding of the origin and basis of gender roles. Self-imaging and self-empowerment are significant components in this course.

SOC 322  Women in the Workforce - 3 credits
Women have contributed significantly to this country's social, political and economic history through their roles in the workforce. This course will trace women's roles as workers from the 18th century to the present time, detailing the difficulties they have faced, the evolution of their roles, and their accomplishments. It will examine their leadership in reform movements and unions, and relate their work to the students' lives and experiences as workers and educators.

SOC 413  Women, Sexuality, and Society - 3 credits
Sex and sexuality are socially, biologically, and politically determined concepts. Sexual behaviors, identities, and norms vary across time and across culture. In this course we will examine female and female-identified sexuality within the social context in which sexuality occurs, asking how ideas about sexuality develop and about the consequences associated with those ideas. Topics will include the sexual response cycle, erotic plasticity, morality and social control, the androcentric model of sexuality, and consent.

Spanish (SPA)

SPA 100  Spanish I - 3 credits
Spanish I serves as an introductory course to spoken and written Spanish. This course covers four important aspects of new language acquisition: listening, speaking, reading and writing. Students are immersed in a highly interactive environment where they learn Spanish through associative and mnemonic methods rather than direct translation into their mainstream language. This innovative method encourages students to think in Spanish and to understand rather than translate the message into their native languages. Course coverage includes vocabulary, grammar and verb conjugation, and idiomatic expressions that are in common use for the Spanish native speaker. Pronunciation, articulation and enunciation are emphasized throughout the course.

SPA 200  Spanish for Heritage Speakers I - 3 credits
A heritage speaker is a person who has limited proficiency in, or a cultural connection to a specific language. This course introduces academic and formal Spanish to native speakers, quasi-native speakers and bilingual speakers of varying abilities. Through the study of Hispanic cultural heritage, students will develop their communication and literacy skills in Spanish. The class is designed to address language and grammar issues, vocabulary, oral communication and writing skills particular to heritage learners.

SPA 201  Spanish for Heritage Speakers II - 3 credits
This course serves as a continuation and expansion of Spanish for Heritage Speakers I. A heritage speaker is a person who has limited proficiency in, or a cultural connection to a specific language. Heritage speakers will develop advanced Spanish language skills with emphasis on grammar, pronunciation and individual or particular language issues. The class provides opportunities to reinforce writing, reading, oral communication and listening comprehension skills.

Wellness & Health Promotion (PHW)

PHW 300  Introduction to Wellness and Health Promotion - 3 credits
This course introduces students to the concepts, theories and research related to wellness and health promotion. We will examine the state of health, our current model of care in the U.S. and the implications for adopting a wellness or health promotion approach. Students will research factors that influence wellness and health promotion, such as nutrition, exercise, stress reduction and sleep. We will explore wellness and health promotion initiatives and challenges related to implementing and sustaining them within various settings and with diverse populations. Future trends and efforts towards prevention will be explored. Students will research career opportunities in prevention, health maintenance, education and promotion, such as health and wellness coaching.

PHW 301  Understanding Obesity - 3 credits
This course explores the current epidemic of obesity; what factors influence the development and persistence of this public health problem and what efforts are underway to address the weight of the nation. This course will include a review of the literature on the burden, causes, consequences and prevention of obesity for both children and adults. We will explore how we got here, the costs we currently encounter and why individual will power is not enough to change this epidemic. Stigma, bias and environmental factors that impact obesity will be examined. Students will identify and develop effective prevention strategies.

PHW 302  Research in Health Promotion - 3 credits
Research plays a key role in efforts focused on enabling people to take greater control in increasing health life styles for themselves, their families, within organizations, communities and populations. Students learn to evaluate/critique existing research; examine its function in proposing and evaluating health promotion programs and influencing policy. Students are introduced to the critical steps needed to conduct research, including the role of theory and ethics and gain experience in developing a proposal within the field of health promotion.

PHW 303  Nutrition and Health Promotion - 3 credits
In this course students will gain a foundation in the basics of nutrition and how the body utilizes nutrients that contribute to health. Students will examine theories and current research on elements of nutrition and their relationship to chronic disease. They will also have the opportunity to assess the nutritional value of foods and examine strategies for modifying nutritional intake in the context of life cycle, culture and environment.
PHW 320  Brain Health - 3 credits
The brain is the most complex organ in the human body and affects every aspect of our lives, yet most efforts to promote health fail to address how to keep your brain healthy. Students will examine the impact of lifestyle factors such as diet, exercise, stress, and sleep on brain functioning, disease prevention and optimizing health. Students will identify strategies to assist in improving brain health throughout the lifespan.

PHW 402  Lifestyle Change to Promote Health - 3 credits
This course explores why changing lifestyle is critical for increased health and wellbeing and how to assist in the process of bringing about needed change. Students will look comprehensively at the role of lifestyle change in promoting health and will critically examine the related evidence. They will examine theories aimed at explaining and predicting health behaviors and identify factors that influence decision-making. Students will apply their knowledge in designing interventions and policies that promote health.

PHW 420  Leadership in Promoting Health - 3 credits
Prerequisites: PSY110, PHW300, PHW401. Leaders in health promotion mobilize people and efforts to prevent disease and increase health, business leaders measure financial returns, health promoting leaders measure quality of life. Students will critically examine theories, practices and ethics of leaders focused on promoting health. Students will expand their leadership abilities to promote health through the identification and cultivation of key skillsets and mindset to meet the needs of diverse communities and populations.

PHW 470  Field Education Wellness & Health - 3 credits
Field Education gives students the opportunity to put into practice the knowledge and skills gained throughout their program. They will learn how diverse organizations and groups work to increase health and wellness across a wide range of settings. Department chair and instructor approval are required in advance of registering. Students are expected to be engaged in 90 hours of field education for the term, have ongoing agency supervision, and attend a weekly seminar.

PHW 490  Capstone Wellness & Health Promotion - 3 credits
The Capstone is a comprehensive research project that is the culminating academic activity that helps to synthesize students’ learning in the undergraduate Wellness and Health Promotion program. It is an opportunity to explore a topic of personal and professional interest in wellness and health promotion and to create an original project or piece of research that contributes to the field. The Capstone is 25-30 pages in length and follows a research paper format appropriate to the field of study. Students work together in class and meet or communicate individually with the instructor as needed. Those who take an additional term to complete the Capstone must register for PHW491 and pass before graduating.

Writing (WRT)

WRT 101  College Writing I - 3 credits
Through challenging readings, class discussion, small group collaboration, and different forms of writing, students learn the skills and process of “thinking on paper.” They learn to construct an argument or discussion that supports a clear thesis and present it effectively in a well-organized essay that observes the conventions of written English. They write academic papers that analyze and synthesize the issues suggested in two or more readings. Critical reading, critical thinking, research skills, and forms of documentation are also introduced.

WRT 102  College Writing II - 3 credits
WRT102 acquaints students with the academic research paper as both process and product. The course begins with an intensive review of the strategies and techniques for writing an academic essay that are covered in WRT101 and then moves to selecting and narrowing a topic, preliminary research, and establishing a focus for a 12-15 page argument research paper. The final paper includes an abstract, an introduction, discussion, conclusion, and references. Students learn how to write an annotated bibliography and use APA documentation for in-text citations and references.

WRT 104  The Art of Grammar - 1 credit
This course reviews basic grammatical, mechanical, and usage skills of written English language. Students develop knowledge of the form, meaning, and use of grammar structures, focusing on the use of English grammar structure in college-level writing and communication. Through revision of their own writing and the writing of others, students learn to articulate ideas using a variety of sentence structures.

WRT 201  The Craft of Research - 3 credits
Prerequisites: WRT101, 102 or equivalent. WRT201 acquaints students with the academic research paper both as process and product. This includes selecting and narrowing a topic, preliminary research, and establishing a focus for 10-15 page research paper. Throughout the process, students use information literacy skills to analyze problems, research and select relevant information, and evaluate the credibility of that information. Primary research is introduced. The final paper includes an abstract, an introduction, literature review, discussion, conclusion, and references. The course focuses on the use of APA documentation for in-text citations and references.

WRT 202  Introduction to Creative Writing - 3 credits
This course explores the many ways in which fiction and non-fiction are developed, and the methods of effective storytelling. It offers a workshop environment where students work as individuals and groups to thoughtfully analyze and develop poetry and fiction in various forms, and a non-fiction memoir. Short assigned readings and discussion facilitate this process of growth and expressive, multi-faceted literacy building.